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NEWS SUMMARY

GENERAL BUSINESS

2 shot dead at Istanbul rally
Extremists started shooting during the first May Day in Istanbul organised by Confederation of Revolutionary Workers' Union. About 90 people attended the rally.

Spanish marchers gain police
In Spain, riot police and Civil Guards fought with demonstrators in Madrid and other major cities as the Government tried to enforce its ban on May Day demonstrations. Many people have been arrested and at least 30 injured.

Mason holds talks on plans to combat Ulster strike

BY ROY HODSON, IN BELFAST

Mr. Roy Mason, the Northern Ireland Secretary, arrived back at Stormont Castle last night and immediately met his senior political and military advisers to complete plans to combat the Ulster Loyalists' strike which is threatened to begin at mid-night to-night.

The discussion centred on powers to control stocks of food, fuel, and other vital supplies, together with complete management of the means of distribution.

During the last strike the army controlled some petrol stations to supply fuel to essential users. If new powers are invoked this week it is expected that the army would take over key petrol stations while the pumps would be managed by civil servants from the Northern Ireland Department of Commerce.

Craig, MP, the leader of the Vanguard Party, which now represents a minority of moderate Ulster Unionists. He will have a key meeting today with the Rev. Ian Paisley, MP, and Mr. Ernest Baird, the leaders of the Action Council, who are the two men directing the strike.

In view of the Action Council's uncompromising demands for stronger action against the IRA and the restoration of a devolved Parliament at Stormont, there seems little chance of a last-minute understanding being reached.

Mr. Paisley last night urged Protestants to keep their children home from school and to stay indoors as much as possible during the strike. He was speaking to a congregation of more than 2,000 at his Free Presbyterian Church in East Belfast.

Mr. Mason made the British Government's position clear in a speech in his Barmaley constituency before he flew back to Northern Ireland. He said: "A determined effort is being made by a militant and politically motivated group to deal a potentially crippling blow to the economy, the industrial future, and the social fabric of Northern Ireland."

Mr. Mason is making a series of visits to areas affected by the effects of the strike. Last night he had a private meeting with Mr. William

Norway faces new row on oil

By Kevin Done

STAVANGER, May 1. NORWEGIAN OFFSHORE oil and gas exploration reaches a major landmark this week with the start of the first production platform to the Statfjord field, the largest oil reservoir yet discovered in the North Sea.

But the event, far from being a cause for national celebration, could prove a watershed in development of Norway's offshore resources.

The development at Statfjord has been eclipsed by the eight-day battle to seal off the blown-out well in Phillips' Ekofisk field. But it will add an ever sharper focus to the debate and recriminations that will succeed the first wave of relief at the successful capping of the Bravo well on Saturday.

Even before the Ekofisk blow-out the pace of offshore development was a hotly-contested issue in Norway, which does not share the U.K.'s urgent economic necessity for rapidly exploiting its energy resources. The Statfjord field alone could meet 60 per cent of anticipated needs for 60 years.

But the Ekofisk disaster has changed the face of Norwegian oil politics. With a General Election due in September the minority Labour Government will come under increasing attack for having allowed the pace of oil development apparently to outstrip the safe limits of technological progress.

Environmentalists, the fishing industry, and the rural based parties have been campaigning for many months for a slowdown of oil exploration.

Report on diplomats delayed

BY MALCOLM RUTHERFORD

SIR KENNETH BERRILL, the head of the Government's Central Policy Review Staff (the Think Tank), has asked for a further brief delay before delivering the report on official British representation overseas.

There is little expectation, however, that he will use the time substantially to tone down the recommendations. These are regarded as dangerously radical and wrong-headed by many diplomats.

The main thrust of the recommendations submitted to Sir Kenneth by his staff is that the diplomatic service as such should be abolished and that its functions should be taken over by the home civil service.

The office of Foreign Secretary would remain, though his authority would be presumably reduced because part of the responsibility for the overall co-ordination of foreign policy would pass to the Cabinet Office. It is not yet clear how far the possible consequences of this have been thought through by the members of the Think Tank.

There would also continue to be a Foreign Office. But it would be manned by members of the new unified civil service. There would no longer be any such thing as the traditional professional diplomat.

British interests abroad, it is suggested, should be pursued by representatives of the same departments as pursue them at home. On this line of thinking, consular services, for example, could be seen as an extension of domestic social services and would tend to be carried out by representatives of the Department of Health and Social Security.

Counter proposals that should simply be more radical changes of personnel between the diplomatic service and home civil departments have been rejected.

Much of the argument is based on the belief that since Britain is no longer a Rolls-Royce power, a Rolls-Royce service is unnecessary. This is a

Recovery expected in capital spending
INDUSTRY expects to see a steady rise in output and a recovery in investment in the next 12 months, according to the latest Financial Times monthly survey of business opinion. But it also expects inflation to go on at a high rate.

The survey indicates a continued improvement in industry's optimism about economic prospects. The most marked improvement in the past couple of months has been the rising number of companies expecting an increase in the volume of capital spending in the next year. Back Page and Page 41.

UNION meeting this week
could have an important bearing on the future of pay policy. The national committee of the AUEW engineering section will be meeting in Eastbourne. Back Page 9.

GOVERNMENT may freeze some public sector prices this autumn and offer further tax relief, according to stockbrokers Phillips and Drew. Page 9.

Steel prices may go up this summer
BRITISH STEEL Corporation is expected to put up the prices of a range of steel products this summer. Most steel producers are at present unprofitable. Page 6.

PREPARATION for the prospect of a general election planned sale of shareholdings in the firm. Page 22.

FORD BY PET - Ford's new car, the Fiesta, is expected to be launched in the fourth quarter. Page 35.

FRENCH Minister, Mr. Jean-Pierre - Mr. Jean-Pierre is expected to discuss the possible purchase of six nuclear reactors worth about \$7bn. Page 4.

Smith sees inevitability of constitutional settlement

BY ROY HODSON, IN BELFAST

Mr. Ian Smith, the Rhodesian Prime Minister, appears to have decided that a constitutional settlement in Rhodesia is inevitable. According to well-informed sources here.

One of the deciding factors in this acceptance is that he believes the South African Government would not hesitate to intensify pressures on the country if Pretoria were to feel that he was obstructing progress towards a settlement.

Mr. Smith is making a series of visits to areas affected by the effects of the strike. Last night he had a private meeting with Mr. William

Mr. Smith's resignation was turned by a Right-wing revolt inside Rhodesia. The whites may leave in droves, but this is no Algerian situation.

All Mr. Smith has to do in the circumstances is to tell Rhodesians—quite brutally—the stark, strategic, economic and political facts.

Clearly evident from last week's events is Mr. Smith's hypersensitivity toward any criticism of the U.S.

Just as the Patriotic Front is opposed to U.S. involvement in the Rhodesian talks, so Mr. Ian Smith is delighted at it and determined to use it to any advantage.

After many years in which the Rhodesian Government focused its public relations and propaganda campaign upon the U.K., there has been a sudden and marked shift towards seeking to influence U.S. opinion.

Whether Mr. Smith will use the expulsion of the Right wing to demoralise his bona fides by the industry reformist and anti-discriminatory legislation remains to be seen. One reason for suspecting that he may not do anything radical is his mistaken belief that existing discriminatory legislation can be used as a first bargaining counter.

But further modest moves to placate black and international opinion are likely when Parliament reassembles in June.

Arctic plans

BY MALCOLM RUTHERFORD

Next year the Government was expected to sanction drilling north of the 62nd parallel in waters wider than anything so far experienced in the North Sea.

It had been argued that the oil industry could by then provide all necessary safeguards and that adequate emergency oil protection equipment existed. But the events of the last 10 days and the seemingly major part played by human error have changed all that.

Northern drilling is very unlikely to be given the go-ahead in 1978.

Last week the Government was apparently panicked into shutting down, without prior consultation on the effect, all production at Ekofisk, because of fears for its slender Parliamentary majority of one.

Forthcoming events will ensure that all development stays at the centre of the political stage. Parliament will shortly discuss Men and Matters, Page 12. How the gusher was tamed, Page 6.

Government may lose rural transport vote

BY PHILIP RAWSTORNE, LOBBY STAFF

THE GOVERNMENT faces possible defeat in the Commons to-night when the Conservatives will force a critical vote against its rural transport policy.

Liberal MPs are to meet earlier today to decide whether to join the Conservatives in voting to reduce the salary of Mr. William Rodgers, the Transport Minister, by £100.

The debate will largely anticipate next week's division on the Finance Bill provisions to implement the Budget's increase in petrol tax.

Since the main argument of the Liberals against the petrol tax has been its effect on rural transport, Liberal MPs are expected to vote against the Government to-night if no concession to their demands is announced.

Parties optimistic of elections

BY MALCOLM RUTHERFORD

Conservatives expect to oust Labour from most of the metropolitan and county councils in England and Wales in the local elections this week, and in Scotland, the nationalists are attacking Labour's traditional base of authority in the industrial belt. Page 6.

Coalition move
Les Tindemans, leader of the European Commission, is expected to make another attempt to bring about a coalition government. During the week he led King Baudouin that had failed in his attempts the previous week to broaden the coalition. Page 35.

Parties merge
A constituent unit of India's National Party yesterday formed a party. In addition, Mr. Jivan Ram's Congress for Democracy Party, decided to merge with the Janata Party. Page 4.

Leadership bid
An attempt by moderates in the United Public Services Association to capture the leadership of the union's annual conference in Southampton. Page 40.

Race launched
Edward Heath's new yacht, the fifth to bear the name, was launched at a swank on the Hamble River yesterday by Mrs. Mary Heath, Heath's stepmother. The yacht will race for a place in Britain's Admiral Cup team.

Relief...
A leader of Nottinghamshire and the National Union of newworkers said yesterday that he wanted nothing to do with Timothy Smith, the new Tory MP for Ashfield. As far as the miners are concerned we would prefer it if he stayed well away from us. Mr. Len Martin said. Page 40.

Students at North London Poly
technic yesterday ended a 59-day strike in protest against increased fees. Police are now investigating the loss of confidential papers from the building.

Dutch trawler skippers
are to appear in court in Cork in morning after being arrested. Fishings in Ireland's waters laterally declared 50-mile fishing limit.

Professor Alan Gelman, who made more than 250 broadcasts on Gardiner's Question Time, is to retire from the policy Department of Keele University in September.

Government to think again on Hitachi colour TV plant

BY MAX WELKINSON

THE GOVERNMENT is to reconsider plans to allow Hitachi to set up a colour television factory in the North East of England, after fierce protests from other manufacturers.

Sir Peter Gaze, Permanent Secretary, Department of Industry, promised representatives of trade unions and companies in the electronics industry that Hitachi would not be allowed to come to the U.K. until after further consultations with the industry.

He made this concession after meeting united and fierce opposition during talks with the National Economic Development Organisation working parties for electronic components and manufacturers.

The television manufacturers object to Hitachi's plans to start making sets in the U.K. because they say the industry is already working at only 60 per cent of capacity.

They argue that any additional manufacturing plant will lead to redundancies among the companies already established. The government has indicated to Hitachi that it will be prepared to consider an application to set up new plant favourably on three conditions:

1. The factory should be located in a development area;

2. Finished television sets should include 50 per cent of U.K.-made components and materials;

3. A substantial part of the production should be exported from the U.K.

The Government believes that under these conditions a Hitachi factory could bring a net benefit to the U.K. economy by providing jobs, and inward investment.

If the U.K.-made sets were substituted for sets at present imported direct from Japan, the Government believes the balance of trade could be favourable.

Finally, it argues that if Hitachi is determined to expand sales in Europe, it would be as well for some of the sets to be made in Britain.

The U.K. set makers led by Thorn say there are already 20 Japanese companies manufacturing in Britain—Sony and Matsushita.

Between them they will soon be producing 150,000 sets a year, and the figure could increase substantially. At present, U.K. manufacturers supply about 85 per cent of the home market of 1.6m. sets a year.

Fears in the industry are widespread that the Japanese are planning an invasion of the U.K. market as a springboard for the rest of Europe.

So far the Japanese have been curbed by the EMI-Telefunken's PAL licence which restricts them to smaller sizes of screen.

The U.K. set makers believe one of the main motives for setting up factories in Europe is to get round these restrictions.

The industry also fears Hitachi would use a base in this country to start another round of price-cutting.

In any price war, the Japanese would have a big advantage because they would be backed by the huge volume of component production in Japan. The total Japanese set-making capacity is about 10m. a year, equal to that of all European countries put together.

Above all, the U.K. manufacturers are bitterly angry that the Department of Industry should have taken negotiations with Hitachi to an advanced stage without consulting them.

They told Sir Peter on Friday that this behaviour by the Department was inconsistent with the Government's aim to develop joint industrial strategy with the companies.

An all-party deputation of MPs will try to-morrow to persuade Mr. Eric Varley, Industry Secretary, to refuse permission to the Japanese Hitachi company to open the plant.

"...the time to invest is at the bottom of the trade cycle so that the new plant and machinery is turning out goods at the top of the trade cycle"

Chancellor Healey

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LOMBARD

Trouble building up for the societies

BY ANTHONY HARRIS

THE building societies, which have never really recovered the public respect they lost during the 1970-73, are getting a bad press again, and they partly deserve it.

Branches

Some of the more forbidding facts are set out commendably clearly in the latest issue of the Journal of the Building Societies Institute.

Since deposits have in the same period more than tripled, one might suppose that the growth was justified in purely monetary terms.

This administrative pot-belly both helps to explain why the movement is now working on what at least one clear-sighted building society leader has

Vulnerable

Meanwhile, the movement still has to think about its leading activities in a future in which, as James Morrell points out in the same Journal, its market may well have gone largely

The leaders of the movement are clearly brooding about these problems, and not a moment too soon, for unless the movement can do better than answer than high rates and large margins, it is only too easy to

THE WEEK IN THE COURTS Arsenal case may provide gauge for Gouriet appeal

THOSE WHO ARE looking for

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Mr. Ende's second claim to challenge the rateable value of the Arsenal football ground was that he lived in a flat in the London Borough of Hackney

The question that the courts had to consider was whether Mr. Ende was a person "aggrieved" by the value ascribed to the Highbury Stadium, within the meaning of the General Rate Act, 1947.

Mr. Ende's second claim to challenge the rateable value of the Arsenal football ground was that he lived in a flat in the London Borough of Hackney

hence made him in the eyes of the law an aggrieved person.

His third, alternative way of claiming his right to contest the valuation will make the Gouriet supporters feel that Mr. Ende has not provided a precedent for them to lean on when they come to assert the right of any citizen to bypass the Attorney-General's refusal to allow Mr. Gouriet and any other like-minded citizen to go to the courts

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GOLF

BY BEN WR

Gallardo wins play-off

COMO, May 1. ANGELO GALLARDO won the Italian Open Championship at Montecarlo Golf and Country Club this evening.

He was the victor in a sudden-death play-off against Brian Barnes, the British Ryder Cup player with a brilliant birdie at the fourth hole of a sudden-death play-off.

The Spaniard had started the day five shots ahead of Barnes and leading his nearest rival, the Irishman, Peter Dawson.

Gallardo had rounds of 71, 69, 72 and 74 for a two-under-par total of 286, while Barnes had rounds of 72, 71, 74 and the best of the day, 69 to tie.

Dawson had rounds of 72, 74, 70 and 73 for a one under par total of 289 to edge out another Spaniard, Salvador Batuevas, by a single shot.

Philippe Toussaint, of Belgium, and the 20-year-old Spaniard Severiano Ballesteros were tied at one-over par, Francisco Abrego, the former wanderer from the Canary Islands, was alone at two-over par, and yet another Spaniard, Jose Cantares, tied with the Ulsterman, Eddie Pollard at three-over par.

The day was grey, overcast but dry for once - at least overcast for a 20-mile-an-hour wind-gusted down from the Alps through the afternoon.

The play-off started on the 10th hole and lipped out his putt for a birdie.

Both men went through green at the 18th Gallardo played a chip only just on to the surface, but Barnes, who only to get the ball close to the hole to put it in.

Then it was that played his master stroke a six-iron shot from the rough after a free drop muddled only a foot from his magnificent birdie closed the door.

He dropped a par here, but still less until Barnes persuaded foot putt down the slope, the rear of the hole for a birdie.

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The match positively crackled with excitement, contained much fine attacking football and produced, at both ends, an enormous number of genuine scoring chances, several fine saves and some incredible misses.

The main reason for all the excitement was the possession of the ball, which, because of injury, Mortimer, Gropley and Little formed an elegant half-back line, which was a delight to watch when going forward.

As a result, they more determined but less skilful opposite numbers were allowed too much space in the second half. This enabled them to exert so much pressure on the defence that they were able to score two comparatively inexperienced full-backs, eventually cracked.

In the opening stages, Little engineered an opening for Gray

which this outstandingly opportunistic uncharacteristically appeared. But shortly afterwards Deehan headed home a lead kick to give the home side the lead.

That was clearly not the style would provide them with yet another victory. However Spurs gradually settled down, encouraged by a goal from a cleverly-taken free kick by Hoddle, and although their attacking moves lacked the finesse of their more cultured opponents, they were just as threatening.

After the interval the totally committed Spurs took control with only occasional flashes of brilliance from Villa, but they had to wait until five minutes from the end of Jones to score with a fine shot on the turn.

Taylor, who had replaced the rather awkward Moores made absolutely certain of victory with another good goal.

As there are only two matches remaining, including away at

Manchester City, Spurs lucky to escape relegation. What surprises me is that he has not made a statement, because on occasions this season I think they have played better football than that of many clubs.

With nothing at stake Villa were not at their Saturday, although they were wide moments of magic, which Spurs defence with four struck first-time passes with Manchester United football has given it pleasure than that of many clubs.

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Manchester City, Spurs lucky to escape relegation. What surprises me is that he has not made a statement, because on occasions this season I think they have played better football than that of many clubs.

With nothing at stake Villa were not at their Saturday, although they were wide moments of magic, which Spurs defence with four struck first-time passes with Manchester United football has given it pleasure than that of many clubs.

With nothing at stake Villa were not at their Saturday, although they were wide moments of magic, which Spurs defence with four struck first-time passes with Manchester United football has given it pleasure than that of many clubs.

committed Spurs took control with only occasional flashes of brilliance from Villa, but they had to wait until five minutes from the end of Jones to score with a fine shot on the turn.

Taylor, who had replaced the rather awkward Moores made absolutely certain of victory with another good goal.

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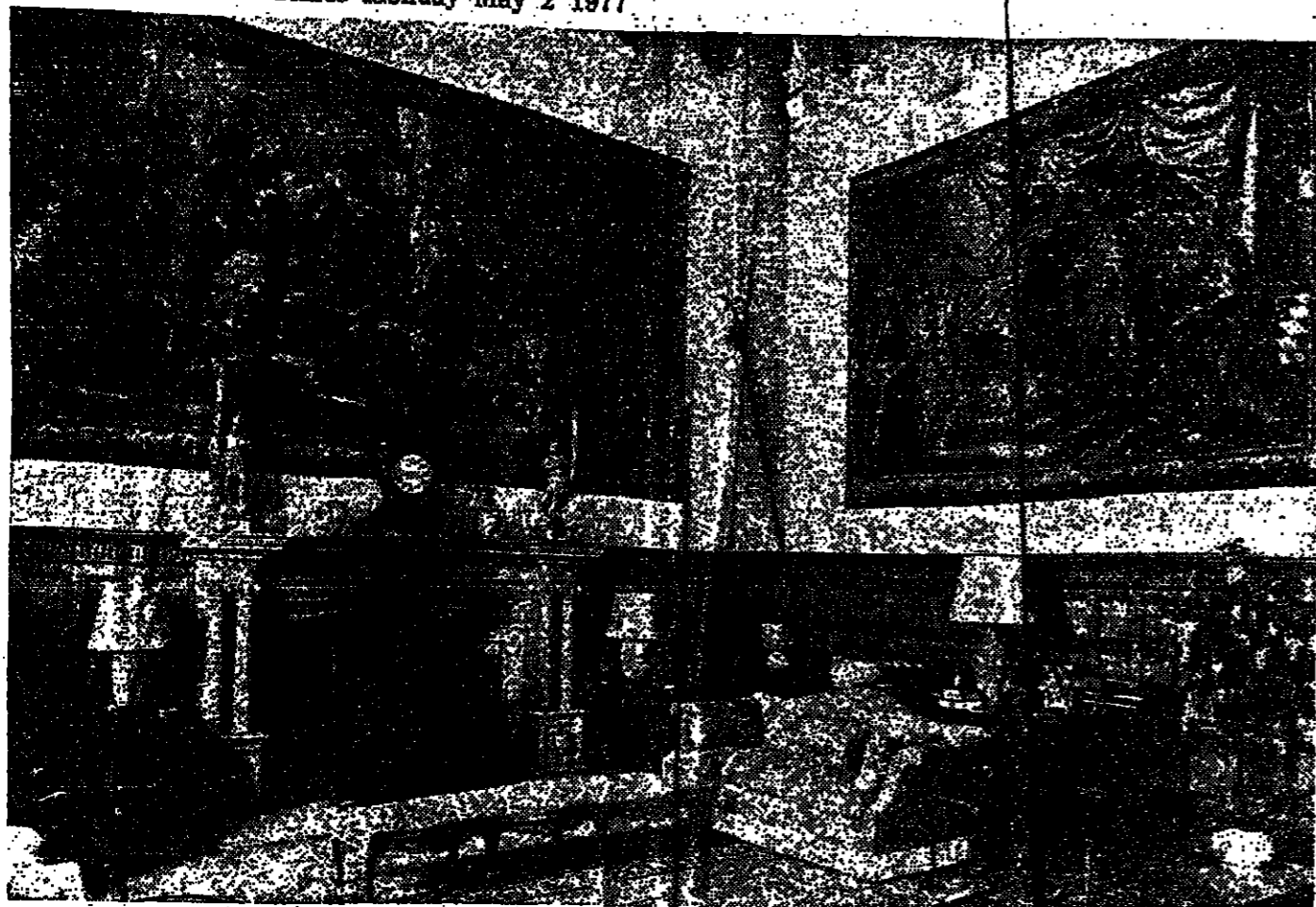
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The salon at Sandringham

Sandringham

Comfort rather than taste

by ANTONY THORNCROFT

Some of the Royal residences are palaces; others are homes. Sandringham House, which opens half a dozen of its rooms to public view this week for the first time, is very much a home. Not anybody's home—there are still two hundred rooms remaining after the recent renovation lopped off ninety that were surplus to needs—but the home of a recognisable type: the Victorian country gentleman whose life revolved around sporting pursuits.

Sandringham is sited in remote country in north Norfolk, with plenty of heath and woodland protecting its privacy. Although the original idea was Prince Albert's house was basically the country home of his son, the Prince of Wales, later King Edward VII, and the dedication over the main doorway is to Edward and Alexandra, and dated 1870, when the house was completed.

It was the work of Humbert, a protégé of Gubbitt, and, strangely, is his only known

house. He is best remembered as the architect of the Windsor Park mausoleums of Queen Victoria and Albert.

There is little of gloom about Sandringham. Its solid, red brick, Jacobean, face fronts on to well-trimmed lawns, and light pours into the ground floor main rooms, the only section open to the public. There may be an absence of architectural elegance in the appearance but in compensation there is a great deal of sturdy comfort.

From an artistic point of view Sandringham has not attracted. During the past century the Royal Family has not been conscientious collectors, and apart from Queen Mary's oriental jades the furnishings still represent the best established work available to a rich customer in the 1870s. Much of the furniture was made by Holland and Sons, and so now is back in favour. It is less ponderous than much Victorian furniture and, as a consequence, all the rooms exude a sense of

freshness and formalised ease.

Many of the pictures are of Edward when Prince of Wales; he seems to have had a great fondness for his own likeness and that of his relations. Winterhalter is well represented, but the only other artist of note on display is Edward Hughes who painted three pretty pictures of Alexandra and two of her daughters actually into the panelling of the Main Drawing Room, the most attractive room on show.

Edward was not much interested in collecting and about the only sidelight to his character among the works of art is a naked nymph by Gustave Doré which is rather tucked behind a corner in the ballroom corridor. Sporting guns could be considered things of beauty, and there is certainly a magnificent group on display. They

are the most valuable items at Sandringham, matched by the weapons of war presented to the Prince during a tour of India in 1875-76.

There are few domestic secrets to be nosed out by the curious, apart perhaps for a Victorian fire screen covered with photographs, presumably cartes de visite, but politicians seem to outnumber actresses. In the main, the Sandringham home life of the Royal family is passed in well-decorated, pastel shaded rooms opening on to each other like a 16th century stately home. The scale is large without being grand; the artistic furnishings very much in line with the taste and the pocket of any rich Victorian family with no particular artistic leanings.

There is a comforting ordinariness about Sandringham, with nothing to suggest that the real life of the residents does not take place in the attractive grounds, and the wider countryside, outside.

The Entertainment Guide is on Page 41

ENGLISH BACH FESTIVAL

Elizabeth Hall

Concentus Musicus by DOMINIC GILL

For more than 30 years, Nikolaus Harnoncourt's Concentus Musicus of Vienna has been one of the best-known and most highly regarded of those ensembles which specialise in the "authentic" performance of Baroque music on original instruments. Their playing and their researches have sustained and often even directly inspired, the post-war revolution in Baroque performance practice. Many of the Concentus records indeed, notably those of the Bach Passions, have been more than an inspiration: a revelation to audiences whose knowledge of Bach derived solely from the bastard Victorian traditions.

It is difficult to conceive how, except for all the usual reasons of British complacency, the Concentus can have avoided visiting London all these years. But all praise to Lina Lalandri for organising on Saturday night, with her customary élan, their much-delayed South Bank debut. They gave us Bach, Couperin and Rameau: a characteristic programme of familiar works and comparative rarities, done with fine virtuosity, energy and style.

The rarities were both from France: a suite, presumably devised by Harnoncourt himself, of instrumental numbers from Rameau's third opera, *Castor et Pollux*, brimming with gaiety cut with a nice, elegant humour, delivered with marvellous energy and clarity. Their performance, too, of Couperin's little in-group entertainment, *L'après-dînée de Lutèce*, had great charm. Linked by short narrations spoken by Harnoncourt,

throughout by the radiant playing of Leopold Staszny on wooden transverse flute.

It was that same flute too—soft and bell-like, clean and wholly unsmothered—which blended so smoothly in Bach's C major orchestral Suite with the sound of the 18th-century wooden oboes played by Jörg Schaefflein and Paul Halperin; extraordinary sonority, in its simplicity and clarity irreducibly right. It would have been still more exciting to hear the fifth Brandenburg played by this ensemble of nine virtuoso musicians in a hall the size of the Wigmore or Purcell Room: the acoustic of the Elizabeth Hall sometimes favoured the more resonant strings and flute at the expense of the harpsichord. But it was a magnificent performance, nonetheless, light and clear-headed, unselfish but not dry, sprung with electrifying prestissimo keyboard articulation by Herbert Tachezi.

The Harnoncourt group's second concert, on Sunday afternoon, brought more Rameau and more Bach. A generous selection of dances and airs danced from *Les Indes galantes* embodied some of Rameau's most colourful and ingenious dance music (and that is saying something), with ravishing examples of two dance-forms, Tambourin and Musette, that stimulated his endless invention as surely as the Minuet inspired Haydn and Mozart to ever new ideas. In the fine Chaconne the oboes played so brilliantly that one scarcely missed trumpets and drum.

Though concert performance of extracts can give no idea of the skill with which Rameau organised a whole act of an opera or ballet, 18th century composers were so ready to use existing music in new contexts that there is no ground for complaint. All the same, about these highly-finished performances there was something studios that removed them to the salon (a superior, intellectual salon, of course) away from the smell of size and greasepaint in the theatre were they belong.

The Bach hall included the Concerto in A for harpsichord (BWV 1055) which I don't remember hearing before, but given a soloist with Herbert Tachezi's ability to make phrases supple without holding up the flow, would like to hear again, and the familiar, always welcome Overture in B minor for flute and strings. The Bourées were too fast for complete clarity; otherwise the playing of Leopold Staszny was equally admirable for agility and for cogent phrasing.

Between the instrumental works Jennifer Smith sang the Wedding Cantata *Weichet nur* with such rhythmic buoyancy and sweetness of shading (in words as well as tone) that one might have imagined she performed with the Concentus every day. Nothing in the programme gave greater pleasure than the accord in the aria "Wenn die Frühlingshülte streichen" between voice, violin obligato and harpsichord.

(Alice Harnoncourt) and cello continuo, played by the founder-director himself. If only more continuo players had his gift for making the simplest cadence sound sensitive and meaningful instead of merely sawing dutifully away, and only more baroque groups could play so well in tune!

RONALD CRICHTON

Beethoven in the original

Last year the Collegium Aureum, a conductorless band of expert musicians who record for Harmonia Mundi, made their English debut at the Festival in a Bach programme.

They returned on Friday for a concert in honour of Beethoven's 150th anniversary, performing the Triple Concerto and the Eroica Symphony in their usual manner—the first violin Franz Josef Maier directing (helped out in the concerto, when busy engaged by the solo part, by Paul Badura-Skoda at the fortepiano). The instruments were originals or faithful copies: gut strings, light bows, and a total of just over 30 players.

The results were fascinating both as musical experience and as historical demonstration. The Triple Concerto is notoriously difficult to balance securely. Using a fortepiano (an 1823 Broadwood from Richard Burnett's collection) and light-toned violin and cello did not entirely solve those problems—one could still see why Beethoven frequently gives the cello first say among the soloists—but instead of threatening to stifle the musical interest the passage-work for the soloists which on modern instruments easily appears merely strenuous was transformed into a series of subdued but scintillating washes.

The shock of hearing the music in this new light with the 18th-century concerto grosso—almost as if his best had been turned round to face the past, with the scowl changed possibly to a smile of acknowledgement, Franz Josef Maier's double role did not have the distracting effect on his violin playing often observed when leaders of chamber orchestras act as conductor. Amer Bylsma shaped the solo cello part so sensitively that the comparative

lightness of his tone was soon forgotten. Badura-Skoda's experience ensured that the fortepiano (always a height instrument to hear but not often so well played) seemed better fitted than used to other strains of modern concert life.

It was both brave and wise to choose not one of the smaller symphonies, one would expect to gain from the use of original instruments but the powerful, epoch-making Eroica. At first it seemed that the notable decrease in the weight of sforzando accents so important in Beethoven would seriously weaken the impact, but it soon became clear that the harmonic tensions relentlessly built up over long spans were working no less strongly than usual. The syncopated chords, because they were still brutal in proportion to the rest, lost virtually none of their remorseless logic. For a band of this size, three double basses were quite enough to underpin the *marcia funebre*.

As usual when old or old-style instruments are used, the intonation sometimes wandered. Such moments were neither long nor unduly painful. The horns emerged unscathed from their trials in the trio of the scherzo. Listening to small ensembles playing major works in the Festival Hall demands great concentration. This by no means short programme was about half the length Beethoven's contemporaries would cheerfully sit through, yet in both finales the concert especially, one missed the punch modern instruments bring to Beethoven's rhythms at their springiest. All the same, the experiment must be continued another year. How would Brahms sound with the numbers and types of instrument he would have expected at a first performance?

RONALD CRICHTON

Glasgow Citizens

Chinchilla

A bare white stage. The sound of waves lapping quietly behind the exquisite, ethereal music of Stravinsky's *Apollo Musagete*. The lights rise and fall five times, revealing five increasingly populated benches: two towels, a hat, a pair of shoes, a handbag, a briefcase, a suitcase, a trunk, a chest, a wardrobe, a bed, a table, a chair, a sofa, a lamp, a clock, a mirror, a picture, a vase, a bowl, a plate, a glass, a cup, a saucer, a teapot, a sugar bowl, a creamer, a butter knife, a fork, a spoon, a knife, a tablecloth, a napkin, a placemat, a cushion, a rug, a carpet, a floor, a wall, a ceiling, a door, a window, a balcony, a terrace, a garden, a park, a forest, a field, a meadow, a stream, a river, a lake, a sea, an ocean, a sky, a sun, a moon, a star, a planet, a galaxy, a universe.

known each other since before they started dyeing their hair, provide a sculpted background before the light closes in on Chinchilla. They are, more or less, Bakst: the impresario Gabriel Astruc (the Russian Ballet's initial French connection); Mimi who is nothing especially beyond devoted admirer but may incorporate elements of both Pavlova and Rambert; and Ila, a tall and affably conciliatory version of Grigoriev, the loyal régisseur.

before in the form of re-runs of past incidents and belated attempts to sort out artistic and emotional muddles. Of course Vatsa features in many of these: as Chinchilla defends the apparent masturbation at the end of *L'après-midi d'un faune* with the explanation to a fuming Astruc that it's a hot afternoon, he's been chasing nymphs around for 11 minutes, etc.; David Hayman's Vatsa limbers excitedly in front of a large mirror that throws his reflection and that of the entire theatre (that is, "us") into our view. The point is not in the least that Mr. Hayman gives a rendition of Nijinsky's approximation to what we know of the artist and muscular presence on the stage. It is a marvellous performance.

We are, in fact, on the Venice Lido with Chinchilla's career flashing before him while he postpones the death-bed scene in favour of the beach-boys. Echoes here of Mann's von Aschenbach in *Death in Venice*, but there is also the context of athleticism and sport prominent in the famous Diaghilev ballet of Debussy's *Jaz*. A ball bouncing on to a brightly lit stage is how it started although Maxime is none too happy about always having to do that ballet "about three boys having each other at a croquet match" Richard Buckle's brilliant and entertaining book *Nijinsky* may have inspired such lines, with its anecdote of Sarah Bernhardt confusing the English past-times of cricket and football.

As may already be clear, there is a bright, arch, epigrammatic quality about Mr. MacDonald's text. That quality finds full and complimentary support in the production, designed and directed by Philip Freese. The show excels at inflating those small but needing jealousies between people in the theatre that can result in the out: although everything returns in the end, to the Present, there are inquests on what has gone

gratitude. The concerto—as cruelly unrelenting in its call on fast, glittering fingerwork as its fancy is magically light and charming—set off rather fiercely at a lick that took toll of accuracy in the soloist's opening measures. But Mr. Pommer had persuaded or rehearsed the orchestra (or, more likely, both) into quite exceptional readiness of ensemble; relaxation came quickly, the confidence and with it the atmosphere of an exhilarating performance.

The Ballade is a trickier proposition for the pianist-conductor, not because it is more difficult to set in motion but because the inimitable feeling of distant reverie, of tranquil, luminous enchantment on the edge of perceptibility, depends so heavily on an individual and in the same programme deserves immediate paniment, quite without edge.

Elizabeth Hall

Pommier/Northern Sinfonia

As a solo pianist, Jean-Bernard Pommier is not yet quite in the Casadesus class—the great, lamented pianist came to mind because of the presence in Friday's Northern Sinfonia concert of the Mendelssohn G minor piano concerto and the Faure Ballade, works in which he was sovereign. As pianist-conductor, the young Frenchman still lacks a little of the all-pervasive mastery of Barcein (whose influence in placing of the piano and manner of handling the joint tasks has apparently been here strong and beneficial). The fact that two such distinguished comparisons could be evoked in this first London concert as director-soloist is an indication of the evening's success.

Any musician with the taste and ability to give Mendelssohn and Faure in the same programme deserves immediate paniment, quite without edge.

obtrusive detail or dynamic harshness. The sound of the piano was limpid, romantic, very fine: most of the instrumental responses came out several degrees too loud.

These were, despite quibbles, exceptional performances. In addition, proof was furnished with light, well-shaped accounts of Mozart's A major Symphony, K201, and of Haydn's E flat, no. 89, at either end of the evening, of an unfussily precise baton command. To complete the pleasures of richly civilised music-making in this case richer in depth and sinew than the adjective is often used to signify, there was a deft reading of Frank Martin's 1939 Ballade for flute (David Haslem) strings and piano—the Swiss composer's fastidious version of neo-classicism at its very crispest.

Purcell Room

Oboe and strings

by MAX LOPPERS

The pithy, painful plan Thursday's chamber recital originally to have divided its ensemble Elisabeth Lutjens and Lennox Berkeley—the single oboe of the quartet and oboe quartet by each composer. With the recent untimely death of London Oboe Quartet's cellist Kenneth Heath, the Lutjens string trio had to be replaced, the event, the programme together by the remaining members of the quartet with the expert assistance of the cellist Moray Welsh was still attractive enough to provide a striking exception to the somewhat favourable provision of most Rediff Concerts.

As it turned out, the three Lutjens pieces of the first half could hardly have displayed stronger effect her very special gift of making small statements musical gestures glow with graphic and emotional vividness. Presence for solo oboe (1963). Recitative with seven variations and a coda, was intended for a played by Janet Craxton—as emphatically elegant as ever despite apparent initial trouble. The music has a listener attending to minute alterations and developments interlarded cells, in melodic refrains gathering power in subtle, secretive means.

Beethoven's for soprano (Karl Jensen, a name new to me clearly a singer contemporary music organisations will soon be calling on if her striking command of long, cool, steady pur is characteristic) and string trio is a 1971 setting of Blake dedicated to Stravinsky's memory. The soprano line stretches above dips below and lingers beyond instrumental punctuation.

long, gravely beautiful utterances. The longest work of Oboe Quartet, being all that most personal about an intense original composer whose voice becomes more necessary the longer we live with it. Repeat oboe gestures owe their inspiration to Greek legend, a part of seasonal change, formal ritual and dance; the particular qualities of the music are pastoral lyrical, yet also, strangely, evocative.

After the interval, the san players returned for Berkeley's string trio (1944) and his oboe quartet from more than 10 decades later. The mildness, if quiet tone of voice, the fine, precise use of the material were recognisable. But neither pieced, on this occasion at least demand a place among the Berkeley works of stronger deeper impact, where the surface at once conceals and stings fascinate undercurrent. The later work mines a lean harmonic vocabulary that never draws attention to its range or fruitful ambiguities—that is Berkeley's way.

MICHAEL COVENEY

MAX LOPPERS



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OVERSEAS NEWS

MAY DAY RALLIES

32 die in Istanbul shooting

BY METIN MUNIR

AT LEAST 32 people were killed and 150 wounded during firing on the May Day rally in Istanbul organised by the Confederation of Revolutionary Workers' Union (DISK) and attended by about 80,000 people...

occurred when Marxist groups opened fire on the rally when it was about to come to an end. However, the spokesmen could not say why he believed that the Marxist were responsible...

rallies held for Mr. Bulent Ecevit, the Social Democratic main opposition party's leader in Eastern Turkey.

Police to-day shot and wounded about 30 people in Colombo during clashes between rival Sri Lankan political groups on their way to May Day rallies...

ANKARA, May 1

Dozens arrested in Spain

BY ROGER MATTHEWS

MADRID, May 1

THOUSANDS of riot police and pro-military Civil Guards battled with demonstrators over a wide area of Madrid and in other major Spanish cities to-day as the Government sought to enforce its ban on meetings or celebrations to mark May Day.

The civil governor of Madrid is understood to have called out every available member of the security forces to prevent the demonstrations. Mounted riot police were in action several times with water cannons standing by and spotter helicopters hovering overhead.

Left-wing extremists threw bombs at public buildings in Tarragona, Milan, Florence and Genoa, while in Naples a group of 30 masked Right-wing terrorists threw incendiary bombs at the headquarters of several Left-wing organisations like "Red Point" and the Communist "Che Guevara Party".

Italians throw bombs

BY PAUL BETTS

ROME, May 1

A WAVE of political violence hit several major Italian cities over the weekend as the trade union movement devoted the traditional May Day rallies to the increasingly alarming problem of public order.

of the city's lawyers' association, Sig. Fulvio Croce, took place yesterday. The Left-wing extra-parliamentary groups, the Red Brigades, have claimed responsibility for the killing of Sig. Croce, who was shot dead on Thursday afternoon in Turin.

WORLD TRADE NEWS

CHINESE TRADE

Waiting for the tide to turn

BY COLIN MACDOUGALL, RECENTLY IN CANTON

IN THE steamy atmosphere of Canton, overcasted Britons are rubbing shoulders with all the nations of the world from Sweden to Somalia in the palatial halls of the Chinese export commodities fair.

The old hands are resignedly digging-in for a long haul. The real culprits are the earthquake, the machinations of the gang of four, and the poor harvest last year.

these cottage industries (for instance, the lighting is often at fault) and the incentive to produce is low.

Agricultural machinery is their big interest at the moment, and a group from the Agricultural Engineers Association has just toured China giving seminars and seeing factories.

Interference As for the Gang of Four, almost every place one visits claims to have suffered from their interference. Other political reasons also figure, one Chinese negotiator indicated he could not supply the desired quantity of handicrafts because the livestock workers would not get on with the job.

Japan's \$11m. oil deficit The need for Japan to maintain its export performance, despite complaints from Western trading partners, is underlined by figures which show that its oil deficit with oil nations rose to \$11m. last year.

largest deficit with these countries last year, amounting to \$4.7bn, while the U.K. was in deficit to the extent of \$2.3bn.

Fourcade in Tehran for nuclear talks FRENCH supply minister Jean-Pierre Fourcade arrived to-day for talks expected to include the purchase by Iran of six nuclear reactors worth about \$7bn.

President gives in to Desai

BY K. K. SHARMA

NEW DELHI, May 1

AFTER A 24-hour constitutional crisis that ended with a threat by the Prime Minister, Mr. Morarji Desai, to dissolve Parliament and seek fresh elections, acting President B. D. Jatti last night dissolved legislatures of nine States where the Congress was trounced in the March elections.

proclamations to clamp President's rule on the nine States. Mr. Jatti stood his ground despite two visits to him by teams of Cabinet Ministers. He gave in only when Mr. Desai wrote to him last night and said firmly that the President was bound to act on the advice of the Cabinet and that if he did not, he would be forced to seek dissolution of Parliament and go to the people on this issue.

be elected if the nine were not dissolved. It was mainly to forestall the election of a Congress candidate that the Janata government decided to hold early state elections. But Mr. Jatti's defiance brought about the situation which the Government was trying to avert—a Congress president being an obstacle in the way of decisions of the Janata government.

Kaddoumi spells out conditions

By Ihsan Hijazi

BEIRUT, May 1

MR. FAROUK Kaddoumi, the head of the political department of the Palestine Liberation Organisation, to-day set forth the conditions for the PLO agreeing to take part in a reconvened Geneva Conference on the Middle East.

By comparison, the next biggest importer, the U.S. imported goods (or oil) worth \$14.5bn and had a deficit of \$4bn. In 1976, compared with a trading surplus of \$77m. in 1975, in that year Japan had a deficit of \$10bn. In Europe, France had the largest deficit with these countries last year, amounting to \$4.7bn, while the U.K. was in deficit to the extent of \$2.3bn.

According to the Chase Bank review, among the oil exporters, Libya and Saudi Arabia registered the largest increases in their surpluses with the industrial nations, with Libya's surplus rising by \$2.5bn, and that of Saudi Arabia by \$2.1bn.

FRANCE supply minister Jean-Pierre Fourcade arrived to-day for talks expected to include the purchase by Iran of six nuclear reactors worth about \$7bn.

The talks are within the framework of a joint ministerial economic commission. Informed sources said the purchase of six nuclear reactors was likely to be discussed. Iran has already agreed to buy two 900-megawatt nuclear power plants from France but months of negotiations over prices have been endless.

Bhutto regaining control

BY DAVID HOUSEGO

RAWALPINDI, May 1

WITH only minor clashes reported throughout Pakistan in the past few days, the curfew imposed on several towns in Punjab and Sindh provinces has been lifted except for Karachi where it has been considerably relaxed. Schools, which have been closed since February, and were to have opened at the end of March will return to work on Tuesday.

Press censorship has been brought back, the parliament is a rump because of the opposition boycott and the much of industry is still at a standstill.

where the heaviest clashes had occurred. Riot police using tear gas and batons (which metal topped canes) broke up groups of demonstrators before they had time to link up. The leaders were bundled into lorries and taken away.

BRUSSELS, May 1. M. LEO Tindemans, the leader of Belgium's caretaker Government, has been forced to resign from scratch in his efforts to assemble a workable coalition of several parties which would enjoy a comfortable Parliamentary majority.

ATHEENS, May 1. Greece and the Soviet Union have agreed to abolish the clearing system in their trade exchanges and replace it with that of payments in convertible currency as from 1978.

RUSSIA will test India that crude sales will be based on international prices even to OPEC member.

LOS ANGELES, May 1. EASTERN AIRLINES will lease four Airbus A-300 jetliners, thus becoming the first U.S. carrier to use the European wide-bodied plane.

Earlier this year, Western Airlines of Los Angeles considered buying some A-300s but finally decided on a lease arrangement and the airline will announce its decision on Monday, the article said.

Vance clarifies stance

BY JUREK MARTIN

WASHINGTON, May 1

MR. CYRUS VANCE, the Secretary of State, said over the weekend that the U.S. must accept that there were limitations on what it could do to promote the end of martial law in the three major cities of Karachi, Lahore and Hyderabad.

Mr. Vance did not retreat from the goals espoused by President Carter, but stressed: "We must always keep in mind the limits of our power and wisdom."

These discussions stumbled on disagreements over the timetable for passing a constitutional amendment which would give a greater degree of autonomy to Belgium's three main regions, Flanders, Wallonia and Brussels.

Tindemans in second coalition bid

By Guy de Jongquieres

BRUSSELS, May 1

M. LEO Tindemans, the leader of Belgium's caretaker Government, has been forced to resign from scratch in his efforts to assemble a workable coalition of several parties which would enjoy a comfortable Parliamentary majority.

Greek trade

By Our Own Correspondent

ATHEENS, May 1

Greece and the Soviet Union have agreed to abolish the clearing system in their trade exchanges and replace it with that of payments in convertible currency as from 1978.

Indian-Soviet oil deal

BY K. K. SHARMA

NEW DELHI, May 1

RUSSIA will test India that crude sales will be based on international prices even to OPEC member.

US airline 'to lease Airbus'

BY DAVID HOUSEGO

LOS ANGELES, May 1

EASTERN AIRLINES will lease four Airbus A-300 jetliners, thus becoming the first U.S. carrier to use the European wide-bodied plane.

Suharto needs decisive election victory

BY OUR FOREIGN STAFF

INDONESIA votes to-day for 360 members of a 500-seat parliament (the army appoints the absent 130) which rarely votes, never challenges the administration and takes virtually no part in formulating or introducing policy.

country, ensuring that international coverage of the poll is kept to a minimum.

Golkar expects to do well in the outer islands, which tend to be freer from the pressures of poverty and overcrowding, and where local headmen can direct the vote, and in central Java where the Sultan of Yogyakarta and Mr. Adam Malik, the Foreign Minister, have a large personal following.

President Suharto's regime has lost some of its popular support. Living standards have not improved as promised, corruption is still rife, while the vehicles for political dissent have been effectively silenced.

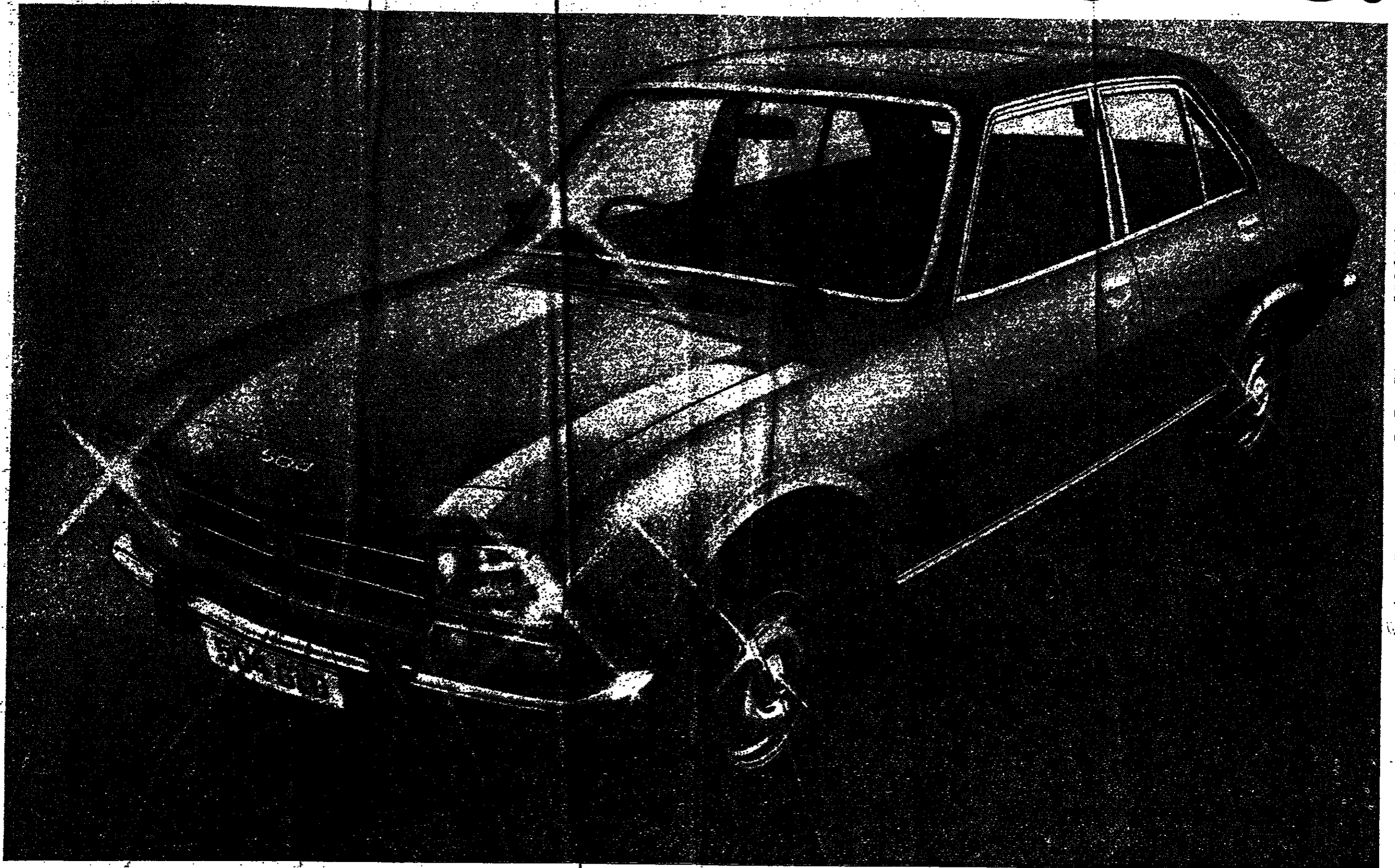
World Economic Indicators

Table with columns for Country, Item, and values for Mar. 77, Feb. 77, Jan. 77, Dec. 76. Includes data for U.K., W. Germany, France, U.S., Italy, Japan, Belgium, and Holland.

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It's millionaire-style motoring but with a tough, robust motor car built for extra long life.

The Peugeot 504 Diesel range: the 1.9 litre LD Saloon, or the luxurious 2.3 litre 504 GLD Saloon. Two stylish Estates. The LD, with the same engine as the LD Saloon but up to 67 cu. ft. of load space. And lastly, the 504 Family Estate Diesel with three rows of forward facing seats, the economical solution to the problems of group transport, whether family or business. Both the GLD Saloon and Family Estate Diesel are available with automatic transmission.

For power, smoothness, long life and all round economy—you won't find better value for the money than a Peugeot 504 Diesel.

Test drive the 504 Diesel at your local Peugeot dealer. Until you do, you'll never know how far diesels have come. You'll never discover how advanced Peugeot diesels are.

The Diesel powered Peugeot 504.

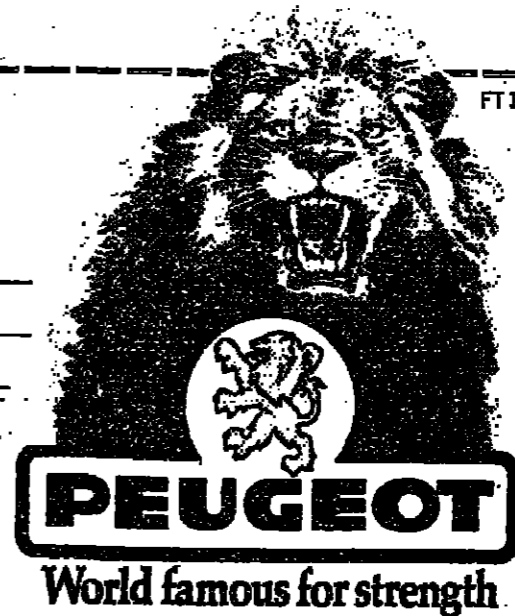
504 Diesel Saloons: 504 LD £3,936, 504 GLD £4,472.
504 Diesel Estates: 504 LD £4,285, 504 Fam. Est. D. £4,845.
Recommended retail prices including VAT, car tax and seat belts, excluding delivery charges and number plates. Prices correct at the time of going to press.

I'd like to know more about the 504 Diesel Saloons and Estates
Personal Export Facilities (Please tick)

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Address _____

Send to: Customer Relations,
Peugeot Automobiles (UK) Limited,
PO Box 2, Liverpool L4 1UR.
Tel: 01-993 2331 (London Office)



FT 165

HOME NEWS

Tories expect landslide in council polls

BY PHILIP RAWSTORNE

CONSERVATIVES confidently expect to oust Labour from control of the metropolitan and county councils in England and Wales.

The Labour Party also faces a vigorous challenge from the Scottish National Party in its traditional dominance of authorities in Scotland's central industrial belt.

Polling in Scotland tomorrow and in the rest of the country on Thursday, though likely to be low, should provide a clearer indication to political attitudes

Liberals' plan

The Liberals appear to have forced the Government to seek changes to a plan for industrial democracy agreed by the Post Office and its unions, Labour News Page 40

than last week's confusing by-election results.

But the Government can expect only minimal comfort from the votes. Labour is defending in England and Wales the gains it secured during the period of Tory unpopularity in 1973.

The Greater London Council is the biggest political prize at stake and, with voting based on the area's 52 Parliamentary constituencies, it should provide the best measure of party ratings.

A 7 per cent swing, comparable to that in the Grimsby by-election, would be sufficient for the Conservatives to regain control of the GLC.

Sir Reg Goodwin, the GLC's Labour leader, said yesterday he had been encouraged by the doorstep reception for the party's candidates. "I think we

Company profits show rise of 69%

PRE-TAX trading profits of 145 industrial companies which issued full reports and accounts during April were 69.1 per cent higher than 12 months earlier.

This is about twice the average rate of increase shown in company reports received in the first three months of the year, when the sequence of percentage gains was 27.8, 33.8 and 37.7 respectively.

BSR recorded the biggest individual pre-tax profit rise at £23.7m, compared with £9.9m the previous year, while a big turnaround was seen in British Leyland with profits of £36.5m against a comparable loss of £76.1m.

Other important companies to record profit increases of about 50 per cent or more included Albright, Wilson, BTR, Beater, Delta Metal, Ocean Transport, Reckitt and Colman and United Biscuits.

Dividend cost increases for the month averaged 17.4 per cent, below the average for the previous quarter, with most of the

will just make it."

Mr. Horace Cutler, the Tory leader, retorted: "If the people turn out and vote, we'll make it. I am sure of that."

Conservatives are still optimistic about their chances of achieving the 22 per cent swing of the Ashfield by-election that would also give them control of the Inner London Education Authority.

Liberals, who are contesting 91 of the GLC seats, are looking for a marked improvement on their performance in recent by-elections.

Mr. David Steel, the Liberal leader, said yesterday that the municipal elections generally and the forthcoming Saffron Walden by-election, would give a truer indication of the party's standing.

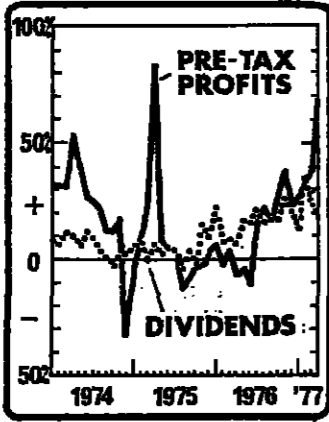
A slump in the Liberal vote this week might well rouse hostility in the party to the Westminster agreement with the Government. Pressures to end the pact this autumn might then be difficult for the Liberal leader to resist.

The National Front, which is contesting as many GLC seats as the Liberals, is mounting campaigns in other parts of the country in a bid to strengthen its base for the next General Election.

Its impact is likely to be felt most keenly in the West Midlands council where Labour swept into power in 1973 by taking 72 of the 104 seats.

The Labour Party now appears to be markedly on the defensive in the area after the demoralising by-election defeats in Stochford and Walsall.

A modest swing of 10 per cent would deprive Labour of its control of the West Midlands Scottish elections Page 9



big names staying within the allowable limit. Exceptional increases were made by BSR and Beater. Delta Metal, Ocean Transport, Reckitt and Colman and United Biscuits.

Dividend cost increases for the month averaged 17.4 per cent, below the average for the previous quarter, with most of the

ONE-EIGHTH OF AN INCH MADE ALL THE DIFFERENCE

North Sea gusher tamed at fifth attempt

By KEVIN DONE, Stavanger, May 1

THE BREAKTHROUGH in the eight-day fight to tame the blown-out Bravo well in the North Sea's Ekofisk field appears so simple.

The first attempt to shut off the rogue well by slamming together the blind rams — valves — in the well-head blow-out preventer was made last Thursday. For a few seconds the rams held. Then the oil, which had been gushing into the sky at more than 400 mph for five days forced its way out again. The rams had to be re-opened.

At 11 a.m. on Saturday the manoeuvre was repeated for the fifth time. This time the stroke of the hydraulic pistons driving the rams was lengthened by one-eighth of an inch. The adjustment was vital. The rams, capped with rubber to avoid the smallest risk of a spark igniting the oil, were driven together. This time they held.

The oil had been pouring out at a temperature of more than 200 degrees Fahrenheit and roaring like a jet engine for more than a week. It fire-fighting ship Seaway Falcon was covered the blow-out fighters, Boots

Hansen and Richard Hatterberg and their team from Phillips in grease and dirt and left them half blinded.

Hansen was still trembling slightly from fatigue when he described that moment when the valves finally shut. "We closed the rams and it went all quiet. It was beautiful."

Since arriving a week earlier on the giant pipe-laying barge, Chocotaw, which acted throughout as the supply base anchored alongside Bravo, Hansen and Hatterberg followed a routine. They would get up at about 5 a.m. to be ready to use the best of the daylight. Preliminary work was carried out the previous night to allow them to make the earliest start. By early evening they were exhausted and would return to rest and sleep at 6.30-7 p.m. Two or three times a day their eyes had to be washed with drops to clear the stinging oil.

The biggest difficulties on Bravo were caused by the heat, the constant spray of oil and water and the confined space in which work had to be done at the well-head above the platform floor. Soon after the blow-out the fire-fighting ship Seaway Falcon was called to Bravo. For eight days it



RED ADAIR
Another success

sprayed thousands of gallons of water every minute on to the platform to prevent it from overheating.

There was the constant danger of explosion from static electricity or from

sparks caused by parts of the steel platform becoming dislodged by the water jets and falling to the deck.

A fire would have turned Bravo into a torch. To cut this danger to a minimum one of the earliest tasks for the platform crew was to sever all the wires and electrical systems in case they activated accidentally. All the support systems came from the barge Chocotaw, hoses from the barge supplied mud, air and water.

The problems on Bravo were compounded when it was discovered that the vital blow-out preventer on top of the well-riser had been installed upside down. Four times in successive days different types of valves—blind, shear and pipe rams—were forced together by hydraulic pressure but failed to hold. On the fourth attempt with pipe rams the gusher of oil was restricted to pouring through a hole two inches in diameter. The speed of the jet doubled momentarily to about 986 m.p.h., faster than the speed of sound.

It had been planned to try to force the four-ton capping valve assembly, which had been heated together on Chocotaw, through this jet and onto

the top of the blow-out preventer, held by only hydraulic hoists and ropes anchored to the preventer by just one bolt. But the rams never sealed and the attempt was abandoned.

The theoretical planning for Saturday's successful attempt was carried out in California, at the Rucke Schaffer plant where the preventer rams are manufactured.

Dave O'Donnell, an engineer from the company, explained that test showed in the early attempts the rams had rubbed against the casing of the blow-out preventer. The final adjustment of one-eighth of an inch allowed all the piston pressure to be carried through into the rams, slar ming together the rubber seals with enough force to choke off the flow.

The technical support for the operation was highly sophisticated, but on Bravo much came back to brute force and physical man-handling. I the desperate straits of a blow-out normal safeguards of offshore work go by the board. As Mr. Dag Meier-Hansen, an engineer and head of the Norwegian Petroleum Directorate, said: "I wouldn't do it for any kind of money in the world."

Accountants and solicitors oppose publicity code

BY MICHAEL LAFFERTY, CITY STAFF

NEGOTIATIONS with the Office of Fair Trading aimed at establishing voluntary advertising codes for accountants and solicitors appear to be on the point of breaking down.

Both professions have so far refused to remove their blanket anti-publicity restrictions.

It is thought that Mr. Gordon Borrie, Director-General for Fair Trading, is on the point of reporting the lack of progress to Roy Hattersley, Prices Secretary. This follows several months of difficult negotiations between the OFT and both professional groups.

Mr. Hattersley is then likely to report the situation to Parliament. The negotiations with the OFT arise out of two Monopolies

Commission reports published last year.

The two reports found that the accountancy and legal professions were monopolies, and that their advertising restrictions operated against the public interest.

The intransigence of the two groups contrasts sharply with the attitude of the Stock Exchange which announced last week that it had reached voluntary agreement with the Director-General of Fair Trading on a greatly relaxed code of advertising for stockbrokers.

Brokers may now advertise on radio, television, and in newspapers.

The Law Society, the solicitors' professional body, has made it

Reserves may be up again

By Michael Blanden

A FURTHER increase in Britain's official reserves as a result of an inflow of funds in the past month could be shown by the figures due tomorrow.

Any gain would again take the reserves to a record level, but the change will not match the very sharp rises already shown this year. In March the reserves leapt \$1.83bn. to a record \$9.62bn., nearly \$5bn. higher than at the start of the year.

The March rise reflected a \$750m. drawing on the \$1.5bn. Euromarket loan arranged in January and a substantial inflow of currency.

It was expected that the inflow might soon slow down because the bulk of the foreign currency had already come in from the once-for-all unwinding of last year's leads and lags and from

More Home News on Pages 9 and 40

Goldsmith in crucial talks on Standard

BY MAX WILKINSON

THE FATE of the Evening Standard may hang precariously all this week on a series of talks planned between the Beaverbrook management and Sir James Goldsmith, chairman of Cavenham.

Beaverbrook has already recognised that Sir James's terms are likely to give it less in cash terms than the offer from Associated Newspapers, which wants to buy the Standard and merge it with the Evening News.

Standard Newspapers is offering substantial sums to Standard journalists to lure them away. Mr. Robin Esser, former assistant editor of the Daily Express, starts a new job to-day as editorial consultant of the Evening News.

He was earmarked for a key role in shaping the contents of the middlebrow evening which Associated Newspapers wanted, and still wants, to form out of the remains of the News and the Standard.

Sir James, who owns 30 to 40 per cent of Beaverbrook's non-voting shares, has already made it clear that any rescue by him must depend on substantial redundancies being agreed by the unions at both the Standard and the Express. At least 700 of the 7,000 jobs would go, and probably more.

Associated Newspapers would make 1,600 men redundant in its merger of the two evenings.

The unions have also to calculate that if the Standard were saved the News would either close or at the very least suffer a drastic reduction in manpower. The News is losing £8m. a year, and Associated Newspapers executives say it "will not survive the year unless something is done" after the redundancies.

Sir James would have to inject a substantial amount of cash into Beaverbrook to prevent its collapse.

Option

If it bought the Stands Associated Newspapers would have an option to buy a share in the Express building instalment to a total of so £7m. to £8m.

Beaverbrook thus stood gain some £1m. in cash if Associated Newspapers, another tranche if, as seen probably, the Express should eventually be merged with Daily Mail.

Battling on with the help Cavenham money looks attractive financially, and Beaverbrook can revive profitability of its daily evening papers very substantially.

BP prospectus well advanced

BY MARGARET REID

PREPARATION of the prospectus for the Government's planned sale of a 17 per cent shareholding in British Petroleum—now worth about £600m.—is well advanced. There are expectations in the oil industry that the disposal will take place in the next two months.

A spokesman for the Treasury was, however, unable to comment yesterday on whether the proposed sale of the shares would occur by the end of June.

Mr. Denis Healey, the Chancellor of the Exchequer, reaffirmed in his Budget statement on March 29, the Government's intention to sell the 17 per cent stake from its holding of about 48 per cent in BP in the financial year 1977-78, which ends next March.

BP shares have been strong, though with some fluctuations, in recent weeks, despite the large planned sale. On Friday they closed at 919s., compared with a 1977 range of 770s.-850s. Mr. Encouragement "has been drawn from developments in the North Sea, where BP's four platforms are all producing, and in Alaska, where the group's projects should benefit from President Carter's recent pricing proposals.

As a result the signs are that the 55m. shares making up the 17 per cent stake could be readily sold to buyers in Britain, the U.S., Europe and elsewhere although it would be the largest sale ever made of ordinary shares in a British company.

In addition to the Govern-

ment's existing 48 per cent of BP, the Bank of England has 20.1 per cent, bought from Burnash Oil as part of its rescue operation for that company in early 1975. Thus the total State holding in BP is just over 68 per cent.

The Bank's interest is the subject of legal action by Burnash, which is seeking the return of its former holding of the 17 per cent stake of £170m.—£547m. below its present value—plus dividends.

The Government, which has said it is confident of the Bank's defence to this action, plans to consolidate the Bank's holding with what remains of its own, so that the State holding would still be a majority of BP, 51 per cent.

An essential preliminary to the projected Government sale of the 17 per cent stake in BP has been the agreement of the City Take-Over Panel that the increase in the Government's own interest to 51 per cent in this way would not oblige it to mount a bid for the whole of BP.

Some steel price increases likely

FINANCIAL TIMES REPORTER

PRICES of a range of steel products are generally expected to go up this summer.

But British Steel is sticking to its present policy of only increasing prices when demand recovers. Suggestions of a price rise in the summer are therefore based on the expectation of a modest recovery in the still depressed market.

The recent trend has been for a fall in prices. The latest was a cut of 7 per cent in February Foreign Ministers of Common of the price of hot rolled coil to combat imports.

As a result of the policy of European Commission plan for depressing prices to retain a minimum price structure aimed customers, most steel products to stiffen steel prices.

are now unprofitable. BSC made a loss of £100m. last year.

Ironically, the one product which is profitable is plate-iron. It has been hit by a strike of electricians at BSC's Port Talbot works. As a result, the corporation has been forced to import 70,000 tonnes of hot rolled coil to keep up plate production.

Steelmakers' hopes that they will be able to increase prices may partly depend on the outcome of talks this week between the Foreign Ministers of Common of the price of hot rolled coil to combat imports.

They will be discussing a plan for depressing prices to retain a minimum price structure aimed customers, most steel products to stiffen steel prices.

As from Monday 2nd May the name of
Gayzer, Bowater & Company Limited
has been changed to
Cayzer Limited

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This announcement appears as a matter of record only. All these bonds have been sold.

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April 1977

Tilbury

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£000	1976	1975
Turnover	31,092	28,811
Profit before tax	1,942	2,052
Earnings per Share	46.88p	51.70p
Dividend cover	2.6	3.03
Retained surplus including deferred tax	1,164	65

- * Satisfactory profit in exceptionally difficult circumstances
- * Maximum permitted dividend increase
- * Strong balance sheet including liquid funds exceeding £2 million
- * Nigerian subsidiary now in operation
- * The Group poised for future expansion

A copy of the annual report and accounts may be obtained from
Tilbury Contracting Group Ltd
26 Finsbury Square, London EC2A 1EE

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ADVERTISER'S ANNOUNCEMENT

We'll take more care of you

No. 21

British airways ANNOUNCE

Monday, May 2, 1977



Fly the flag InterBritain Europe and Worldwide

ALL SYSTEMS ARE GO!

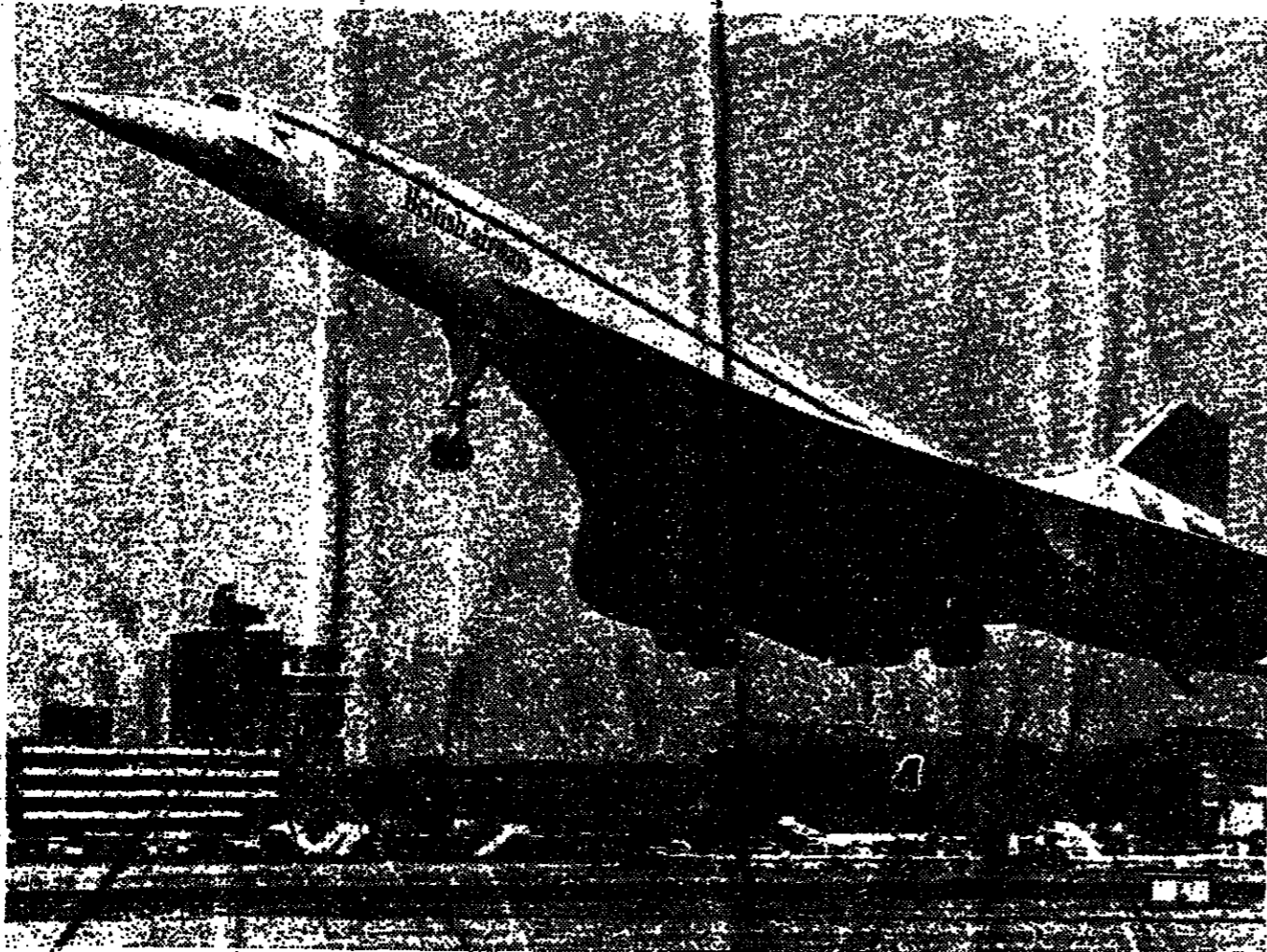
Ready for the spring migration of early holiday-makers and business travellers...

With so many individual demands from travellers, British Airways - with the most comprehensive product range of any airline - can offer Concorde, the Glasgow, Edinburgh and Belfast Shuttle services...

Flexibility

This means an impressive set of answers to travellers' problems. For example...

- A bigger choice of destinations from London's Heathrow than is offered by any other airline. International departures from provincial points including transatlantic flights from Manchester and Prestwick...



FROM MAY 13 Concorde will fly to Washington four times a week adding a Friday service to its Monday, Thursday and Saturday services.

TriStar bonus for the Gulf

THE GULF, like British Airways, has come a long way since those days 50 years ago when the first scheduled flights took six days and were regarded as journeys into the unknown.

Now the Gulf, with its oil bounty, is racing through an industrial and cultural revolution.

In exchange for oil, the Gulf States have an almost insatiable appetite for consumer products and capital goods.

And British Airways is helping businessmen keep in step with the boom.

Services to the area by wide-bodied TriStars have been increased from seven to 17 each week.

Success

There are now daily TriStar flights to Dubai, Dhahran and Abu Dhabi. From May 18, Kuwait will have a daily TriStar flight...

For the first time Bahrain and Doha are served by TriStar flights from Heathrow.

Since the wide-bodied luxury of the TriStar was introduced on the Gulf run a year ago it has been a tremendous success.

Announce Reporter

No wonder. The British Airways TriStars have been specially fitted out to serve the demands of flights to the Gulf.

First-class cabins have been enlarged and seats in both sections are now as big as those in a jumbo-jet. Wardrobes and galley units have also been improved.

Doha can also be reached by seven VC10 flights a week while Muscat is served by four 747s a week.

And, of course, there is always the ultimate in air travel - supersonic Concorde from Heathrow to Bahrain in only four-and-a-quarter hours.

Cartoon by Ross



Care in the air

BRITISH AIRWAYS has always done all it can to help passengers who are handicapped, disabled, or elderly.

And these passengers can help British Airways help them further by saying when the flight is booked that they need special attention or equipment.

Details of the facilities available are given in a booklet called 'Care in the Air', which has been specifically produced by the Airline Users' Committee.

Copies can be obtained from the Airline Users' Committee at C.A. Greenville House, 37 Gratten Road, Cheltenham, Glos.

Turkish delight ...

TURKEY can be a delight for business travellers. This ancient nation, with its roots in the east but its future anchored to the west, is eager for British goods and know-how.

The demand for business travel to Istanbul, the Turkish commercial heart, is now so great that British Airways TriStars from Heathrow.

The wide-bodied TriStars will operate every Thursday as part of the normal service between Heathrow and Istanbul. First-class facilities are available on all flights.

... and gifts in Greece

GREECE has made Common Market membership its goal. Now that the seat of democracy is coming out of its recent isolated position, British business travellers are taking advantage of the export opportunities available in Greece.

For the holidaymaker, Athens has now an Apex fare. That means that with advance booking, travellers can reach the Greek capital on a British Airways schedule flight at greatly reduced cost.

To meet the expected increased demand on flights between Heathrow and Athens, the TriStar service has been increased from two flights a week to four. The twice-daily flights from Heathrow leave at 0920 and 1435.

With Greece opening up again to British trade Saronica is developing into an important business route from London.

British Airways now offer two direct flights a week by Trident leaving Heathrow at 0815.

More jets for more places

NORTHERN Europe is switching into top gear for the trade fair season, and British Airways has more jets than ever to this important region.

From Switzerland to Sweden, from Helsinki to Hamburg, there is a huge demand for British exports and skill.

Last year, our exports to Northern and Eastern Europe topped \$6294 million - an increase of more than £1545 million - and 1977 promises to be another record breaker.

Businessmen are now seeking even better air services to Northern Europe's commercial capitals and British Airways has responded to that demand. For example, there are now:

- MORE flights than ever. MORE direct European flights from regional airports.

Holiday with Flair

GREAT NEWS from Flair - their fixed price guarantee for holidays in Summer 77 have been extended indefinitely.

The brochure price of Flair holidays is guaranteed and Flair, part of the Trust House Forte group, in association with British Airways, is offering marvellous holiday bargains.

Some examples are: Fourteen nights at Forte Holiday Village, Sardinia, from £195. Fourteen nights at Hotel Messonghi Beach, Corfu, from £165 from Manchester. £175 from Manchester. Fourteen nights at Hotel Mirabello, Crete from £239. Children's discounts on holidays to Greece and Sardinia have been increased to 20 per cent. Flights are mainly by British Airways and there are local departures from Manchester, Glasgow, Edinburgh and Luton as well as Heathrow and Gatwick.

MORE convenient connections at Heathrow. SPECIAL business packages. SPECIAL flights to major trade fairs.

SPECIAL information bureau to advise on trade fairs.

SCANDINAVIA has traditionally been an excellent market for Britain, and British Airways is helping to make it even better. The London to Oslo flights are being increased from seven to 12 a week from May 30 and, from May 2, Stockholm will be served with two flights a day from Heathrow.

There is a twice-daily service from London to Copenhagen and on six days a week the afternoon flight is operated by a TriStar. There are also three flights a week to the Danish capital from Manchester.

FINLAND continues to be served by a daily Trident to Helsinki at 1130.

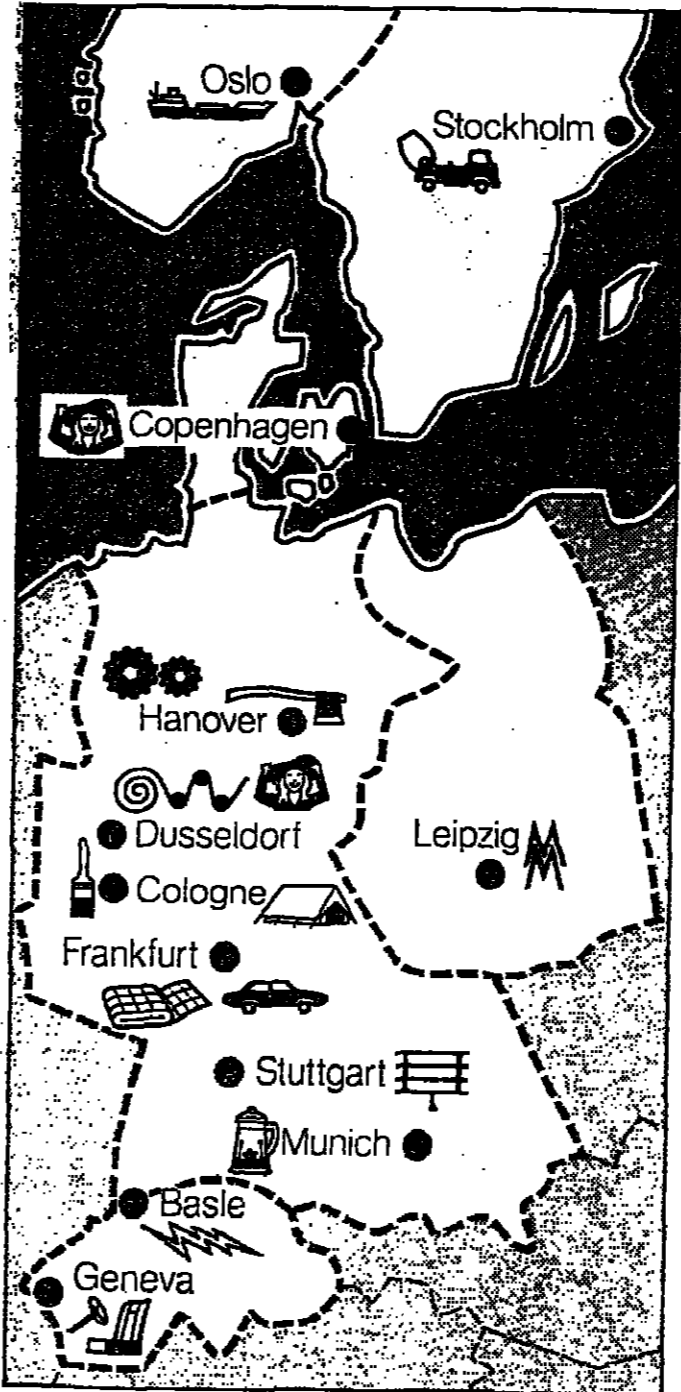
SWITZERLAND may be a small nation, but it is a vital export market. To assist the region's businessmen a new Manchester-Zurich service will operate six days a week. Geneva and Zurich also have three Trident services from London every day. There is also a service to Basle every day except Saturday.

FEDERAL REPUBLIC OF GERMANY: British Airways has flights to fine destinations in the Federal Republic, and more flights there from the UK than any other airline and there has been an increase in services from regional airports.

EASTERN EUROPE: There are 23 British Airways flights to nine destinations every week. New Sunday services have boosted London-Budapest flights to four weekly, and London-Warsaw flights to five weekly.

What's more, special daily flights will operate from London to Leipzig during the important Autumn Trade Fair from September 3 to 11.

Major Trade Fairs in North Europe, Summer 1977.



- SCANDINAVIA: Oslo International Shipping Exhibition 09-14 May; Stockholm International Ready-mix Concrete Fair 20-23 June; Copenhagen Scandinavian Fashion Week 15-18 Sept.
- FEDERAL REPUBLIC OF GERMANY: Frankfurt Interstoff - Fair for clothing textiles 10-13 May; Cologne International Interior Decoration and Furnishing Fair 14-17 May; Hanover LIGNA - International Fair for Machinery and Equipment for the wood industry 18-24 May; Dusseldorf DRUPA - International Printing and Paper Fair 03-16 June; Stuttgart International Shutter and Blind Fair 09-12 June; Munich International Brewing Machinery Exhibition 09-16 Sept; Dusseldorf International Fashion Fair 11-14 Sept; Frankfurt International Motor Show 15-25 Sept; Hanover International Machine Tool Exhibition 20-29 Sept; Cologne International Fair for Sports Goods, Camping Equipment and Garden Furniture 25-27 Sept.
- GERMAN DEMOCRATIC REPUBLIC: Leipzig International Autumn Fair 04-11 Sept.
- SWITZERLAND: Geneva International Exhibition for Suppliers to the Vehicle Industry 10-13 May; Basle Electronics and Electrical Engineering Fair 06-10 Sept.

For further information on Trades Fairs and Exhibitions ring - London 01-834 2323 Ext. 4544, Birmingham 021-643 7871 Ext. 40, Manchester 061-831 7161 Ext. 368, Glasgow 041-332 9688 Ext. 314, and Belfast 0232 40434 Ext. 416.



Late bookings for European resorts accepted up to the day before you leave. Fixed-price holiday guarantee (subject only to governmental decisions).

For reservations or further details, see your travel agent or British Airways shop.

Make the going easier

GETTING to and from an airport is often the most frustrating part of a journey. Now British Airways has produced a four-page guide to help ease the journey to Heathrow Airport.

Available at travel agents and British Airways Shops, the leaflet gives advice on the best way to reach Heathrow by car, train or bus.



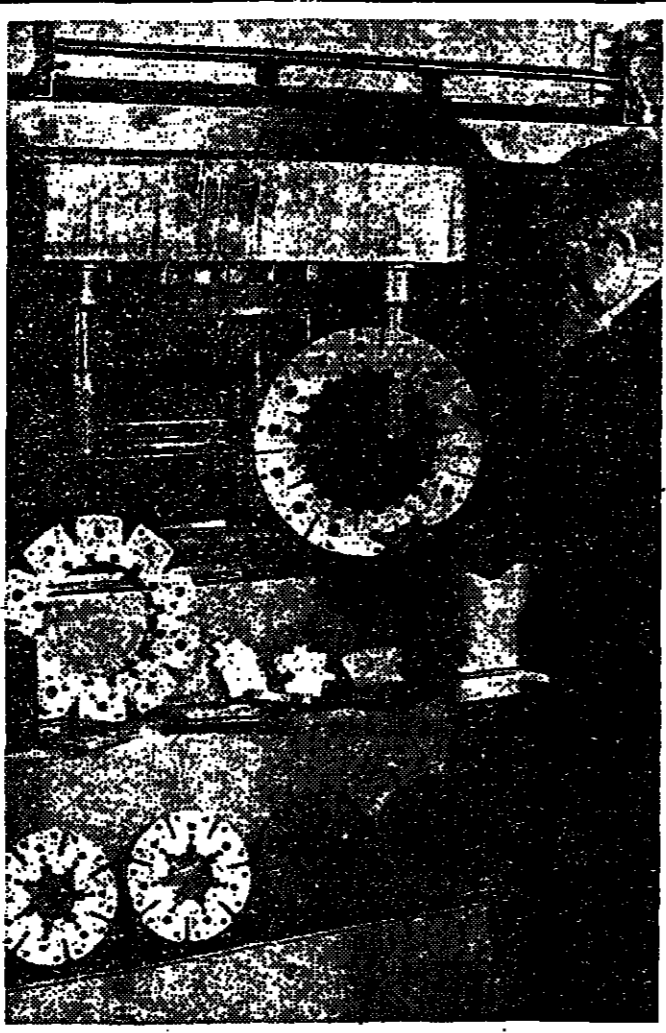
Although Heathrow is well served by motorways and car parks, British Airways advice is simpler. 'Ease congestion by travelling to the airport from Central London by bus.'

Regular special services leave the air terminals at Victoria (for inter-continental flights) and West London (for domestic and European flights) for Heathrow. The £1 journey takes about 45 minutes.

Technical Page EDITED BY ARTHUR BENNETT AND TED SCHOETERS

METALWORKING Deep chill helps hot casting

PRODUCTION OF castings may be speeded with the same time, considerable savings in raw materials and energy. One new process which is to be developed and marketed jointly by W. H. Booth and Co. of Rotherham and BOC...



To strengthen its position in the U.K. as a supplier of aircraft quality finished components, Dunlop is spending some £250,000 on new equipment. This includes a fine blanking press from Heitrich Schmid of Switzerland, which is shown here.

A better binder

A NEW sand binder for use as a combined binder and break-down agent for the carbon dioxide process in automated core blowing has been launched by Poseco Foundry Services.

MATERIALS £1.2m. glass reinforced pipes plant

FOLLOWING THE launch of a 10,000 tonnes in the first year. The factory is one of the first in the world to be specialised for the production of GRC pipes and represents an investment of some £1.2m.

Over the past two months the company has been giving a series of regional seminars to water and local authority staff. Mr. R. Farahar, technical director, reports that the audience response was very encouraging.

ELECTRONICS Texas first with bubble memory

HARD ON the heels of the news that Texas Instruments was offering a 2K bubble memory for evaluation comes the company's release of two compact printers in which bubble memories are being used for the first time as a vital ingredient of a standard work-a-day product.

Sees the web flaws

INTENDED mainly for paper production but applicable to many materials made in continuous web form is a laser-based quality control scanning unit made by Felimon in Germany and offered in the U.K. by The Reiss Engineering Company.

COMPUTING Digitises micro input

THE MP800 input/output unit just introduced by Burr-Brown International will plug straight into the Intel 808/814, card cages and the Intellec 800 micro-computer development system.

HANDLING Floating on air

THREE standard Rolair transporters, each with a 30-ton load capacity, have been supplied to GEC Turbine Generators at Stirling, and in operation is a "float" turbine generator rotor between the heavy machine shop and the adjoining winding bay.

ACCOUNTING Model shows brokers the future

A MODEL is being developed by the Stock Exchange Settlement Services Department to write the model so that individual brokers could be shown what they could expect from the central settlement services, based on an IBM 370/138, for all UK registered stocks, including gilts and new issues.

CONSTRUCTION Post hole digger

WITH THE Arps 103S a farmer can dig holes to a depth of five feet for fencing and tree planting. The tubular linkage mounted auger frame can also be used as a crane.

PROCESSES Splits hard blocks

CONCRETE KERB stones, both breeze and concrete building blocks up to nine inches thick by 25 inches wide can be accurately and cleanly split by a range of machines introduced by Errut Products, Jubilee Close, London NW9 5TT (01-205 9773).

PROCESSES Water in the blast

LATEST IN the range of portable, air operated abrasive blast cleaning equipment made by Teclon is the Kleen-blast MK III claimed to be a wet or dry blast controlled at the nozzle by the operator.

Bestobell Seals Limited The sealing engineers

Nat

course of settlement, this central "pool" of stock will then be used to satisfy all purchase bargains. It will represent a major simplification of the settlement of Stock Exchange business and is expected to provide significant opportunities for reducing costs and smoothing out peaks of work.

fixed blade at the base. The beam carrying the top blade is forced downwards with a hand operated hydraulic jack and the block to be cut is sandwiched between the two blades and subjected to a thrust of up to 15 tons.

pressure hose and injected in mediator behind the nozzle. The water acts not only as a dust suppressant, but will also remove ingrained salts and chemical residues from old or pitted steel leaving a cleaner surface. The system can be used with the company's normal range of nozzles and abrasives, and will all but one of its blast cleaning machines.

DETAILS from the maker's Orgreave Drive, Handsworth, Sheffield 13 (0742 697351).

PLANT & MACHINERY SALES. Description Price Telephone. TWO VARIABLE SPEED FOUR HIGH ROLLING MILLS Ex. 6.50" wide razor blade strip production. P.O.A. 0902 42541/2/3 Telex 336414

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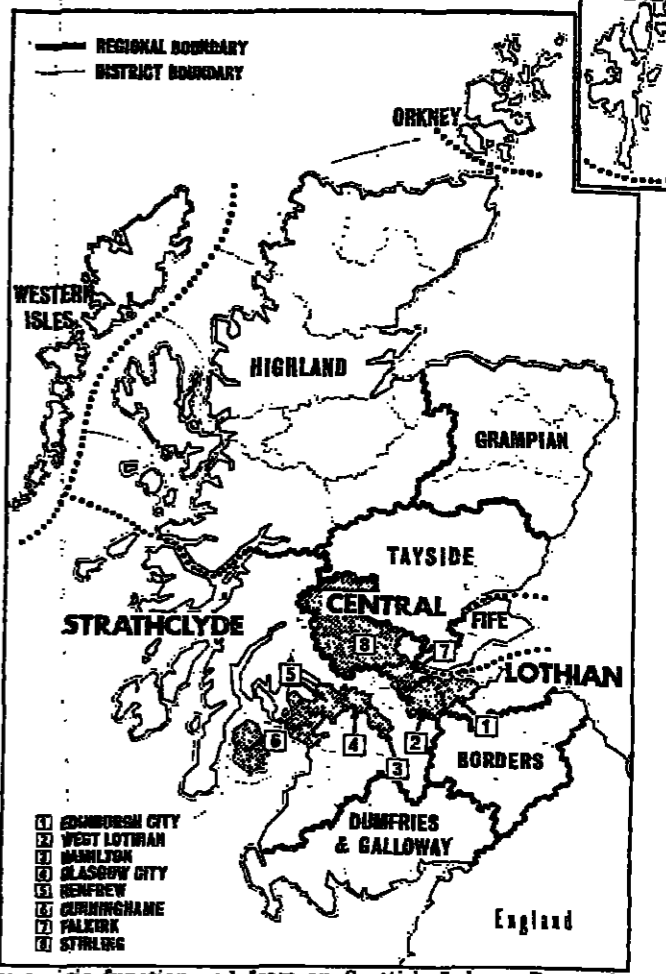
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July 1950

BY RAY PERMAN, Scottish Correspondent

National issues dominate



SCOTLAND VOTES tomorrow for the first time since local government reorganisation. Local affairs have hardly figured in the campaign at all; instead the issues on trial have been national ones: the Government's record; the credibility of the Nationalists as a political party rather than just a Movement for independence; and whether the new local authority system can survive.

As in England and Wales, the councils to be elected this time will be the inheritors of the old counties and cities, but in Scotland they are second-tier authorities with very little responsibility and power in any field apart from housing.

Most of the venom directed against the extremely unpopular reorganised system has fallen on the top tier councils—the regions—which are not due for re-election until next year. The main threat to the districts, therefore, comes not from any violent antipathy but from apathy: many Scots see little point in turning out to vote for bodies that seem only to pass on rate increases or implement cuts in services ordained from above. A poll as low as 30 per cent has been predicted.

For this election Scotland falls neatly into three parts. In the sparsely populated areas of the Highlands and the Borders there is hardly a political contest at all. Councils are in many cases made up entirely of independent-

land and abolition of the regional councils, rather than on specific local issues.

They can expect to increase their hold on the new towns, where the young population does not have the traditional instinct to vote Labour automatically; and this time they are also likely to do well in the older industrial areas such as Glasgow itself.

The Nationalists are fighting more seats than at any time before. They are fielding 450 candidates and hoping to win nine districts to add to the one that they presently control and the two others in which they are the biggest party. The most recent opinion poll put them 9 per cent ahead of the two other main parties, and their campaigns have been longer and stronger than those of their opponents.

All the evidence of the past 18 months points to big gains being made by the SNP. In a variety of by-elections in Edinburgh, Glasgow and central Scotland they have taken seats from Labour with ease, often by campaigning on the simple platform of independence for Scot-

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Fall in real value of wages 'creating pay policy problems'

BY MICHAEL BLANDEN

THE FORMULATION of the next stage of the pay policy is proving difficult against the background of the drop in real disposable incomes, it is pointed out by Phillips and Drew, in its latest economic assessment.

During the present pay policy, the stockbroking firm expects a drop of nearly 4 per cent in real disposable incomes, with retail prices rising by almost 14 per cent, and earnings by 10 per cent in the 12 months to August this year.

But Phillips and Drew expect that agreement will be reached on a new pay policy between the Government and the TUC.

In the hope of obtaining an overall ceiling on pay rises, the brokerage firm argues that Government may be forced to freeze some public sector prices from this autumn as well as offering some further tax relief.

The additional relief could take the form of a commitment to cut the basic income tax rate to 30 per cent from April, 1978, if the pay policy proves successful.

However, any agreement is likely to contain elements of flexibility. This leads Phillips and Drew to expect an increase

in pay settlements in the 1977-78 round, averaging about 15 per cent.

With pay rising at this rate, it does not foresee that the Chancellor will be able to achieve his single figure inflation target for any sustainable length of time in 1978. Retail prices are expected to rise at 10-12 per cent for most of next year.

The monthly economic survey published by de Zoete and Beran expresses immediate concern over whether an attempt will be made to stabilise interest rates. The survey argues that monetary policy may already have started to be relaxed.

But De Zoete and Beran adds: "We fear that rates will be allowed to stay at levels which cannot be sustained without an excessive increase in the money supply." The current balance between the demand and supply of funds heralds a turning point in interest rates.

Dr. David Lomax, economic advisor to the National Westminster Bank, foresees, in his latest economic assessment that there will be increasing pressures on the Government to change the balance of economic priorities over the coming months.

Aluminium smelters 'may cost £600m.'

A GOVERNMENT-BACKED scheme to build three aluminium smelters in Britain may cost the taxpayer in loans and grants at least £600m, instead of the £110m, originally planned, a book published to-day asserts.

The scheme for private enterprise to build the smelters with Government assistance, was launched in 1968 by Mr. Wilson's Labour Government. It aimed to create 1,850 jobs and effect a saving on our balance of payments of nearly £200,000 for every job created.

Mr. Jones says the British aluminium industry was built up in 1968 in the bold expectation

that it would create a virtually new science-based industry, save imports and provide jobs where they were most urgently needed.

The plan was revealed to the Labour Party conference in 1968 and later, with Government assistance, three aluminium smelters were built. One by Rio Tinto-Zinc at Holyhead, Wales; another by British Aluminium at Invergordon, Scotland; and the third by Alcan next to a coalfield at Lynemouth, Northumberland.

It was estimated at the time, says the author, that the total cost of the three smelters and their associated electricity generating plant would be close on £200m.

*The £200,000 Job: *h. Colin Jones; Centre for Political Studies, 0.25 + 15p & p.*



Are you worth as much to your family as you are to your company?

APPOINTMENTS

Foseco Minsep

Dr. H. Rose, group technical director of Foseco Minsep International, has been appointed deputy chairman and managing director of FOSECO STEELMILLS INTERNATIONAL and also a director of FOSECO INTERNATIONAL.

Mr. F. J. Briggs who for the past 18 months has been deputy chairman and managing director of NORCROS, relinquishes his duties as managing director to concentrate on his role as deputy chairman. At the same time Mr. W. K. Roberts assumes the duties of managing director. Mr. V. C. Yaltes is elected to the Board and will continue as company secretary, while Mr. P. I. Marshall is to leave the Board on July 31 to take up another appointment. Concurrently with these changes, Mr. T. C. F. Simpson is appointed financial controller.

STANDARD TRUST states that the following have joined the Board: They are: Mr. R. E. Artus, chairman; Mr. R. Medhurst, Mr. G. Newmarch and Mr. D. Bennett. At the same time Lord Bennett, Mr. R. Deat, Mr. I. P. Green, Mr. M. G. Talbot, Rice and Mr. W. A. S. Ritchie have resigned.

Mr. F. K. Goodenough and Mr. H. J. Marking have been appointed directors of BAR-Board.

CLAYS BANK INTERNATIONAL. Mr. Goodenough is also a director of Barclays Bank UK. Management while Mr. Marking is deputy chairman and managing director of British Airways.

Miss H. M. Root, Mr. P. S. Tyler and Mr. S. A. Thomas have become directors of SHEPPARD AND CHASE, stockbrokers. Mr. E. L. Jones has resigned from the partnership to join Antony Gibbs Financial Services, and Mr. E. C. Edgill, Mr. C. D. Mitchell and Mr. J. S. Sandilands have also resigned from the partnership.

Mr. W. Garner, chief executive of the steel division and Mr. F. C. W. Whitehouse, chief executive of the fastenings distribution division have been appointed to the Board of GLYNWED.

Mr. Ralph W. Simms has been appointed a director of W. and J. GLOSSOP. He is already a director of Anglo American Asphalt which owns 26.9 per cent of Glossop.

Mr. John Simpson, formerly general manager of LENNON FOUNDRY COMPANY—a member of the A.P.V. Group—has now been appointed to the company Board.

The trouble with making it in business is that as you get more money you don't get more time.

Time to spend with the many different financial specialists who could make your money work for you—and safeguard your family's future.

While you're waiting around in airports or fighting the clock on the M1, you may think about your wife and children but you can't do much for them.

Lloyds Bank can help. Behind every Lloyds bank manager lie the resources and skills of Lloyds Bank Trust Division—

a single, specialist department with branches round the country which could handle all aspects of your personal finance.

We could help you invest some of your hard-earned salary in ways that could reduce your top rate of tax.

Handle your annual tax affairs—and argue your case.

Tell you how you might be affected by Capital Transfer Tax and how to avoid its worst effects.

Ensure that your insurance policies

really meet your needs—and your family's.

Act as executors of your estate so that your family is properly looked after if anything happens to you.

Help you invest your savings as wisely as possible.

Visit your Lloyds Bank manager and find out how much more you could be worth to your family.



Money comes to life at the sign of the Black Horse



Building and Civil Engineering

£40m. contract in Dubai

A CONTRACT worth £40m. for one of the largest commercial and residential complexes in the Gulf has been awarded to G. and T. Construction, a Dubai-based company in which Tarmac has a 50 per cent. interest. Formal signing of the contract will be in London tomorrow.

£1m. homes project

WILLIAM LEECH (Midlands) has started work on the roads and sewers of a £1m. private residential development on a hillside overlooking the Mickleover golf course on the west side of Derby.

Fitting out the shop

A 40,000-square-foot retail store in the Grange Road development in Birkhead is to be fitted out for Owen Owen by Bovis Construction.

Saving energy in the home

VERY LITTLE has been heard so far about what will undoubtedly become one of the most interesting and important energy saving study projects in Europe. Sponsored by Dutch Government departments, who appear to take the matter of fuel conservation much more seriously than their counterparts in Britain, it is due for completion in September and covers the study of 32 houses of varying design, equipped in a number of ways for conservation/heat recovery.

The building will be constructed with a reinforced concrete frame and concrete blocks rendered with a Tyrolean finish. Facings in the pedestrian areas, and the shopping precincts will be of marble.

Piling has already begun on the six-acre site. At its peak the 24-year project will employ up to 1,500 men, most of whom will be housed in camps in Dubai.

£2m. worth for Higgs and Hill

BOVIS has also been awarded a £2m. contract by Brown and Tawse for a five-storey office extension to its head offices at St. Leonard's Street, Bromley-by-Bow, London, E.3.

Work at airport

COSTAIN Construction has won a contract worth over £1m. from the British Airports Authority for work on pier 1 at Heathrow Airport's Terminal 3 passenger building.

Back to the shell

IT LOOKS AS THOUGH Parashells are at last beginning to be taken seriously in the U.K. An unconventional dome-shaped construction which can be erected simply and quickly, the Parashell has been successful in other parts of the world since its development about 10 years ago but until now there has been little interest in this country.

Floating breakwater takes shape

FIRST sections of a prestressed concrete floating breakwater designed by Floating Breakwaters, a subsidiary of Taylor Woodrow International, have been launched into the Clyde at Govan in Glasgow.

Hunting's mapping facility unveiled

LEADING in many of the advanced aspects of surveying and mapping techniques, Hunting Surveys has unveiled what it believes represents the highest and most complex commercial mapping system developed anywhere.

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IN BRIEF

- A £315,000 contract for a steel-framed building to be used as a bonded whisky storage warehouse has been awarded to Holland, Hansen and Cubitts (Scotland) by Arthur Bell and Sons. Cubitts is also upgrading council houses at Bathgate at a cost of £85,000 for West Lothian District Council.
- Graham Wood Structural has won an order worth over £500,000 from the Central Electricity Generating Board for a number of buildings to be erected on the gas turbine station site at Hayes, Middlesex.
- Charcon Tunnels has received a £100,000 order for Tailings for

£11m. homes awards to Llewellyn

CONTRACTS worth about £11m. have been won by the Llewellyn Group.

In Eastbourne, Sussex, the Group is to build houses and flats at a cost of £3m. for the North Bristol Housing Association while not far away, in Hove, 115 houses are to be built for the Guinness Trust at a cost of £1m.

Finds the true cost of accidents

THE FIRST full year of the Health and Safety at Work Act has recently ended, coincidentally with the announcement that the construction industry in 1975 has risen from 181 in 1974 to 181.

To study the problem a Construction Central Operations Unit was set up by H.M. Factories Inspectorate last year and one of its conclusions was that there is a need to spread his accountability (for accidents) downwards, to encompass middle management and impress upon people who are in charge of other people that health and safety matters are an essential part of their job.

Work out a method of doing this is not simple, but GKN Mills Building Services thinks it has the answer: to determine the cost in financial terms of each accident.

At work in Nigeria

DOBIE and Partners, have signed an agreement with Nigerian partners to carry out design of major highways and bridges in Nigeria. The name of the partnership is Dobie Banjo Kazuo and Associates.

Burgess Hill, Sussex and at St. Pauls Cray, Kent. These two contracts are worth £1m. Also in Kent, Dover District Council has awarded Llewellyn a £1m. contract for Quikbuild housing on two sites at Deal.

Llewellyn has also been awarded two contracts relating to hospitals. One covers the provision of new operating theatres at the Royal Sussex County Hospital, Brighton, for the South East Thames Regional Health Authority at a cost of £1m. The second is for the South West Thames Regional Health Authority which is extending hospital facilities at Horsham, Sussex. This will cost in the region of £2m. and will take about 2½ years to complete.

ESPLEY-TYAS CONSTRUCTION LTD
Building & Civil Engineering

Plasterers protest

A PROTEST that a combination of firm price tendering and frequent price increases for materials places an unfair burden on the plastering industry, is to be made by the National Federation of Plastering Contractors.

The protest will be because plastering contractors were particularly vulnerable because their sources of material supply were very restricted. It was no use telling them to use an alternative as the supply position was virtually a monopoly one.

Lifts and escalators

THREE orders worth more than £500,000 have been won by Murray and Scott, the Smeeth Darby lift and escalator manufacturer.

For London's Wood Green Shopping City, part of the Haringey Central Area Redevelopment Phase 117 development, the company has secured three passenger lifts, a service lift and five escalators to be supplied at a cost of over £500,000.

At Debenham, Marylebone Lane, London, Murray and Scott is to provide three passenger lifts, three two-speed goods lifts and six escalators. Total contract value is over £250,000.

COURSES

A one-day course on **International Finance**
London, 15 June 1977

Multinational and international companies face many problems caused by floating exchange rates. This course describes methods designed to alleviate the difficulties caused by uncertainty in currency movements.

The areas considered in detail include: Cash and short-term asset management, long-term exposure measurement, commodity purchasing, international leasing.

Who should come? Treasurers, financial advisers, anyone concerned with the management of a company's foreign exchange operations.

Course fee: £40 including lunch and refreshments.

For full details and application form apply to:
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Imperial College, Exhibition Road,
London SW7 2BZ
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COMPANY NOTICES

GOVERNMENT OF NEW ZEALAND
71% 1972-1987
FF. 73,000,000

FF. 2,500,000 of the issue due for redemption on 1st June 1977 has been repurchased in the Market.

The amount of the issue outstanding after 31st June 1977 will be FF. 65,500,000.

Date of Publication: 2nd May 1977

Paying Agent
BANQUE DE PARIS ET DES PAYS-BAS
FOUR LE GRAND-DUCHE DE LUXEMBOURG

LEGAL NOTICES

No. 001234 of 1977
In the HIGH COURT OF JUSTICE Chancery Division COMPANIES COURT, in the Matter of SILVERCANS (SHEEPS) LIMITED and in the Matter of The Companies Act, 1965.

NOTICE IS HEREBY GIVEN that a Petition for the winding up of the above-named Company by the High Court of Justice was presented in the said Court by NASH & BULL LIMITED and that the said Petition is directed to be heard before the Court sitting at the Royal Courts of Justice, Strand, London WC2A 2LL, on the 23rd day of May 1977, and any creditor or contributory of the said Company desirous to support or oppose the making of an order on the said Petition may appear at the time of hearing in person or by his Counsel for that purpose; and a copy of the Petition will be furnished by the said Court to any creditor or contributory of the said Company requiring such copy on payment of the reasonable charges for the same.

KENNETH BROWN
BAKER & BAKER,
Solicitors to the Petitioner,
25, Abchurch Lane,
London EC4N 3DF.

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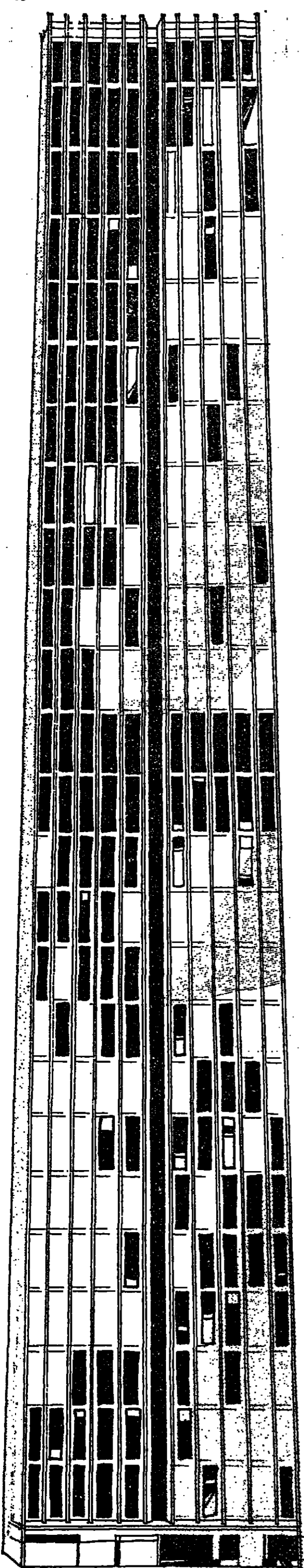
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Quarts in a pint plot

The City of London is one square mile of potential congestion. To put up major buildings calls for a mastery of logistics. Work on the Bishopsgate Development involved the handling of vast quantities of clay, rubble and building materials while traffic flowed on. In extending our original Daily Express building we constructed a temporary overpass so that site clearance did not lead to road blockage. One of the reasons architects like working with us is because we don't let anything cramp their style.

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The Executive's and Office World

EDITED BY CHRISTOPHER LORENZ

Films can help put across a message or provide instruction. But many a pitfall awaits the unwary, as Sue Cameron explains.

Impressions on celluloid

THE FASCINATION—which motion pictures exercise over the human mind has never been adequately explained, but whatever the secret of the spell they cast it is certain that industrialists are just as susceptible to it as everyone else.

Yet industrial films do not follow the precepts of the legendary film-maker, Mr. Sam Goldwyn, who held that anyone with a message to deliver should go to the Western Union telegraph company and not to a movie maker. Commercial organisations use film, film strips, videotapes and slides to sell their products to consumers, to boost their image with the public and to put across ideas and information to their employees.

Films—whatever the particular message they are trying to impart—can be used to great effect in industry simply because they can attract and hold people's attention better than books, leaflets or lectures. At the same time film making can be full of pitfalls for unwary or inexperienced managers.

A company can hire a film from one of the big industrial film libraries, it can buy a copy of one that has already been made or else it can commission a film of its own. The final choice will depend largely on the purpose for which the film is wanted.



"Films stay in the memory longer than books or talks." But if they are to have more than just entertainment value, they should not be used in isolation from other training or sales techniques. Here, Rodney Bewes, of Lively Lads fame, stars in a new Rank Aids training film about purchasing, titled "Never Take Yes for an Answer".

a film is to have the desired impact then it must be done professionally.

A list of film production units plus background information on the type of work each unit has specialised in is available from the British Industrial and Scientific Film Association. It is thought that managers may find it useful to discuss their aims and ideas with several different film directors before actually commissioning anyone. This enables them to choose the director who is most in sympathy with their particular objectives.

Once a film unit has been commissioned it is important for managers to discuss the whole project with the director in terms of cost as well as ideas. If a company wants its film to be shot on a number of foreign locations it is going to cost far more than if the whole thing is limited to the confines of a single factory.

Yet some managers have been criticised by film makers for refusing to give directors any idea of the amount of money they are prepared to spend. Mr. Godfrey Jennison, film manager of Shell U.K. and himself a former producer, reckons that up to two-thirds of commissioning organisations fail to discuss cash limits with their film directors.

He says that instead they outline their ideas, send the unit off on location and assume that the final bill will depend mainly on the length of the finished film. When the director comes back from location and tells them how much the shooting has cost to date there is a major row.

chairs and a personal visit from a company's representative.

A training film should also be followed up with a general discussion or it may be used to elaborate on a point that has been made by the instructor. If managers, or any other employees, are simply shown a film and then allowed to go home or go back to their offices they are likely to see the screening in terms of entertainment rather than training. Some may even take the opportunity to have a quiet nap.

Boom in safety

At present there seems to be a boom in films designed to teach people about safety—probably because of the new legislation on health and safety at work. Mr. John Goodwin, marketing manager of Millbank Films, says that films are particularly useful in this field because they can actually show people what happens when safety precautions are neglected. Films, he says, have greater initial impact and they stay in the memory longer than books or talks.

He adds that films can also be extremely useful in industrial relations training. He says this is because people are happy to attack or criticise a stereotyped manager or shop steward who is depicted on the screen. The result can be most productive. Yet if people were left to talk about real personalities in their company the discussion could lead to resentment.

A company can reap considerable financial benefits from commissioning a good film or film strip. If a film proves popular with other organisations in the same industry it is possible to cover the initial costs of production fairly quickly through fees charged for hiring it out or selling prints. And some companies have made handsome profits from films they have commissioned.

Mr. Jennison adds that a commissioning company should always look at the cost of distributing a film as well as the cost of making it. After all, there is no point in producing a superb film if nobody is ever going to watch it. Another point is that a film must be designed with a particular audience in mind. For instance, if a film is aimed at engineers it must be reasonably technical otherwise they are likely to become bored and dismiss it out of hand.

It is easier to measure the cost-effectiveness of some films than others. It is virtually impossible, for instance, to measure the benefit derived from a general prestige film such as ICI's Bridge Across the World. On the other hand, the return on a short film designed to show exactly how a newly developed piece of heavy plant works can be quantified in terms of the number of orders received for the product. Companies such as SOB, which deals in scaffolding and formwork, have found that film and film strips are often the best way of selling both services and bulky equipment. The advantage of celluloid selling is that customers can actually see what they are buying before they part with their money.

To be cost effective a film must be properly used. Film companies insist that their products should always be used as an aid to selling or training—they should never stand alone. A sales film, for example, needs to be followed up with bro-

EXECUTIVE HEALTH

BY DR. DAVID CARRICK

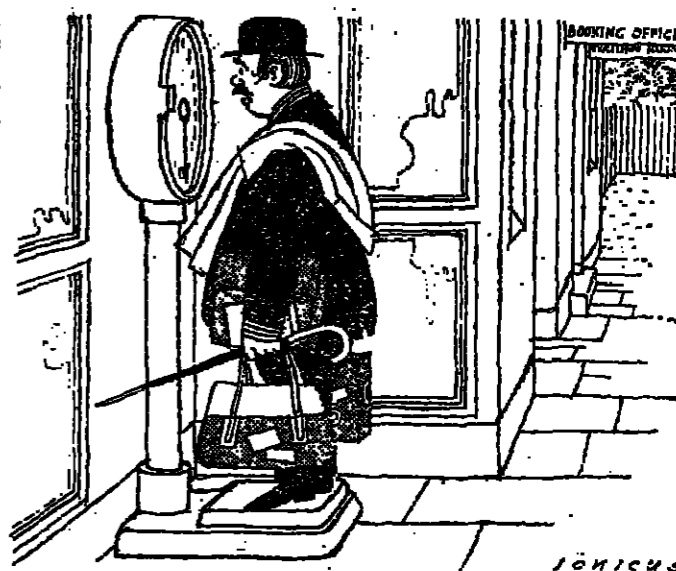
Insure against ignorance

WITH THE possible exception some sin, that he had been of airline pilots and deep-sea loaded 40 per cent. on his life divers, executives have to insurance. For six weeks he undergo more medical had been worrying about his examinations than most people. health. Was it his heart? Well,

A high proportion of these exercises are undertaken for the purpose of obtaining life insurance—a necessary procedure for the sake of the assuring firms, but some of the results are not always so reassuring for the examinees. This is because of the curious legend at the end of the form, which urges: "Kindly do not divulge the results of your examination to the applicant."

The reason for the direction is obscure, and the principle, in my view, is wrong, because a deal of human suffering can be induced under certain circumstances. In one's ignorance, it would seem only right and proper to advise an applicant that his health was apparently wanting so that he could take further advice in order to be cured or at least to ameliorate the severity of his malady. But, in the case of the man or woman who fails the medical or is heavily loaded because of it, there is a silence that is hard to penetrate.

Two people, one in each of the said categories, have come my way in recent months. One, a 50-year-old executive, arrived and reeled off a string of bizarre complaints ranging from pains in his toes (switching from foot to foot to dizziness and hiccups. I could not find too much wrong with him and was forced to delve into the psychological picture. It was some time before he admitted, almost as though he had committed



... heavier than he should be ...

patient was a young married but I pointed out that I could find nothing whatsoever amiss. Although she had felt in the very fit before the insurance vigorous focus she had been carrying for some six months, disturbed when she discovered that she had been failed. Not funny at any age; horrifying at 28. The poor girl even wondered whether coffins were subject to VAT.

I was not looking forward to seeing the unhappy woman as I presumed that she must be deep in the grip of some terrible malady for which no remedy could be found. Imagine, therefore, my amazement when I could find no fault in her. There was something different, however, something most notable and interesting. So I wrote to the firm and explained why I had had to see the young woman called Pearl, or Prudence.

So there was a happy ending and an even happier one three months later when the innocent cause of the misunderstanding was born, a charming girl-child as yet unnamed. But I have been assured that the beautiful result of the couple's happy alliance and union will not be had had to see the young woman called Pearl, or Prudence.

Best course to buy or hire

If an organisation intends to use film as an aid to training it may well find that its best course is to buy in or to hire for there are many excellent training films available. On the other hand if a film is needed to sell a particular product or to increase corporate prestige then it might be that the only viable course of action is to commission one.

It costs between £15 and £50 to hire a film for a couple of days, while the British Industrial and Scientific Film Association estimates that the average cost of commissioning a film works out at about £1,000 per minute of final running time. The association stresses that this is only a rough and ready guide and that industrial films can cost far less or far more to produce.

Slides and film strips are considerably cheaper to make than a full-blown 16mm film and they have almost as much appeal. A company that is thinking of putting itself or its products on celluloid for the first time might be wise to start off in a small way by commissioning, say, a film strip.

One way of cutting the cost of film making is the do-it-yourself approach, but this is not normally advisable. A company's managing director may make superb home movies but the chances are that his attempts to produce a commercial film will be disastrous. If

Clerical pay in Europe

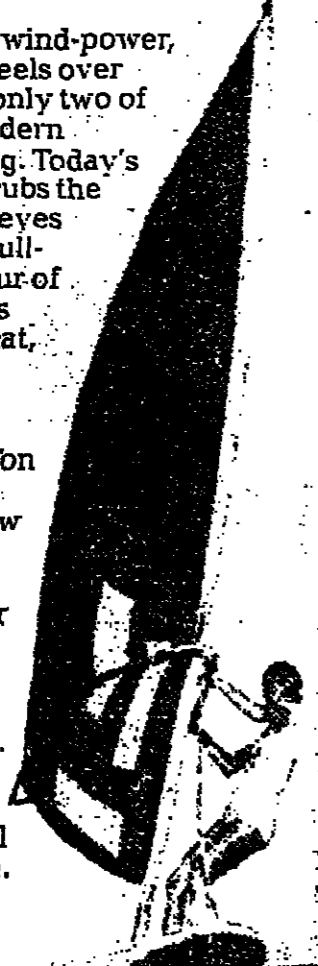
A REPORT on trends and practices in the remuneration of clerical and administrative staff throughout Europe has just been published. It covers 12 countries, and is divided into two sections, the first giving comparative information about remuneration, fringe benefits and social security arrangements. The second provides details of base salary levels, bonuses and frequency of payments. The report — Office and Administrative Personnel Remuneration — is available from Management Centre Europe, Avenue des Arts 4, B-1040, Brussels, price B.Frs.8,750.

BIM training service

A NEW management development and training service is industrial relations and financial awareness. The existing facility being introduced by the British Institute of Management. The offers a diagnostic, "custom-move is a consequence of the built" approach and the new rapid expansion of a facility service to augment it will call introduced two years ago which on a widening network of provides an in-organisation specialists to meet particular service on such subjects as needs.

Fun Boats

Surfing on sheer wind-power, skimming on wheels over sand—these are only two of the glories of modern beach boat sailing. Today's Yachting World rubs the sand out of your eyes and gives you a full-colour look at four of the best fun boats around—Hobie-cat, Windsurfer, Windskate and Topper. We also report on: Mini-Ton Racing (with several brand-new designs); a major new cruising yacht, the Dufour Crescendo; the London Dinghy Exhibition; the new super sailing clubs on inland waters—and building a Fireball by stitch and glue. Plus pages of boats for sale.



Yachting World

ON SALE THIS WEEK 55P

Business courses

Organising Multinationals. Heathrow Hotel, London Airport, May 23-27. Fee: £145. Details from Management Programme, Brunel University, Uxbridge, Middlesex.

Improving Stock Control. Piccadilly Hotel, May 24-25. Fee: £90 plus VAT. Details from ASM, 5, The Parade, St. Johns Hill, London SW11 1TG.

International Mergers and Acquisitions. Grosvenor House Hotel, May 31-June 1. Fee: £925. Details from AMR International, 6-10, Frederick Close, Stanhope Place, London W2 3HD.

Quantitative Methods for Marketing Management and Research. University of Bradford, May 22-27. Fee: £175. Details from The Management Centre, Heaton Mount, Keighley Road, Bradford, West Yorkshire.

Selecting the Right Candidate. Whites Hotel, Lancaster Gate, May 23-27. Fee: £212.75. Details from Course Administrator, Institute of Personnel Management, Central House, Upper Woburn Place, London WC1H 0EX.

Corporate Management Today. Piccadilly Hotel, June 2. Fee: £40 plus VAT. Details from Head of Conference Registration, British Institute of Management Foundation, Management House, Parker Street, London WC2B 5PT.

The Personal Effectiveness of Managers Today. London Hilton, June 3. Fee: £60 plus VAT. Details from Head of Conference Registration, British Institute of Management Foundation, Management House, Parker Street, London WC2B 5PT.

Marked Improvement in Profit Performance. Further Expansion of International Activities.

During 1976 Deutsche Girozentrale - Deutsche Kommunalbank - DGZ for short, succeeded in further strengthening the Bank's overall balance sheet structure while at the same time substantially improving its profit performance.

Business volume was up by DM 11 billion to a total of DM 19.2 billion. This gain was largely achieved by an increase in long-term loans and expansion in interbank activities.

The balance sheet total advanced to DM 18.5 billion, net earnings on interest were up from DM 77.5 million to DM 91.7 million.

In line with its tradition dating back to 1918, DGZ continued to concentrate on large-scale financial needs of government organisations, public authorities, business and industry, particularly in Germany and throughout Europe. In 1976, the main emphasis was on providing long-term credits for these clients.

International underwriting developed very favourably, the Bank being underwriter in almost all Eurobonds during 1976. Furthermore, special attention was focused on financing German exports with a corresponding increase in documentary business.

The Bank's refinancing needs were facilitated by continued demand for fixed interest securities which enabled the Bank to again place a large volume of own bearer bonds and other debt certificates to meet investors' requirements.

Securities trading was highlighted by a further increase in volume over and above the heretofore extensive market activity. Its client base was also broadened, not only within the banking sector but also among institutional investors.

Highlights from 1976	DM million
Balance Sheet Total	18,506
Due from Credit Institutions	4,707
Debtentures and Bonds	1,860
Receivable from Non-Bank Clients	10,825
Fixed Assets	114
Deposits from Credit Institutions	5,676
Deposits from Non-Bank Clients	497
Own Debtentures in Circulation	11,565
Capital and Published Reserves	3,200
Surplus from Interest and Commissions	95
Personnel and Administrative Expenditures	27
Taxes	43
Net Profit	16

DGZ International SA, a wholly-owned Luxembourg subsidiary, again had an excellent year in 1976. Its business volume attained a level of approx. DM 3.5 billion, with the bulk of its business being done in the short-term Euromoney market.



Deutsche Girozentrale - Deutsche Kommunalbank

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THE FINANCIAL TIMES

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Strike threat in Ulster

THE GENERAL strike in Northern Ireland threatened today by militant Ulster Loyalists is a serious menace, and it would be foolish to underestimate it.

But will the strike receive whole-hearted support from the Protestants? Things are not at all the same as they were three years ago.

There is another reason why it does not make much sense for Protestants to support the strike

Caution on the IMF's role

THE MEETING of the International Monetary Fund's steering committee in Washington last week could not have expected as much publicity as the heads of Government are likely to obtain for their summit in London.

Yet the owners of the oil revenues are not directly financing all the deficit countries. Their surplus funds are concentrated in a few financial centres from which they are re-lent by operators in the Eurodollar and Eurobond markets.

The IMF comes into the picture because of the stringent conditions it imposes on applicants for help. An agreement with the fund serves as a certificate of good housekeeping and as such is a base on which a larger pyramid of private credit can be based.

Escalating conflicts in the Horn of Africa

BY JAMES BUXTON

LAST week's expulsion of the U.S. military missions from Ethiopia, followed by the suspension of American arms sales, contrasts the dramatic realignment which is taking place in the Horn of Africa.

Already the region is the scene of several escalating conflicts. In Eritrea, Ethiopia's Red Sea coastline, a long-running secessionist war against the Addis Ababa Government is coming to a climax with striking military successes by the guerrillas and a furious war of words between Ethiopia and neighbouring Sudan.

Though these conflicts have been simmering for decades they have reached their present level of intensity because of three factors: the weakness of Ethiopia after the 1974 revolution which overthrew the Emperor Haile Selassie; the Soviet Union's desire to expand in Africa and remain as close as possible to the Middle East

Intensive pressure The conservative Arab states, marshalled by Saudi Arabia and including Egypt, Sudan and Syria, want to create a band of Arab or Muslim states along the shores of the Red Sea and its approaches.

On the other hand the Soviet Union wants to create a bloc of Marxist states at the entrance to the Red Sea. It already has close ties with Somalia and South Yemen; Ethiopia would complete the bloc and, with Eritrea, give the Soviets access to part of the Red Sea coastline itself.

appears well on the way to secession from Ethiopia. In other words the Soviets may be too late. Although Ethiopia's staunch pro-western alignment—recommended by lavish arms supplies from the U.S.—began to look questionable after the deposition of the Emperor, it did not come into danger of collapse until February 3 this year.



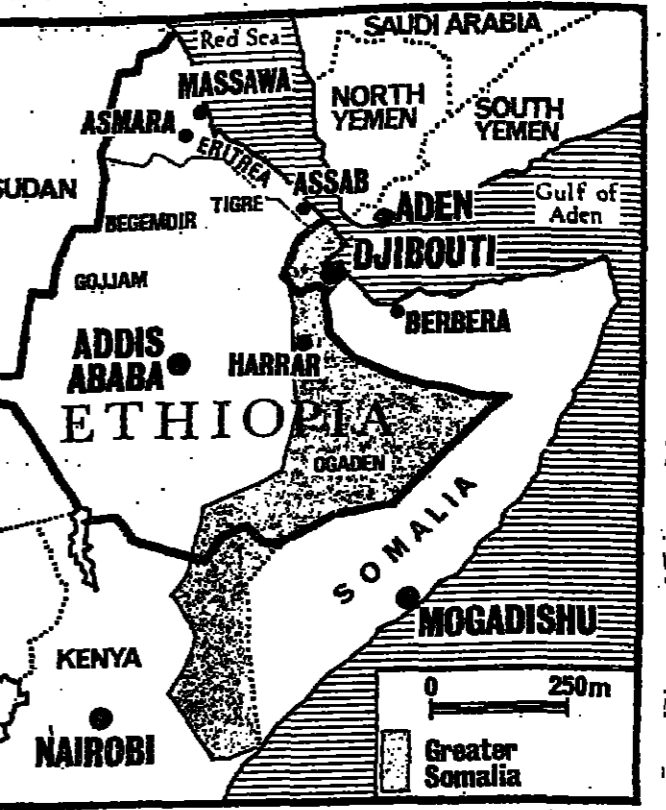
Somalia's President Siad Barre (left), Col. Mengistu Haile Mariam, the Ethiopian strongman and Sudan's President Nimeiri (right).

violations it would end its military aid programme for Ethiopia, worth about \$8m. a year. Arms sales under the separate foreign military sales credit programme (worth at least \$10m. a year) were not halted, but the 25-year-old defence agreement with the U.S.

One practical reason for Somalia's caution in committing itself is the extreme uncertainty over the future of Djibouti, which becomes independent from France on June 27.

Zone of peace

About a week after the Aden meeting in mid-March Siad Barre went to another summit, this time at Taiz in North Yemen. It was convened by President Nimeiri of Sudan to discuss regional security, and was also attended by the leaders of North and South Yemen.



support of Saudi Arabia and North Yemen for this: the new coastline falling into the hands of Djibouti republic will be a of a pro-Arab State.

But although an Ethiopian counter-attack in Eritrea looks doomed to failure—particularly if it is conceived as it might well be on the lines of last year's ill-fated peasants' march, part of which was massacred by guerrillas—the guerrilla forces' position is not impregnable.

The reason for their success is not just the ineffectiveness of the Ethiopian army's counter-insurgency tactics but the greatly increased support which the guerrilla groups have been receiving from their Arab friends.

MEN AND MATTERS

New man for Mogadishu?

One consequence of the increasingly complex situation in the strategically important Horn of Africa is that the Foreign Office is expected to send a new Ambassador to the Somali capital Mogadishu shortly.

Try next door

Lord Hayer, chairman of the Chubb lock and safe company, was remarkably frank about what he called the "anti-social aspect" of the security business

But the story does not end here. One of Chubb's most prosperous European markets in recent years has been Italy, where the art of safe blowing has reached a fine art. Not only safe-blowing, however, as the real crime growth area has been in the field of hold-ups, before cash actually reaches the security of a safe, and kidnapping.

Write it my way

The controversial editor of the Nairobi "Daily Nation," George Githli, has just resigned after accusing the Aga Khan, the newspaper's principal shareholder of interfering with his "editorial freedom and integrity."

Action, please

The print was hardly dry on last week's item about the delay in appointing what we termed "an all-star cast" for Harold Wilson's Interim Action Committee on the Film Industry before Edmund Dell's Department of Trade gave us cause to blush by announcing the full list.

Over a hundred years as a family of safe-makers, meanwhile, lies behind Hayer's reflections on the relationship between crime and "civilisation." Saudi Arabia, for example, which practices amputation of the hand for thieving, is not much of a growth area, he recognised.

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FINANCIAL TIMES SURVEY

Monday May 2 1977

World Banking

PART TWO: PART ONE APPEARED LAST MONDAY APRIL 25

Aid to the developing nations and the growth of commercial exchanges between West and East are two major areas involving the international financial community to an increasing degree. This section of our Survey reviews the course of these developments.

Pound forced to come to terms

By Peter Riddell

Economics Correspondent

BRITAIN WAS at last forced during 1976 to come to terms with the consequences for the pound of the combination of a much higher rate of inflation than abroad and of sterling's continued reserve currency role. The existence of substantial and volatile funds in London associated with the reserve currency role undoubtedly exacerbated the adjustment which would anyway have occurred to maintain the international competitiveness of the U.K. While the U.K. has now dealt with both these problems to some extent and there has been a turnaround in the foreign exchange market so far in 1977, future policy towards sterling remains as controversial as ever.

A fall in the pound during 1976 was hardly surprising early last year in view of the fact that the rate of inflation

in the U.K. had been running at roughly twice the average for countries in the Organisation of Economic Co-operation and Development during the second half of 1975, with a much larger gap in the previous 12 months. Sterling had been declining during 1975 but not by nearly enough to maintain the competitiveness of Britain's exports, and indeed the exchange rate had remained relatively stable during the winter of 1975-76.

The subsequent fall below \$2.00 in early March to a low of \$1.70 in early June in spite of sharp increases in interest rates and frequent and heavy official intervention can be blamed on a whole range of factors. But there is little doubt that the initial mishandling of the markets by the authorities, who appeared to be encouraging a fall in the rate, contributed significantly to the loss of confidence.

The problems were also compounded by the existence of official sterling balances of £4.1bn in early January. These were largely built up by the oil producers from their vast surpluses during 1974 when Britain was willing to accept finance, however short-term and volatile, to finance the record current account deficit.

The official balances fell by £1.4bn during 1976, with the largest drop between March and June. In addition, there were unexpectedly large leakages from the system because of the altered pattern of commercial payments on trade (known as leads and lags) and from other sources such as the life of ster-

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Netherlands	XL
Denmark	XL
Sweden	XL
Switzerland	XL
Spain	XL
Finland	XL

India	XL
Pakistan	XL
Southern Africa	XL
Israel	XL
Latin America	XL
South Korea	XL
Portugal	XL
Austria	XL
New Zealand	XL
Australia	XL
Canada	XL
Ireland	XL
Hong Kong	XL
Turkey	XL

ling to finance third country trade. The combination of these influences together with a continuing large current account deficit—over £1.4bn in 1976 as a whole—meant that the balance required from official financing was £3.6bn, more than in the previous two years combined.

Checked

Of this, £1.6bn came in the first half of the year and the £1.4bn during 1976, with the largest drop between March and June. In addition, there were unexpectedly large leakages from the system because of the altered pattern of commercial payments on trade (known as leads and lags) and from other sources such as the life of ster-

ing to finance third country trade. The combination of these influences together with a continuing large current account deficit—over £1.4bn in 1976 as a whole—meant that the balance required from official financing was £3.6bn, more than in the previous two years combined.

This always appeared a temporary position, both because of the six-month duration of the facility, with around \$1bn drawn by the end of June and in view of the low level of Britain's reserves. Consequently when pressure on the rate developed in September as a result of concern over the accelerating rate of monetary expansion, the authorities decided to allow the rate to float freely rather than use up all the

standby facility supporting highly nervous. This was highlighted at the end of October following a Press report claiming that the IMF considered the appropriate rate for sterling to be \$1.50. This led to a fall of 5 cents to \$1.59, and later in the week suggestions of opposition to public expenditure cuts were followed by a further drop in the rate to \$1.55.

This proved to be the low point and a hesitant recovery then started, which gathered momentum as general expectations about a large-scale package increased, with reports also about a safety-net arrangement for the sterling balances. Action to tighten monetary controls was well received, so that by mid-December, on the eve of the economic statement, the

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pound has already risen to \$1.59. The statement disclosed further public spending cuts as well as ceilings for the borrowing requirement and monetary aggregates as a condition for the IMF loan.

The next major step in the revival of confidence came in early January with the provisional agreement at the meeting of central bank governors in Basle on a \$3bn safety-net facility for the sterling balances, coupled with British proposals to offer the official holders medium-term foreign currency bonds.

The Basle agreement has removed one of the major threats to the pound's stability, though, arguably, much too late. After all, the official sterling balances had already fallen from a peak of £4.8bn in early 1975 to £2.4bn at the end of last year. After deducting £436m from this for holdings by international organisations, around half the remaining £2.2bn last December was accounted for by what were effectively working balances for payments of various kinds.

The offer of foreign currency bonds, in four currencies repayable over between five and ten years, attracted about £395m from 15 countries. In addition, undertakings have been given by the major official holders that they will either reduce their remaining balances in an orderly fashion or convert their holdings into longer-term investments such as equities or property. This is to allay overseas concern that the balances

Turnround

The Basle agreement was followed by a rise in sterling to a peak of \$1.72 and the rate remained within a cent or so of this level ever since. There has been a major turnaround in flows of capital during the period and indeed the Bank of England has only been able to hold the rate at its present level by frequent and substantial sales of sterling, which has been reflected in large rises in official reserves, and there also been the first drawing of the IMF loan and \$1bn, under the \$1.5bn Euromarket facility. There has been an underlying inflow of \$3.75bn since December, when sentiment in the foreign exchange market began to improve (even before taking account of the A figures, due to be announced tomorrow).

This mainly reflects the impact of the unwinding of leads and lags and of the flow resulting from the exchange controls on the of sterling to finance its country trade, alone amounting to approaching £1bn. These factors, probably now coming to an end, account for much more of the rise in the reserves than build-up in so-called hot money deposits. Reports of foreign in-

CONTINUED ON PAGE XL

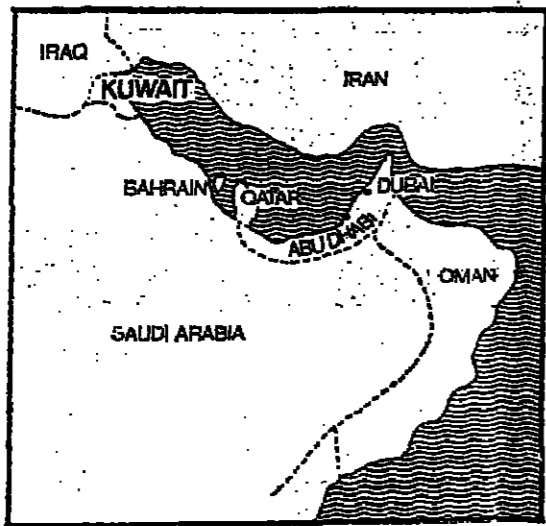
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Continuing strength under Carter

IT ALL looked rather different last December when Mr. Jimmy Carter, the newly-elected President of the U.S., held a series of meetings with key economic advisers about the best ways of stimulating what seemed to be an obstinately sluggish economy. All the major indicators—flat, consumer and investor confidence were low and unemployment had climbed to an unacceptably high level of 8 per cent. The only indicator that seemed encouraging was the inflation which, helped by a year of low food prices and good harvests, seemed to have stabilised and to be showing signs of going down.

It was thus not surprising that the President's economic team came up with a \$31bn. stimulus package designed above all to inject new purchasing power and confidence into the economy in the short term and to begin to do something about unemployment in the longer term. At the time it was considered to be a modest but basically correct approach to the problem.

Four months later, however, there is a good deal of evidence that the problem itself has changed. While Congress was still arguing about the merits of the rebate the statistics began to indicate strongly that events were overtaking the package. Despite an unusually severe winter which produced much dislocation in the North East and Mid-West the preliminary GNP figures show that the economy grew at a very healthy 5.2 per cent in real terms in the first three months of this year.

Indeed, that figure would have been nearer 6.5 per cent but for the harsh winter. That is comfortably above the Administration's projections before the weather intervened. New housing starts, retail sales and all the other indicators except the stock market have been similarly encouraging. But as the indicators at last showed the upturn that economists have been expecting, the wholesale and consumer price indexes also began to move upwards rapidly. This was partly because of the effect of the weather on food prices—this may be expected to continue because the Californian drought shows no signs of ending—and also because of a largely unexpected and not adequately explained rise in basic industrial commodity prices. The very latest consumer price figures show a moderation in the increase and most economists see no serious prospect of a return to the much dreaded double digit inflation of previous years. Nevertheless, in its latest forecast the Office of Management and the Budget is now predicting an overall inflation rate for the year of about 6.7 per cent, as opposed to the 5.4 per cent it was forecasting some months ago.

In any event the inflation figures and the rebound in the statistics persuaded President Carter and the more cautious of his economic advisers to drop the rebate—a \$11bn. tax rebate would have given each citizen \$50 refund—because it was no longer needed to revive an economy which now almost shows signs of reviving too fast. Thus, in a move which took the financial community and the foreign exchange markets by surprise, the rebate was summarily withdrawn earlier this month. The financial and business community reacted favourably to this at first, but though they are clearly pleased at Mr. Carter's recognition of the dangers of inflation it remains to be seen if they will translate this enthusiasm into new investment.

The Administration recognises that new investment plans, although more ambitious than last year, are still much less ambitious than it would like, but there may be very little that it can do in a practical way to encourage investment. The President's new energy proposals will have done nothing to ease the vague feeling of apprehension about the future which still seems to linger on Wall Street and in many boardrooms. The Americans have been putting similar pressure on the Japanese and in the past few weeks the Tokyo authorities have been allowing the yen to appreciate against the dollar, thus practically meeting the American objection that the Japanese exchange rate was effectively being manipulated to preserve Japanese competitiveness. But the Germans held fast and were not doubt gratified, if a little taken aback, by the abrupt way in which ten days ago President Carter suddenly appeared to accept the validity of their case and dropped his own stimulus package lest it did to the American economy what the Germans said a similar package would do to their own.

Next month's summit in London will no doubt spend some time discussing the health of the American economy, but Herr Helmut Schmidt, the German Chancellor, will no doubt not try to hide his satisfaction that the Carter Administration has, for the moment anyway, bought the German view. But American pressure on Germany and Japan both to reflate and to allow their currencies to rise has a wider implication. The Carter Administration has not abandoned its interest in finding ways to make sure that exchange rates are not manipulated by countries in economic difficulties to win important advantages. The Administration believes that while it allows the dollar to move really freely and would not try to intervene in the market, this is not the case with other currencies, both strong and weak. It is thus likely to throw its full weight behind the International Monetary Fund's attempt to assume a new role as a sort of foreign exchange policeman, able to spot attempts to "swing" the rate and to intervene to stop them.

How effective the IMF can be—or will be able to be—in this new role remains to be seen, although it can be said with confidence that its overall influence in the world economy is definitely going to be strengthened in the coming years. The dollar, and the U.S., the next few months will give some answers to the persistent question about the U.S. economy. The Carter economic team is searching for steady, if un spectacular, non-inflationary growth. It is a target that eluded the previous Administration and there can be no certainty that Mr. Carter is going to fare all that much better. "This is a very uncertain year and not just for our economy, and many of the old assumptions can no longer be entirely trusted. Above all we just have no way at the moment of knowing how consumers and industrial investors are going to respond month by month. It is all too volatile for confident forecast," said one Carter economic adviser, "and for the moment it is right that we should have the last word."

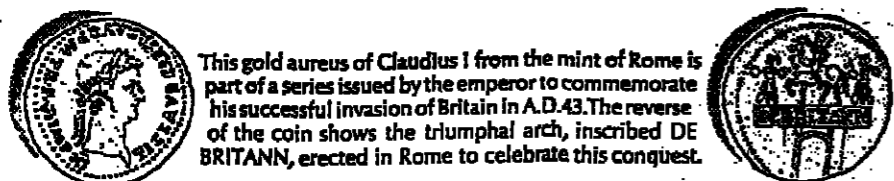
steadfastly resisted American pressure—public and private—to reflate further, arguing that the German economy cannot be further stimulated without once again rekindling the fires of inflation. The Americans have been putting similar pressure on the Japanese and in the past few weeks the Tokyo authorities have been allowing the yen to appreciate against the dollar, thus practically meeting the American objection that the Japanese exchange rate was effectively being manipulated to preserve Japanese competitiveness. But the Germans held fast and were not doubt gratified, if a little taken aback, by the abrupt way in which ten days ago President Carter suddenly appeared to accept the validity of their case and dropped his own stimulus package lest it did to the American economy what the Germans said a similar package would do to their own.

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David Bell
Washington Correspondent

Our links with British financial circles go back 2,000 years



This gold aureus of Claudius I from the mint of Rome is part of a series issued by the emperor to commemorate his successful invasion of Britain in A.D. 43. The reverse of the coin shows the triumphal arch, inscribed DE BRITANNIA, erected in Rome to celebrate this conquest.



The silver denarius with the portrait of Julius Caesar, who made two expeditions to Britain in 54 and 53 B.C., was struck at the mint of Rome in early 44 B.C.



The visit of the emperor Hadrian to the province of Britain in A.D. 120-121 was commemorated on a bronze sestertius issued by the Rome mint. The personification of Britannia, with her shield and spear, on the reverse of this coin appeared now for the first time as a coin type.

The coins above are just some from the Botticino marble panel in the dining room of the Banca Nazionale del Lavoro premises in Cornhill, London, commissioned from the sculptor P. L. Gregor MacGregor.

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DEVELOPING COUNTRIES

A growing issue on the world stage

TEN DAYS AGO Mr. Shridath Ramphal, the Commonwealth Secretary-General, delivered a strong warning that relations between the world's rich and poor nations were moving back to "angry confrontation." The main point of his statement to the Joint Economic Committee of the U.S. Congress was that little or no progress had been made towards reforming the international economic order despite the commitment to change accepted by the industrialised countries at the Seventh Special Session of the United Nations 15 months ago. If such a fruitless dialogue were taking place between rich and poor inside a Western society "there would be no lack of awareness that such persistent frustration and deepening despair among a deprived majority was not consistent with national survival on any tolerable basis," Mr. Ramphal concluded.

The comparison is one that is increasingly being made in development circles these days. Many people now see the struggle for a fairer distribution of wealth between nations as the major world issue of the last part of this century, in just the same way as the reallocation of wealth inside nations has dominated political debate in the industrialised countries for the last hundred years. The formation of OPEC and the so far unsuccessful attempt to extend similar techniques to other producers' associations are viewed as the equivalent of the first stirrings of the trade union movement in 19th century Britain.

The plight of most of the Third World should be well enough known by now, but a few facts bear repeating. Figures Mr. Ramphal submitted to Congress showed that in the 20 years between 1965 and 1985 annual incomes per head in the poorest group of countries would increase by \$50, compared with an increase of \$9,900 per caput for those of the richest, who were already, in 1965, 3,000 per cent better off.

The scale of borrowing required to finance the deficit has pushed the total indebtedness of the non-oil developing countries to over \$180bn., much of it relatively short term. Debt service payments last year were about \$21bn., an increase of around 75 per cent since 1973. Over the past two years about one-half of the credit has come from the private market, as a result of which an estimated 40 per cent of the total outstanding debt of the non-oil countries is now due to commercial banks. The growing concern which this is causing in banking and Government circles is one factor behind the latest moves to increase the resources of the IMF through a further quota increase and the \$18bn. recycling facility proposed by Mr. Johannes Witteveen, the Fund's managing director.

But there is little chance that the industrialised countries will agree to quota increases on the scale that the developing countries are demanding. The Commonwealth Secretariat, for example, has said that quotas should be due course be restored to the same proportion of world trade (15 per cent.) as they accounted for when the Fund was originally set up, compared with the current level of only 4 per cent. At the same time, the developing countries would like a new selective issue of Special Drawing Rights, based on the needs of countries rather than their quotas—a proposal which has little support from the major industrialised countries apart from Italy.

A more general disagreement is over the conditional nature of IMF lending. While the industrialised countries see an expansion of the Fund's activities as a useful way of imposing economic policy conditions on the deficit countries, thus making them more attractive candidates for commercial borrowing, many developing countries dislike the way the Fund currently works precisely because of the restrictive con-

ditions it imposes. The Fund's provisions for debt relief before a country reaches the verge of bankruptcy.

The industrialised countries, while still insisting that debt must be treated on a "case-by-case" basis, have made some effort to agree to new procedures for examining the problems of those most in need. But they have consistently rejected the second demand of the developing countries, which is for immediate action to alleviate the problems of the poorest through a worldwide debt moratorium or rescheduling.

The industrialised countries point out, quite correctly, that a large number of middle income developing countries, heavily dependent on commercial bank lending, would regard any such "generalised" solution as a major blow to their creditworthiness. But the developing countries are unlikely to be satisfied with the alternative that the industrialised countries are currently considering, which is an offer of extra funds to be channelled through the International Development Association, without any specific reference to the debt problem.

The conclusion of the CIEC and the second Common Fund negotiating conference in the autumn will thus provide key indicators of the current state of North-South relations. The developing countries are aware that they have few cards in their hands if deadlock persists. But each setback in the dialogue strengthens the hand of the more militant nations, which would prefer a return to the atmosphere of confrontation of which Mr. Ramphal and others have been warning. As Mr. Ramphal pointed out in Washington, "If international dialogue is to continue, it needs to be sustained by results, however modest, and by resulting action. It cannot subsist as a process by which despair is piled upon frustration." He should soon know if he has got his message across.

Reginald Dale

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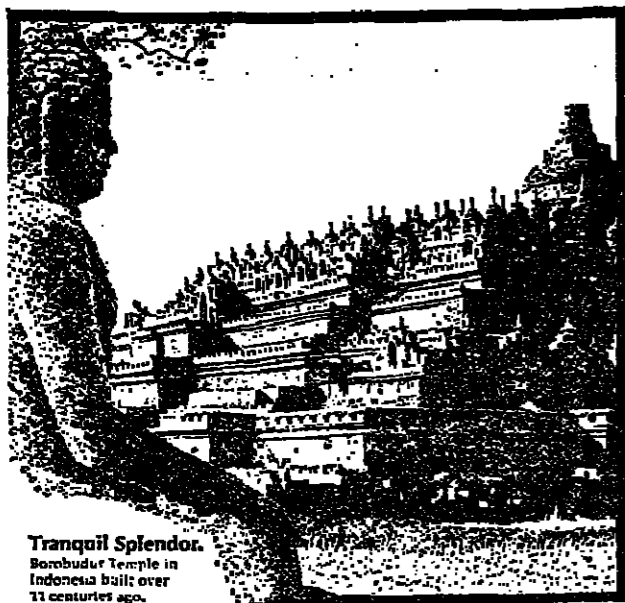


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"One can reasonably query whether future project financings may not carry substantially greater risk than has been fully appreciated." Charles Williams, Professor of Commercial Banking, Harvard Business School.

THE SIGHT of thousands of tons of crude oil pouring daily into the North Sea from the stricken Ekofisk Bravo platform following a "blow-out" will have come as a nasty shock to many bankers. Until now such an event had occurred only as part of some hypothetical computer programme used to assess the feasibility of financing a North Sea oil field. But now the bankers worst fears have been confirmed.

The accident is a "fact" and no doubt many of those involved in the Ekofisk financings will have been shaking the dust off their lengthy loan agreements to see if they are in any way at risk. Who picks up the bill of the European coastline suffers massive pollution? With production of the entire Ekofisk field closed down, who guarantees the "throughput" agreement on the pipelines? Will stringent new operating rules be introduced jeopardising the economics of the project? The questions are endless, and the accident has highlighted once again the grim fact that project lending can be a far riskier business than first anticipated.

When BP raised its huge project loan for the Forties field financing a few years ago, some of the clearing banks were reluctant to participate. They argued that it was not their business to put up risk capital, and, as a result, were roundly criticised for dragging their heels. But some banks may now be wishing that they had been more cautious in their commitment to North Sea financing. Conditions in the North Sea are probably the most hostile in the world and the oil companies argue that they are constantly climbing a "learning curve". The same goes for the banks. No matter how many precautions are taken, the unexpected can, and does, happen in the North Sea and the repercussions can rarely be fully anticipated. A computer probability analysis by the bidders in the project finance department can never be a proper substitute for experience.

termination, but if country A has a nuclear "accident," country B may well be polluted. A backlash might develop resulting in much tighter operating standards worldwide which could effectively destroy a project's cash flow forecasts.

On a more mundane level a number of other factors can undermine a project's viability. Fluctuating raw material prices have a profound impact. As long as the OPEC countries keep up the price of oil, the economics of developing the North Slope of Alaska look sound. But if, for example, OPEC was to cut the world oil price sharply, the high production costs in Alaska might render the project unviable.

Then again there is the problem of Government interference and bureaucratic controls. Producing Alaskan oil makes much more sense if the oil companies are allowed to export some of the expected crude glut from the West Coast to Japan which desperately needs an assured fuel supply. However, the U.S. Congress look like banning exports to Japan and insisting that the surplus is shipped through the Panama Canal to the East Coast.

Delays in the amortisation period are another common risk in project financing. A hole in a pipeline at the bottom of the North Sea may take months to repair while a drunken skipper might bump his ship into a North Sea production platform in the night, putting it out of service.

sufficient credit support through indirect guarantees or "undertakings" by the sponsor that the banks will be satisfied with the credit risk.

Credit

In practice a number of conditions have to be met if a project is going to be successfully financed. First the project must have a strong credit backing somewhere in the package. This may take the form of direct or indirect guarantees, take-or-pay contracts, etc. Thus an oil company may raise a loan for a pipeline so long as it guarantees to pay the charges even if no oil is flowing through the line. A copper mine may be able to be financed if a major consumer agrees to buy all the output at a fixed price over a long period. There are numerous permutations but the banks always want to ensure that somewhere within the package there is a strong partner backing the credit.

The banks are averse to taking equity risks (or what they perceive to be equity risks) so they like to assess a project on traditional credit criteria. Thus a project has far more chance of getting off the ground if it does not involve new technology—this does not constitute a normal credit risk and should be covered by equity capital. In addition a project sponsor has to be able to demonstrate sufficient operating expertise. It is no use asking a newspaper company to operate a production platform in the North Sea.

Finally, a banker is much more willing to finance a project if it has some value as collateral. Banks were very happy to finance ships (a very common form of project financing) as long as the ships could be seen to have a resale value considerably in excess of the value of the loan. Even if the ship sunk, the bank could



Fire-fighting vessel plays water on the Bravo platform in the Ekofisk North Sea oilfield where a blow-out occurred last week.

collect the insurance money. Property financing is another type of project financing, if the worst came to the worst the property could always be sold dry land.

The value of a reservoir of North Sea oil is more debatable and this explains why banks have not been prepared to follow the Texan example and offer full non-recourse loans. In Texas, oil reservoirs can be bought and sold with little difficulty. Their value can be easily ascertained and an oil bank is happy about the accuracy of the worth of the loan collateral. However, in the North Sea, companies are not allowed to own the oil in the ground and even if they could,

its value might be suspect because it is far more difficult and costly to evaluate oil reserves under the sea than on a project. The key word here is "principally" and there is a considerable amount of horse-trading between the banks and their clients, before an acceptable package can be produced. There are no hard and fast rules and one fears that only the lawyers know the true worth of such items as a contingent liability, indirect liability, deferred liability and a deferred expense. In the event of default words such as "materiality" (whatever that might be) become all important. In the world of project finance the old adage "my word is my bond" disappeared out of the window a long time ago.

William Hall

EUROMARKETS

Record activity

FOR THE Euromarkets 1976 was a year of record activity while events so far this year, together with such forecasts as are available suggest that demand at least will be as high this year, though somewhat different in country distribution. Through the projections for 1977 in the table only show figures for medium-term syndicated lending, the international bond market (with the exception of the New York sector) is well set to outdo last year's records by a substantial margin, particularly since the expectation of an early turn in the interest rate cycle has been forecast.

The vast increase in the volume of new business being arranged, has been accompanied by an improvement in the terms borrowers have been able to get both in the medium-term bank loan sector and in the international bond market. The OECD analysis published in the April 4 edition of the International Monetary Fund's bi-monthly Survey shows spreads on prime quality credits 125 basis points over London inter-bank offered rate (LIBOR) in 1974 and 1975 but down to 85-100 basis points at the end of last year. Effective margins

(spreads adjusted to take account of main front-end fees) are down from 150 basis points in 1974 and 1975 to 100-115 at the end of last year. Both the average size of loans and the average maturity have been rising since they reached their low points in mid-1975—according to the OECD analysis: size is up from \$35m. in the first quarter of 1975 to over \$80m. in the last quarter of last year, and average maturity is up from five to six years. The story has been the same in the international bond market. According to the International Bond Services analysis, the volume of new issues last year was \$15.2bn. up from \$8.3bn. in 1975. Itself a record by a large margin.

The average size of issues has crept up from just over \$30m. in the second half of 1975 to \$40m.-\$50m. last year. Average yield fell from 9.45 per cent in the last quarter of 1975 to 8.53 per cent a year later; the lowest yield is down from 9 to 7.75 per cent. Average maturity of new issues is up from 5.5 years in the third quarter of 1975 to 9.3 years in the third quarter of last year (8.4 years in the last quarter) while the longest maturity re-

TOTAL BONDS AND CREDITS

Foreign and international bond issues and publicised Eurocurrency credits (\$USbn.)

	1975 1976*					
	I	II	III	IV		
Total	42.7	61.9	16.1	14.1	13.9	17.8
Industrial countries	20.5	30.5	8.9	7.1	7.1	7.4
Developing countries	13.5	19.7	3.1	3.9	4.6	8.3
Oil exporters	3.3	4.4	0.7	1.1	0.5	2.1
Others	10.2	15.3	2.4	2.8	4.1	6.0
Other borrowers	8.7	11.7	4.1	3.1	2.2	2.3
Centrally planned economies and organisations	2.3	2.5	0.3	1.1	0.5	0.6
International organisations	5.7	8.0	2.8	1.9	1.6	1.7
Unallocated	0.7	1.1	0.9	0.1	0.1	—

*The data for 1976 are preliminary and are likely to be increased by the addition of transactions about which information is only now becoming available. Source: World Bank.

corded on any issue has risen from 10 years to 15 years. Trends such as these have been seen before; in the case of the bond market and in the medium-term bank lending sector in 1973-74. On that occasion, the boom both in the bond market and in the medium term lending sector ended in something perilously close to bust; a major question exercised the minds of the international investment and commercial banking community in the extent to which the current even bigger boom could end the same way. One must say at the start that although the amounts of money involved are larger this time round, in the banking sector at least the competition between banks has not led them to cut

CONTINUED ON NEXT PAGE

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DEVELOPMENT FINANCE WORLD BANKING XXV

EUROCURRENCY BANK CREDITS

Publicly announced in period—\$m.

Industrial countries	1976		4th qtr.		1st qtr.		Finland	1976		1977		Other	1976		1977		
	1976	4th qtr.	1st qtr.	1976	4th qtr.	1st qtr.		1976	4th qtr.	1st qtr.	1976		4th qtr.	1st qtr.	1976	4th qtr.	1st qtr.
Spain	1,918	2,290	3,925	1,877	268	75	309	—	—	—	—	1,620	245	430	—	—	
U.K.	1,671	570	1,690	1,671	570	1,690	1,037	182	17	—	—	3,394	970	2,295	—	—	
Canada	885	215	—	885	215	—	—	—	—	—	—	1,400	500	329	—	—	
U.S.	677	30	242	677	30	242	—	—	—	—	—	1,183	138	1,200	—	—	
Denmark	607	408	168	607	408	168	—	—	—	—	—	583	15	200	—	—	
France	587	—	680	587	—	680	—	—	—	—	—	461	215	—	—	—	
South Africa	570	—	—	570	—	—	—	—	—	—	—	285	102	579	—	—	
Norway	473	145	38	473	145	38	—	—	—	—	—	—	—	—	—	—	
Ireland	434	—	40	434	—	40	—	—	—	—	—	—	—	—	—	—	
Germany	372	—	—	372	—	—	—	—	—	—	—	—	—	—	—	—	
Italy	355	35	30	355	35	30	—	—	—	—	—	—	—	—	—	—	
Sweden	325	151	1,080	325	151	1,080	—	—	—	—	—	—	—	—	—	—	
Japan	325	49	21	325	49	21	—	—	—	—	—	—	—	—	—	—	
Greece	323	125	94	323	125	94	—	—	—	—	—	—	—	—	—	—	
* Includes \$265m. for Puerto Rico.			Source: Morgan Guaranty Trust Company.														

Concern about debt servicing

BANKERS have been fretting for months now about whether certain less developed countries would be able to pay their debts: some LDCs had their debt thoroughly reconstructed in recent months (Argentina and Zaire) but a face-lift does not rule out further sagging at a later stage. The eventual financial collapse of a country like Zaire could be absorbed without endangering any single one of the 98 banks involved in loans to that country. The psychological effect of such an outcome would be more damaging however, to the confidence both investors and the public have in these banks. It is also feared by some bankers that other LDCs facing difficulties could decide to default. The dangers of such attitudes spreading need no elaboration.

Such fears continue to haunt bankers but there are balancing forces at work in LDC financing which suggest that while some countries—as indeed companies—will always be accident prone, the capacity of both commercial banks and international organisations to financing forthcoming needs exists and will not cause any particular strain.

Analysis

The Amex Bank Review recently put forward four possible scenarios on LDC financing in 1977 focusing its analysis on the interplay of the willingness of the banks to finance non-oil LDCs and the rate of economic growth in OECD countries.

If OECD countries grow slowly and incur a non-oil current account deficit of \$261bn. as forecast by the OECD Secretariat then commercial banks should continue to make loans to non-oil LDCs (after repayments and interest) amounting to a figure of between \$7-8bn. and direct investment worth \$5bn. So the banks would have more LDC paper but this does not imply any debt crunch this year.

The second scenario is based on a higher than expected growth rate in the U.S. (5 1/2 per cent.) triggering off a faster rate in OECD countries (4 1/2 per cent.) which would increase the demand for LDC raw materials and push the price of commodities up. Such an outcome would reduce the current account deficit of LDCs and their reserves would increase, which in turn would result in lower margins over LIBOR for non-oil LDCs and less lending by the banks. Such an outcome is feared by many: witness the recent surge upwards in the price of gold.

OECD growth is well beyond 4 per cent. but banks remain unwilling to lend further to LDCs because they wish to reduce such paper in their portfolio: this fourth possible outcome would lead to lesser non-oil deficit LDCs current account deficits and restricted economic growth. The fourth possibility could lead to a cumulative downward trend: Slow OECD growth coupled with little lending to LDCs which would cut back these countries' current account deficits but also force them to cut back on imports from OECD countries thus hitting the latter's exports. The very cautious policies at present being carried out by OECD countries would appear to rule out the second scenario and scenario four appears equally implausible.

Banks' willingness to lend to LDCs is very much influenced by the level of loan demand in industrial countries and while increased demand here would reduce the amount of funds which could be lent to LDCs it would also lead to lower current account deficits in non-oil LDCs and thus to less need for borrowing on their part. This implies a three-way trade-off

between real activity in OECD countries, loan demand and current account deficits in non-oil LDCs.

In effect this suggests that one should look much more closely at the exports of the six major non-oil LDCs who taken together account for 73 per cent. (or \$47bn.) of the loans made by commercial banks of the Group of Ten plus Switzerland and those seven countries which determine the rate at which OECD economies overall grow. Although these six non-oil LDCs (Argentina, Brazil, S. Korea, Mexico, Peru and the Philippines) are heterogeneous in many respects they do have features in common.

They each have built up import substitution export orientated industries, are dependent on one commodity for main export earnings, on imported technology to help equip their burgeoning manufacturing sector and are looking to export outside the markets offered by other LDCs. The sensitivity of their export performance to the rate of economic growth and inflation in the leading OECD countries is clear.

It is calculated that a 1 per cent. increase in the exports of these OECD countries will result in a 2 per cent. growth rate of export for the six non-oil LDCs. This relationship can be translated in calculating GNP growth rates and export earnings increases in both groups of countries.

The debt problems of many of these countries is not worth looking at in a void and one can only agree with the conclusion of this analysis: this problem of international economic imbalance can only be reduced over a period of years. "The realistic method is by investment in profitable enterprise with the ability to generate foreign exchange through exports. This ability in turn depends on allowing resources to be efficiently allocated internationally and keeping export markets for the non-oil LDCs open in the OECD countries and OPEC."

Looking at recent figures of

lending in the Eurocurrency market and international markets one can remark that the volume of lending in the first quarter of 1977 is roughly equal to that of the last quarter of 1976. Several shifts are noticeable however.

The volume of bonds is down, however, over the period due to a fall-off in new issues from U.S. and Canadian borrowers. International borrowers have not been to the fore either. Non-oil LDCs and Comecon borrowers are the great absentees on the medium-term market, with OPEC and industrial countries (vide the jumbo loans to Venezuela, Sweden and the U.K.) taking over. Industrial countries accounted for 45 per cent. of these borrowings in the first quarter compared with 38 per cent. in the fourth of 1976 and over the same period the OPEC country share doubled to 27 per cent.

Forward

The fall in non-oil LDCs borrowing is explained by the sharp reduction in their aggregate current account deficit between 1975 and 1976 from about \$40bn. to about \$30bn. At the same time the surge forward in the price of some commodities such as tea, coffee and cocoa will improve their current account balances. Their financial requirements will thus be less this year than last. The fall in Comecon borrowing reflects both the increasing selectivity of lenders, difficulties concerning the legal status of Comecon institutions under English law as exemplified by the non-consumption of the \$500m. IBEC loan last January and the size of Eastern countries' debt which may be less worrying than some suggest. Sound analysis here is not helped by the absence of economic data.

The permanence of the balance of payments problems of LDCs is, however, worrying a number of Western Finance Ministers who now appear to be aware that the surplus accumulated by oil-producing

countries is not going to go away even if in the future it is limited to very few countries. The current account deficit of the non-oil-producing countries was being officially discussed in Washington last week-end and various proposals were being put forward to attempt to ease the problem.

The commercial banks have done a good job so far but they cannot continue doing so and furthermore the rate of interest at which they lend precludes some of those countries which need cash most from tapping the international financial markets. One suggestion is to increase the quotas of the IMF and the U.K. and Italian episodes have emphasised how much the IMF stepping in can help boost a given country's credit rating. The IMF can impose conditions which the commercial banks cannot, even if in some cases one is left wondering whether the policies imposed are more than short-term.

Maybe the Ministers will agree to an all-round increase in the quotas. Another proposal has been canvassed in particular by the managing director of the fund, Dr. Johannes Witteveen. However, those surplus countries which would be called upon to contribute most, such as West Germany and Japan, do not seem overkeen to come up with funds. Saudi Arabia in particular has reservations and has so far refused to confirm whether it will join in. Giving the Saudis a seat on the Board may win them over but it is clear the difficulties the world is going to face over the next few years will require some more radical surgery. Maybe this will come from the North-South dialogue, maybe through some other means.

It may be foolish to dramatise the "spectre of default" but it would be unforgetfully complacent to sit back and wait for a major accident to occur before getting down to the nuts and bolts of the problems confronting the financing of developing countries.

Francis Ghiles

EUROMARKETS

CONTINUED FROM PREVIOUS PAGE

MEDIUM-TERM EUROCREDITS (\$USbn.)

	1976 actual	Estimates of demand in 1977*
Total	27.4	28-30
Developed countries	11.3	13-14
Public sector	6.8	9-10
Corporations	4.5	4-5
Eastern Europe	2.2	1 1/2-2
Oil exporters	3.5	5-7
Non-oil exporting developing countries	10.1	7-9

* Estimates by OECD Secretariat.

Data: OECD Capital Markets Division. Source: OECD.

keep them at satisfactory levels. The major fear in the short and long term yields at present is large—a good three or four percentage points allowed for the selling group discounts normally offered on Eurobonds. It is thus very profitable at present to finance bond investments by short-term borrowing.

Some of those institutions hold bonds on borrowed money are doubtless strong enough to carry the bonds they have bought even if their financing costs go above the interest they receive from the bonds. Others however are not.

The potential position was put very clearly in a recent issue of Kidder Peabody Securities weekly newsletter: "supposing 5 per cent. of all the bonds issued in 1976-77 are misplaced. That doesn't sound too bad does it? Ninety-five per cent. placed market, the major fear is that large volumes of bonds are in the hands of institutions or individuals who are financing their long term fixed interest investments by borrowing short term on the inter-bank markets \$3bn. Suddenly it gives me the shivers again."

But the major hedges against such a crisis is the fact that the banks themselves are refinancing the problems of the countries concerned and that the main risks are sovereign credits which the governments of these countries where the lending banks are located cannot afford, for political reasons, to see go bad.

In the international bond market, the major fear is that large volumes of bonds are in the hands of institutions or individuals who are financing their long term fixed interest investments by borrowing short term on the inter-bank markets \$3bn. Suddenly it gives me the shivers again."

Mary Campbell

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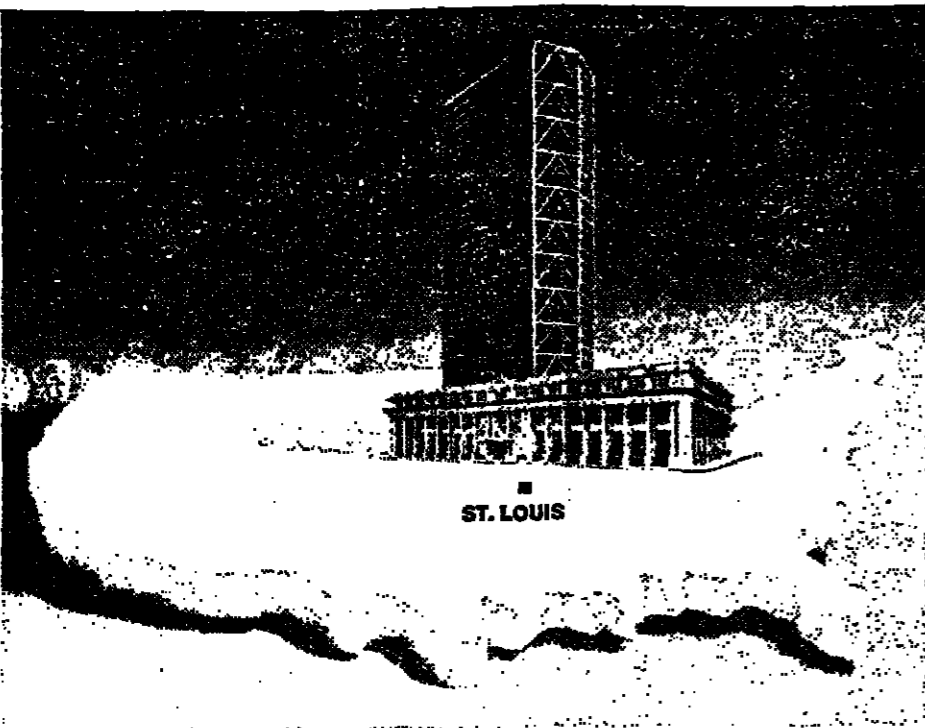
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ratio of 55.9%
at March 31, 1977.

Highlights at 3/31/77

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Net loans:	\$901,370,893
Total assets:	\$2,016,193,236

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U.S. BANKS AT HOME

Growing feeling of confidence

THE AMERICAN banking industry has had its share of problems in the past few years, but most bankers now agree with the assessment of Dr. Arthur Burns, chairman of the Federal Reserve, that the worst is over and that banks are approaching the future in increasingly sound shape.

The confidence began to return to the industry more than a year ago as the immediate impact of the failure of the Franklin National Bank at last began to fade. But through much of last year there was continuing public and Press interest in the fortunes of the industry, with a number of stories suggesting that major banks were grossly over-committed at home and abroad and that the federal regulatory agencies were not taking sufficient notices of this.

In fact, according to bank analysts, public concern about the banks began to manifest itself just about the same time as the banks were already beginning to put their own houses in order, following a tumultuous period when, some bankers now admit, a number of them did make major errors which they now very much regret.

In the past year the economy has improved and inflation has become less of an immediate problem—although one that is now causing fresh concern. The banks have worked hard under the watchful eye of the Federal Reserve to improve their position and their balance sheet, and with some exceptions, they have greatly strengthened both in the past 12 months.

Qualified

It was in recognition of this that Dr. Burns last month gave what amounted to a heavily qualified pat on the back to the industry. His testimony was important and it represents, along with the most recent FED figures, the latest official assessment of the position of the nation's banks.

Dr. Burns said that the eyes of the past few years had left banks with a much greater "sense of caution and selectivity... in extending credit." While they have been to some extent cushioned by reasonably healthy profits, he said, banks have also been building up their capital by relying heavily on the longer term debt market, in itself a welcome sign of returning stability.

One sign of this has been the gradual but perceptible improvement in the ratio of bank equity to total assets and in the ratio of total capital to risk assets. As measured by the FED the ratio of bank capital to total assets has now recovered to about 7 per cent, compared to the 6.5 per cent mark to which it fell at the end of 1973.

Meanwhile the ratio of total capital to risk assets rose by more than 1 per cent in the two years ending in August, 1976 to about 10.2 per cent. According to the FED this recovery has been typical of small as well as large banks.

At the same time the FED figures also show that, relying increasingly on Government securities, the banks have moved into a much more liquid position and have become rather more cautious about lending than in the recent past. As a result, Dr. Burns said, "there has been a decided improvement in the composition of newly acquired bank assets."

Increasing emphasis on long-term funds has been matched by decreasing emphasis on



Dwarfed by skyscrapers, the New York Stock Exchange.

short term and more volatile funds, and this has also been welcomed by the FED. But it remains true, as one senior banker noted recently, that it will be some time before there is a material improvement in the loan loss experience of most banks. In 1975 loan losses climbed rapidly, but Dr. Burns said that latest FED estimate indicated that they have since begun to exhibit a "flattening tendency."

Dr. Burns went on to say that "preliminary data for 1976 on bank assets classified by bank examiners as substandard or worse also suggest that the dollar amount of classified loans is no longer rising." In line with this, the number of "problem banks"—that is, institutions that require special supervision—has stopped growing. Even at its height, it is worth remembering, it never exceeded 5 per cent of all the commercial banks in the U.S.

The chairman of the FED summed it up in the following way: "Having learned that the business cycle is still, after all, very much alive, most bankers are likely for a time to apply stricter standards than they did a few years ago in making credit judgments."

As a result he said the banks should have fewer problems in the next few years than they have had recently. For its part the FED shows no signs of relaxing its highly cautious approach to the licensing of new bank holding companies, a policy that has irritated some bankers in recent months.

There is little doubt that the FED is using its licensing authority to ensure that only those banks with a "sound financial condition and managerial capabilities" receive permission to expand. Parallel with this the Controllers of the Currency and the Federal Deposit Insurance Corporation have been taking new steps to co-ordinate their activities.

Wise

The FED, which is wise in the ways of its member banks, is not foolish enough to ignore the fact that there are still some significant problems to be faced. Some of these are abroad and are examined in another article. At home banks and bank holding companies remain closely involved in the fortunes of the Real Estate Investment Trusts (REITs), many of which face what the FED calls a "significant increase of maturing medium term debt later this year and in 1978."

There are also the problems of New York city, which are always present in the background, and the fact that an increasing number of smaller banks, for a variety of reasons, are choosing to opt out of the FED. Dr. Burns has called on Congress to act to stop this, and he noted recently that "unless the trend towards non-membership is reversed the soundness of the banking system will be jeopardised by the fact that so many banks will not have direct access to the Federal reserve discount window. The availability of this discount window—as was demonstrated dramatically in 1974—is an important element contributing to the

stability of our banking system."

For these and other reasons the FED is pressing for an extension of its regulatory powers, which among other things would establish a statutory inter-agency bank examination council that would set uniform standards and procedures for federal examination of banks. This would also limit loans to "insiders" and give the Board extra power to remove bank executives for "gross managerial negligence."

Following the failure of the Franklin National the FED's new proposal would also permit out of state banks to buy trouble banks in other states if necessary. Dr. Burns noted that had the Franklin National failed in a small state current law would mean that no bank large enough would be able to step in and rescue it.

In all, however, U.S. banks are fairly optimistic about the future as far as they are concerned. About interest rates, the state of the economy, the prospects for investments, they are as uncertain as almost everyone else. But as they are the first to admit, they would rather have to cope with these problems than the difficulties that have affected some of them in the past three years.

David Bell

U.S. BANKS ABROAD

Consolidation the keynote

THE EXPANSION of American banks in the rest of the world continues and overseas operations still account for a significant share of profits. But in the past year American banks with overseas operations have also been pre-occupied with the problem of the small number of countries which still threaten to have major problems in repaying what they have borrowed.

This is a problem that has been concerning both the banks and the U.S. regulatory agencies since the oil crisis imposed a sudden strain on the American and the world banking systems. In the event the American banks rose to the challenge and responded well to the enormous load heaped on their shoulders.

As Dr. Arthur Burns, chairman of the Federal Reserve, put it recently, it fell to the commercial banks to do most of the ad hoc re-cycling that became necessary in the wake of the four-fold increase in oil prices. This was one of the reasons, but of course not the only one, for the rapid expansion in the activities of U.S. banks overseas in the past few years.

The total debt owed to American banks by foreigners has increased in the last three years by 20 per cent a year. This

rate of increase is far faster than in the past and raises a number of questions in the minds of bank analysts, some of which are now being faced by the banks themselves.

Doubtful

For all the talks of American bank overextension abroad the volume of doubtful loans to developing countries is actually very small in relation to the overall amount of money lent overseas. Citibank, the largest bank of all, has 63 per cent of its outstanding loans overseas and makes 72 per cent of its profits from them. Yet its loss ratio is much better abroad than at home. And like other banks, although it has lent money to a number of troubled developing nations its total loans to these are small in comparison to the amount advanced to far stronger countries.

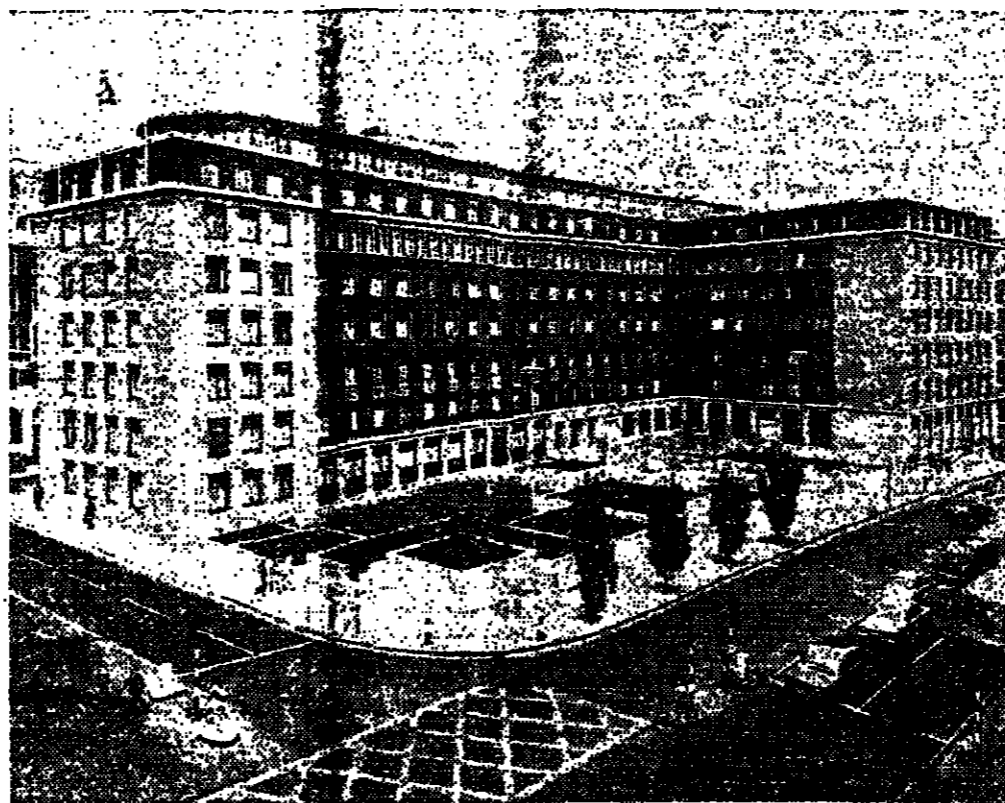
Nevertheless the situation might have been very different. Last month Dr. Arthur Burns took particular account of this in a speech before a Congressional Committee. He said that default in any one country could be no longer reasonable to set off a very serious chain

community to shoulder all the responsibility for re-cycling and he said that no matter how successfully the banks had responded so far, they should not have to go on advancing loans overseas at the current rate.

"Certainly our export trade and the general economy have been helped and are being helped by banking's role in international lending. This is not to say there have been no excesses or that expansion of international lending by American banks can continue at a undiminished pace. Even though losses on foreign loans have been small... the Federal Reserve is concerned about the enlarged risk exposure of our banks."

The particular area that concerns the FED is the \$45bn. of loans outstanding at the end of last year to the so-called less developed countries (LDCs). This concern has been compounded by the fact that they owe to banks throughout the world may be as much as four times this amount. A major default in any one country could be no longer reasonable to set off a very serious chain

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Offshore scenario changes again

A CURSORY glance at the statistics of U.K. banks' business with the world's various offshore centres over the last six years highlights just how quickly the offshore scenario can change.

Back in 1971 Panama was the most important source of offshore deposits for U.K. banks, followed by the Bahamas, Bermuda and the Lebanon. Few bankers then had heard of the Cayman Isles, let alone done business there. To-day, the importance of the various centres has changed dramatically. Compared with 1971 when they took a nominal £1m. in deposits from the Cayman Isles, U.K. banks now receive £1.5bn. from this source. On the other hand, Panama and Bermuda have slipped in importance at the expense of Hong Kong and Singapore.

On the other side of the balance sheet the story is much the same. The Cayman Isles and the Bahamas have grown increasingly important as takers of funds from the London market—over the past six years U.K. banks' claims on these two Caribbean centres have risen from £1.1bn. to £8.7bn. Likewise, Singapore and Hong Kong have both also become increasingly important takers of

international business has been the main spur to the continuing profit growth of the top U.S. banks. Indeed, between 1971 and 1975 Salomon Brothers, a major New York brokerage house, estimates that the international earnings of the top ten U.S. banks grew at an annual compound rate of 37 per cent. while domestic earnings showed no growth at all. Last year, however, domestic profits rose by 50 per cent compared with a rise of only 1.7 per cent in international earnings. Of the top ten U.S. banks examined, seven revealed a decline in overseas earnings. The experience was not peculiar to U.S. banks. Other international banks which had been expanding abroad rapidly in the early 1970s suffered as well. The profits for example, of International Westminster Bank, New York's main international subsidiary, dropped in 1976 after a number of years of fast growth.

The slowdown in the growth of international profits has affected the network of offshore centres in two ways. First, it has meant that the number of new offices being opened has fallen considerably from the peak levels of the early 1970s. Most of the big banks are already in the centres they want to be, and the smaller banks have generally trimmed their international ambitions. The days when an old London accepting house could compete on a par for international business with the likes of Citibank or Bank of America are long since past.

In addition, the regulatory authorities in most offshore centres have been tightening up on the banks they will allow to operate in their jurisdictions. Bahrain has set an example. By only permitting the major banks to operate in its offshore market the Bahrain Monetary Agency is hoping that it will not have to spend a lot of time and effort watching over its flock. The banks should be able to look after themselves. However, in the light of Credit Suisse's problems at its Chiasso branch, this philosophy may have to be rethought.

Network

The second way in which the slowdown in international earnings growth has affected the network of offshore financial centres is that it has focused attention even more than in the past on those centres where the banks can secure the maximum tax advantages, thus

enabling them to improve their overall margins. For a number of years U.S. banks have been booking more and more of their international business through Hong Kong and the Cayman Isles as opposed to London and this has been principally for tax reasons.

An idea of the change in emphasis can be gained from the fact that whereas in 1969, U.S. banks' foreign branch assets in London were more than eight times as large as those held in the Bahamas and the Cayman Isles, the latest Federal Reserve figures show that U.S. banks now hold \$62bn. in the two Caribbean centres compared with \$77bn. held in London. Since the end of 1973 U.S. banks' total foreign branch assets have risen by 70 per cent. Assets held by the London branches have grown by only 25 per cent, but assets in the Caymans and Bahamas have shot up by 160 per cent.

Despite the slower growth in numbers of new overseas outposts regional centres continue to grow in importance. Some idea of the changing priorities can be gauged from the overseas areas of expansion of the U.K. clearing banks over the past 12 months. Those which had operations in Beirut closed them and moved to safer territories. Barclays went to Istanbul while Midland, NatWest and Lloyds moved into Bahrain. In North America, Barclays was the first bank to take advantage of the state of Georgia's new Foreign Bank Agency legislation, by opening still the Gulf. The early establishment in Atlanta which will serve the fast growing southern

U.K. BANKS' BUSINESS WITH OFF-SHORE CENTRES'—(£1m.)

	1971	1972	1973	1974	1975	1976	% Incr. 1975/1976
U.K. LIABILITIES							
Bahamas	813	524	893	1,127	2,281	4,043	+ 77.
Hong Kong	85	158	560	957	1,330	1,852	+ 34.
Cayman Islands	1	27	174	245	691	1,465	+112.
Panama	348	403	673	802	749	1,160	+ 54.
Bermuda	312	319	456	690	814	1,107	+ 36.
Lebanon	166	215	217	803	753	862	+ 14.
Singapore	81	91	347	480	652	815	+ 25.
Liberal	92	120	276	277	299	457	+ 52.
Netherlands Antilles	70	84	96	113	149	273	+ 53.
New Hebrides	—	—	2	8	2	6	—
U.K. CLAIMS							
Bahamas	1,108	1,888	2,994	3,025	5,363	6,887	+ 28.
Singapore	167	392	664	1,237	1,742	2,254	+ 84.
Cayman Islands	6	24	244	406	1,333	1,817	+ 36.
Hong Kong	24	113	435	965	1,526	1,788	+ 17.
Panama	279	432	802	1,057	1,390	1,788	+ 28.
Bermuda	90	187	448	565	813	1,149	+ 41.
Netherlands Antilles	230	259	271	154	183	236	+ 23.
Liberal	57	81	115	144	136	188	+ 23.
Lebanon	12	6	37	52	69	52	+ 24.
New Hebrides	—	—	29	27	19	9	- 52.

Source: The Bank of England.

states of America. NatWest also strengthened its North American operations by opening new offices in Los Angeles and Houston, an offshore branch in Nassau, upgrading its San Francisco agency to a branch and enlarging its Canadian operation with a new office in Vancouver. Elsewhere, Midland Bank opened offices in Toronto and Sao Paulo while Lloyds moved into Kuala Lumpur and Dusseldorf.

Of the big U.S. banks, Bank of America has probably been the most active, opening new branches in Copenhagen, Bahrain, Cairo, Cologne and Jersey among other places. The bank believes its International Financial Centre in London is the largest offshore money dealer in Europe but admits that more and more Eurodollar trading is now taking place in such centres as Frankfurt, Singapore, Panama, and the Caribbean.

U.S. BANKS ABROAD

reaction, which is the major reason for the persistent attempt to keep the economy of Zaire—which has large debts—afloat. The present war in that country is being watched particularly closely lest it inadvertently trigger exactly such a default.

The U.S. authorities are now co-operating with other central banks to obtain as accurate as possible a profile of the debt outstanding around the world and the Fed hopes that American banks will in the future adopt a much more cautious approach to foreign loans. Dr. Burns has gone further and has urged the International Monetary Fund to take a much greater role in monitoring these loans.

There is also a hope that the proposed IMF fund to help nations with persistent balance of payments difficulties will take some of the pressure off the banks and off those nations that are particularly hard pressed. Beyond this there is also a case for a new attempt to deal with recycling of the oil money which would inevitably have to involve the OPEC producers themselves. Dr. Burns, who has been much exercised about this of late, said recently that the sound financial alternatives in the world economy may develop.

In general, however, U.S. banks with large subsidiaries overseas are well enough pleased with the profitability of their operations in some cities, and in particular London, there is some concern about the cost of maintaining the large offices that many banks now have. The U.K. pay policy and inflation have caused other problems, particularly in the difficult area of pay differentials between British and American staff.

At the same time the lifting of the U.S. interest Equalisation Tax, which seemed not to be having much effect this time last year, has had a marked effect in the past 12 months. Foreign borrowing on the New York capital market has climbed sharply, with foreign borrowers raising some \$10bn. last year as opposed to only \$3.5bn. in 1974.

This growth appears to have occurred without adversely affecting the Euromarkets and the American banking fraternity overseas is still reporting good profits in the Euromarkets. The American banks are also continuing to get a good share of what one called the "bread and butter" business provided by subsidiaries of large American companies operating in Europe and elsewhere. The improvement in the world economy has had its effect on bank activity as well in this area, although the rest of the world has still fully to emerge from recession.

If bankers are optimistic about next year and relieved that the worst of the past three years seems very definitely to be over, there is not, in the opinion of most analysts, likely to be a return to the expansion of the 'sixties and early 'seventies. Abroad as much as at home banks have become more cautious and more anxious to consolidate in the face of uncertainties ahead. It will be a long time before this attitude is replaced by a more optimistic one.

There is, perhaps, one cloud on the horizon and that is that, sooner or later, the new Administration is likely to turn its attention to more stringent regulation of the activities of U.S. banks abroad. There have already been one or two relatively small-scale investigations of activities of small U.S. banks in offshore centres like the Bahamas, but there is still some pressure in Congress for a comprehensive new Banking Act that would establish, among other things, a Federal Banking Commission that could regulate the overseas activities of American banks. Some bankers fear that this could severely

restrict their freedom of manoeuvre and that it could mean that rival banks from other countries would siphon off business. Bearing in mind the enormous involvement of many American banks in the Middle East there are also some fears about the possible effects of the new legislation against the Arab boycott of Israel which has already passed the House of Representatives and will probably go through the Senate despite the intense attempt by the business community to soften some of its provisions. It is too early to say what effect this could have on the overseas operations of the larger banks, but it must be a question-mark nevertheless.

But it would not be true to say that apprehension about either of these measures or concern about the loans to the LDCs have had too serious an impact on the optimism of overseas bankers. If nothing else, they have been reassured by the way in which American banks co-operated and can presumably co-operate again to deal with the sudden burst of recycling. There are not many analysts who expect that the banking community will have to face a challenge quite like that again for some time.

William Ha

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JAPAN I

WORLD BANKING XXVIII

NEW ISSUE

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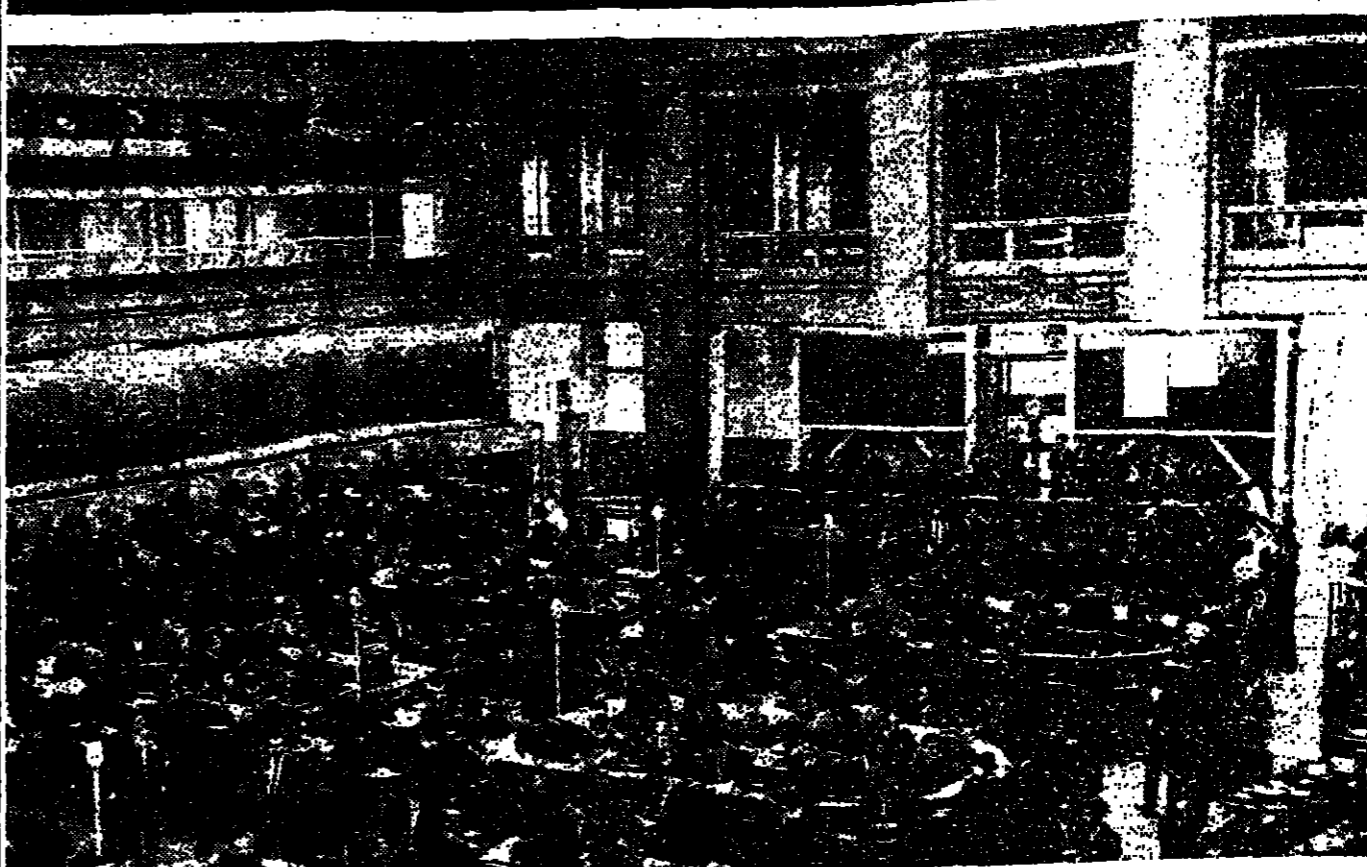
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Table listing various international banks and financial institutions, including Alhali Bank of Kuwait, Arab Finance Corporation, Bank of America International, etc.



The Tokyo Stock Exchange.

Operating within tight limits

JAPAN'S MAJOR banks have long enjoyed a fairly pampered existence inside the carefully woven web of official regulations which govern their activities.

Such requests so far appear to have fallen on deaf official ears, reflecting the vital role that postal savings play in the Government's fiscal management policies.

The average on lendings by which they demand from borrowers. The difficulty for the authorities in lowering time deposit rates is that this also requires a cut in the rates paid on postal savings.

Perhaps the major grumble of the banks at present is that they must continue to absorb huge amounts of Government bonds, on which they usually make a loss, since secondary market prices are below those at issue.

It is natural enough that the banks should complain—as they have been doing, with an increasingly loud voice. It is also understandable that no one appears to be too worried about their welfare.

Some of the financially healthiest major corporations, with high liquidity, are repaying bank loans to lower their costs, and the banks are finding that those companies which are actively seeking funds often tend to be of the less credit-worthy variety.

Looking to the longer term, most major Japanese companies are known to be anxious to diversify their fund sources by issuing securities at home and abroad, as they fear future rates of growth might not be sufficient for them to carry the burden of borrowing most of this capital from banks.

However, some signs of relief are on the horizon. The authorities are reportedly studying the possibility of keeping new issue terms on Government bonds more in line with going capital market rates in future, and allowing the banks to make limited sales of their holdings on the secondary market.

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21

Ministry keeps a tighter grip

After the headlong expansion of the early 1970s, Japanese banks' overseas operations are now in what Finance Ministry officials call "a phase of consolidation."

The officials are in a position to use such descriptive phrases with authority, since it was the Ministry which decreed a slow-down to the expansion, by imposing a variety of controls on the banks' offshore lending activities, and a virtual ban since April last year on the setting up of new overseas banking ventures in which the Japanese partner has a majority stake (representative offices excepted).

The banks themselves—while they may grumble from time to time—do not appear to resent "consolidation" too strongly.

They certainly want to increase the degree of their internationalisation, which is still very low by some international comparisons (Dai Ichi Kangyo, the largest Japanese city bank, still gets only around 11 or 12 per cent of its profits from overseas operations, compared with over 50 per cent for some U.S. banks). But, like the Finance Ministry, the banks also appear to feel the need to go for quality, and not just quantity, in their overseas business in future.

An improvement in "quality" in the case of the Japanese banks, to a considerable extent means a reduction in the dramatic imbalance between current external assets and liabilities, and an increase in medium and long-term liabilities to match medium and long-term lending commitments.

According to the latest Ministry of Finance figures, for end-March this year, Japanese banks' short-term external liabilities totalled \$29.03bn, while assets totalled \$14.95bn, for a net external liability position of \$14.08bn.

Borrowings

The bulk of these borrowings is employed for short-term Japanese trade finance, while an estimated \$7bn to \$8bn is still going to medium and long-term overseas loans. (This figure has been whittled down gradually from a high of \$10bn in 1975, and Japanese bankers say it is expected to fall further this year as a result of further yen repayments.)

In view of still burgeoning Japanese trade volume, no one expects the huge gap between the banks' external assets and liabilities to be closed in the near future.

In the longer run, it could be closed by increased use of the



London office of the Mitsubishi Bank in King William Street, E.C.4.

yen to finance Japanese trade, allowing the banks to repay much of their dollar borrowings. But the so-called "yen shift," as the Finance Ministry has made plain enough, is likely to be a very gradual process.

There is some room to be sanguine at present, since the banks appear to be having no problems at all in rolling over their short-term dollar borrowings (unlike the period following the collapse of Bankhaus Herstatt in 1974, when, with the Euro-currency markets in turmoil, the Japanese banks found themselves having to pay an embarrassing "Japan rate" premium).

But with the aim of encouraging the banks to restrict their practice of borrowing short to lend long, the Finance Ministry is coming up with a new set of typically ingenious regulations last November—which are still in force. The new regulations allowed the banks to resume medium and long-term overseas dollar loans—which had been virtually banned since 1974—but only according to a formula which relates new lending to the extent of a bank's reduction of loans from the previous peak, and to the extent of the bank's reduction of short-term dollar borrowings from the peak.

At the same time the Ministry is encouraging the banks to in-

crease syndicated overseas loans to tap the bond markets at home and overseas).

Here, there are problems on the supply side in the form of the authorities' "window guideline" controls on Japanese banks' lending volume, and also on the demand side, where many borrowers are seeking more international currencies, predominantly of course the dollar rather than the yen.

Nonetheless, overseas demand for the yen is building up and the trend looks sure to grow, albeit somewhat gradually, in line with the Japanese authorities' desire for the yen to play a more international role.

Some City bankers appear to feel that if, for example, maturities on such floating rate issues lengthen in future from the present three years, the Finance Ministry might argue they could act as a substitute for the idea of city bank bond issues.

Blurred

While Japanese banks overseas are strictly speaking not supposed to be involved in underwriting business—and the securities houses are supposed to keep out of banking business—in practice the demarcation lines have become fairly blurred, as both the banks and the securities firms have set up overseas subsidiaries and participated in joint ventures, to allow them to benefit from the whole range of Euromarket activities.

As regards underwriting, a compromise agreement is in force whereby Japanese banks' subsidiaries do not act as lead managers of issues, but do co-manage. Japanese bankers say this suits them fine at present, since their subsidiaries do not yet feel they have the capacity to run the book for new issues. In the future, they add hopefully, this might change.

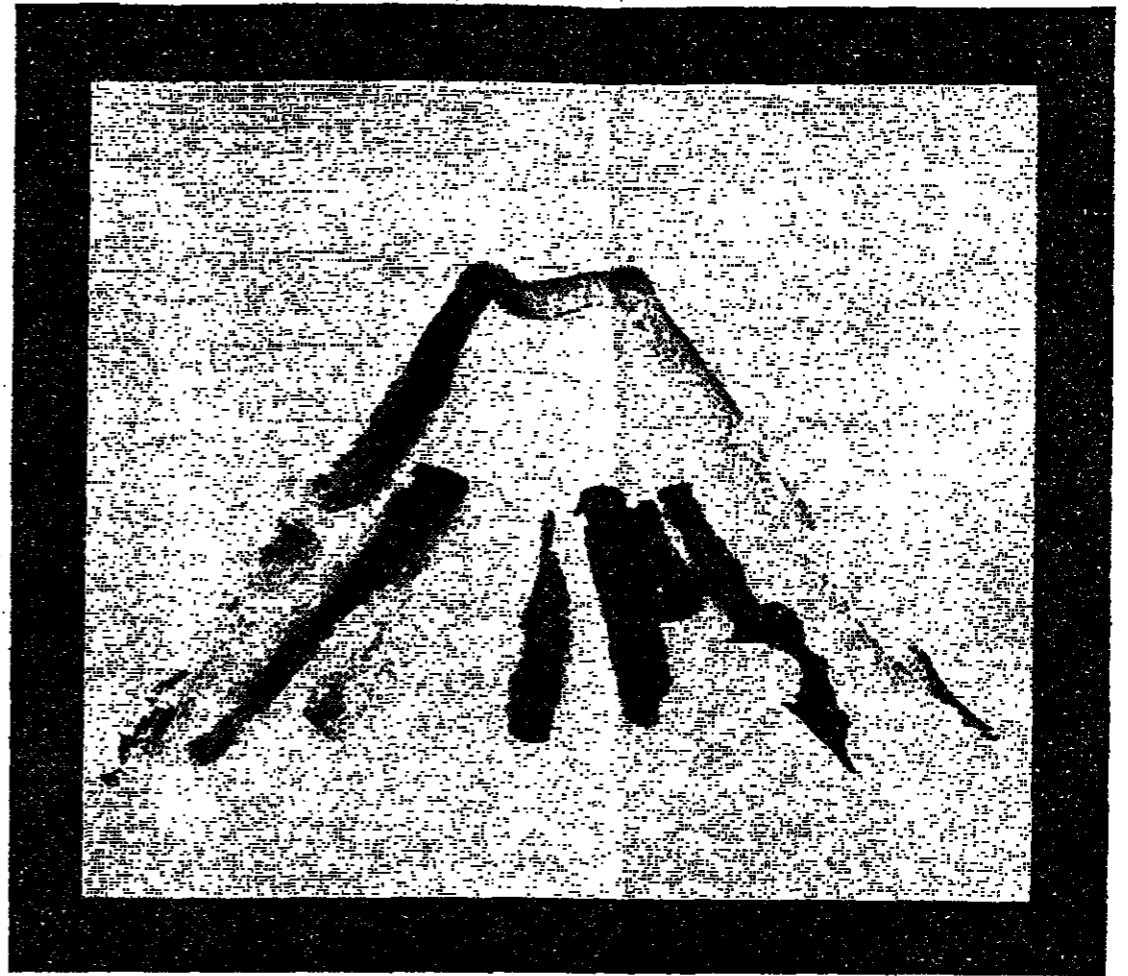
According to figures from the Federation of Bankers Associations—dating from last autumn—Japanese bank branches overseas total 104, while majority-controlled subsidiaries and joint ventures total 24, both figures are up one from a year ago, since one branch and one subsidiary had been approved before the Ministry's virtual ban went into effect in April last year. (At around the same time that that ban was introduced, the Ministry also instructed all Japanese banks to submit fairly detailed annual reports on the various overseas banking ventures in which they held a majority stake, including balance-sheets, profit and loss statements, large loans supplied overseas, and loan accounts with the parent bank.)

The Ministry's attitude towards new representative offices abroad remains flexible, as does that towards minority stakes in overseas joint ventures.

Japanese bankers express the belief, or the hope, that they have behaved themselves well enough overseas—and that conditions will be right—for the Ministry to consider relaxation of some of its restrictions on new overseas ventures before too long, and also on overseas lending activity.

The banks appear ready to wait for a while, working in the meantime to improve the returns from existing overseas operations. If the waiting lasts too long for their liking, they can be relied upon to make their voices heard.

Simon Tait



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GREECE

Government call for regime of self-discipline



The Bank of Greece in Athens.

TO AVOID the adoption of 33.2 per cent. and to domestic tougher measures similar to those which other countries have been compelled to take, Premier Constantine Karamanlis has called upon the Greeks to observe austerity and self-restraint.

In this spirit the Government is encouraging the necessary economic development, but at the same time discouraging "overheating" of the economy by curbing excessive demand which might result in higher imports and higher prices. The banking sector has once more been called upon to implement the austerity policy through a control of the volume and the channelling of bank credits.

The fact that the bulk of private savings is channelled to commercial banks leads eventually to excessive expansion of short-term credit, especially to trade and industry, with a consequent leakage of considerable amounts of commercial bank credit towards financing undesirable imports of luxury goods or towards other speculative activities. In these conditions the financing of the other sectors of the economy is hampered or remains to a large extent dependent on the Bank of Greece (the country's Central Bank), thereby leading to an increase in money supply and in the liquidity of the economy.

In 1978 total bank credits to the private sector rose by 24 per cent. (against 24.4 per cent. in 1975) and outstanding bank credits at the end of the year stood at 375m. drachmas.

Credits to manufacturing, in particular, were up by only 22 per cent. in 1976, against a rise of 29.5 per cent. in 1975. The slowdown was noted in short-term credits (an increase of 24.5 per cent. in 1976 compared with 33.6 per cent. in 1975) as well as in long-term credits (18.4 per cent. against 22.4 per cent.).

On the other hand, credits to the import trade rose spectacularly by 78.4 per cent. in 1976, to the export trade by

To restrict excessive liquidity and curb inflation (which it hopes to keep at 11 per cent. this year), the Government raised interest rates of most credits by half a percentage point on January 1 this year. The Bank of Greece rediscount rate was raised from 10 per cent. to 11 per cent.

Rates
 Credits to industry for working capital now carry an interest rate of 13 per cent., including 1 per cent. bank commission, and long-term loans to industry carry 11 per cent. Loans to the import and domestic trade (except for investments) and to private consumers, including those using credit cards, now carry an interest rate of 15 per cent. Interest rates on credits destined for fixed productive investments were left unchanged at 11 per cent.

To make fewer funds available to banks for profitable lending, while at the same time increasing banks' profit margins, the Government slightly lowered interest rates paid on bank deposits (which are tax-free in Greece) in November 1976.

Savings deposits by individuals with commercial banks now earn 7 per cent., with the Agricultural Bank of Greece 7.25 per cent., with the Post

Office Savings Bank 7.5 per cent., and on three months' notice of withdrawal 8.5 per cent. Time deposits for three to six months' duration earn 8.5 per cent., and for six to 12 months 9 per cent. For periods exceeding 12 months they earn

9.5 per cent. Sight deposits by individuals or companies earn no interest and current account deposits by individuals only earn 6.5 per cent.

The fact that a large part of private savings is placed in bank deposits (the latter rose by 26.3 per cent. in 1976 to reach 347.2bn. drachmas at end-December) is partly due to the inadequate development of the capital market.

In recent years there have been virtually no new share or bond issues for financing productive investment. As a result, private savings which could have been placed in securities were inevitably channelled to bank deposits, which are highly liquid. In these circumstances, a close interdependence has developed between commercial banks and a number of major business groups. This prevents the implementation of the desired changes in the structure of financial markets and at the same time has adverse effects on the quality and composition of their assets and liabilities.

The capital structure of many manufacturing companies has been deteriorating in recent years because of the long-established practice of financing trade indirectly, through funds intended for industrial companies, and the adverse effects of domestic recession on profitability.

In August last, the Government decided to extend State control over the commercial banking scene. It introduced legislation, unanimously approved by all parties in Parliament, which revised the country's laws on the operation and control of banks and contained clauses which allowed the State to gain control of three commercial banks belonging to banker-industrialist Stratis Andreadis.

Strong
 The relevant Bill in Parliament stated that the measure was taken to ensure the normal operation of the credit system and to meet the need for strong banking organisations capable of applying faithfully the regulations of the monetary authorities necessary for the proper implementation of the Government's economic policy.

Following this move, the State now controls five of the country's ten commercial banks and about 75 to 80 per cent. of the banking sector. Mr. Evangelos Eliadis, a former counsellor to the Governors of the Bank of Greece, was elected Governor of the Commercial Bank of Greece and the Ionian and Popular Bank of Greece, two of the three Andreadis banks taken over by the State.

Professor Angelos Angelopoulos heads the National Bank of Greece, the country's largest commercial bank, also State-controlled. This bank is discussing with credit institutions in Kuwait and Libya the establishment in Greece of a Greek-Arab Bank. Participation in the \$15m. share capital will be 40 per cent. Greek (the National Bank and Greek private enterprise) and 30 per cent. each by the banks in Kuwait and Libya. The Greek-Arab Bank will finance projects in Greece and abroad and also provide bank guarantees to companies undertaking large State projects in Arab countries. It will also seek to attract petrodollars for investment in Greece.

Twelve foreign commercial banks (all of them North American and European) operate in Greece, with a total of 33 branches in Athens, Piraeus and Salonica. These banks already handle an estimated 14 per cent. of commercial bank activity in Greece. Barclays Bank International and Bank Sadat Iran are among the latest to receive Government approval to open branches in Greece and Bankers Trust Company of the U.S. opened a representative office in Athens in April this year.

By Our Athens Correspondent

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JUGOSLOVENSKA INVESTICIONA BANKA
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 (Founded 1862)



- Major operations:**
- * Internal bonded loan of 4.0 billion dinars for the construction of the Beograd-Nis highway and water regulation projects;
 - * Financing of a big petrochemical complex at Pančevo, together with two more Yugoslav banks, to the amount of 4.25 billion dinars. In addition, the Bank organized for this project a foreign financial credit of 328.2 million at the beginning of the year;
 - * Jugoslovenska Investiciona Banka, jointly with Beogradaska Banka, financed the power projects construction programme over the 1972-1976 period to the value of 19 billion dinars. For implementation of this programme foreign credits were provided for procurement of equipment to the amount of 5.6 billion dinars;
 - * Jugoslovenska Investiciona Banka, jointly with Beogradaska Banka, will also finance the new power projects construction programme over the 1977-1985 period to the value of 44.2 billion dinars. For implementation of this programme foreign credits will be provided for procurement of equipment to the amount of 14.2 billion dinars;
 - * Lines of credit for financing of import of equipment were entered into with leading banks totalling over 550 million.

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Escherstrasse 68
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COMECON Promising exchanges

DESPITE the ups and downs, of the East-West scene, banking relations between the Communists and the capitalists have shown steady and promising growth in recent years. This is to a large extent due to the heavy imbalance in East-West trade, and the need to finance the resulting deficit. But a slight relaxation in the Soviet bloc's rigid banking laws has helped too.

Compared with only five years ago, the scene has changed radically. Western banks are now represented in many Comecon capitals, notably Moscow where the total is nudging 30. Hungary recently published new regulations permitting foreign banks to open in Budapest. Even Yugoslavia, which, though not a full Comecon member, has some of the toughest banking laws in East Europe is preparing to let outsiders in.

Movement in the opposite direction has also accelerated. All Comecon member countries (except for Mongolia) now have at least an office in London, if not a branch or fully-fledged subsidiary. And their presence is growing in other Western capital markets too.

Conspicuous exceptions are the two Comecon banks, the International Investment Bank (IIB) and the International Bank for Economic Co-operation (IBEC). Both Moscow-based, these banks perform a wide range of services for Comecon members, including the raising of Eurocurrency loans. However, IBEC recently had to abandon a planned borrowing because its legal status was not clear, even though it had previously borrowed successfully.

Whether this setback will prompt the two banks to seek incorporation, or set up subsidiaries of their own in the West remains to be seen. But since both play a fast-growing role in Comecon's hard currency affairs, their status will need to be cleared up soon. IIB is now reportedly seeking a further \$400m. loan to finance the Orenburg gas pipeline.

These are details, though. By far the biggest issue in East-West banking is The Debt, now estimated to have reached a total of nearly \$40bn. From the West's point of view, the debt is a mixed blessing. On the one hand it has given the largest single impetus to the development of banking activity between East and West, and

has provided Western banks with welcome new sources of business at a time when dealings elsewhere were slack. On the other hand, growing concern about the debt threatens to drag East-West banking into the political arena, from which it has so far managed to steer clear, greatly to its benefit.

Although Comecon's trade deficit with the West narrowed last year for the first time since 1971, it was still over \$5bn, and the total payments deficit was estimated to be nearer \$10bn. To cover its now chronic deficit, Comecon has raised some \$6.5bn. in publicised Euroloans since 1973, and obtained several times that figure in other forms of finance, like export credits, promissory notes and private inter-bank deals.

Diminish
 Demand for finance is unlikely to diminish, judging by the most widely accepted assessments of East-West trade prospects. These are that Comecon will be unable to hold down imports at their 1976 level for long without causing itself economic and political damage. At the same time, strong doubts remain about its ability to boost exports significantly in any categories except raw materials.

Several prominent figures in East-West trade have now predicted a doubling of the Comecon debt to some \$80bn. by 1980, largely on the basis that to bring about a satisfactory turnaround, Comecon members would have to achieve the impossible task of nothing up an annual increase in exports to the West of well over 10 per cent. while keeping imports steady.

Although bankers themselves disagree whether this is something they should lose sleep over, the implication is that the debt could soon become a major political issue. Public opinion, the scenario goes, will object to such massive support for the ideological foe, governments will be concerned about the international implications, and the West at large will be vulnerable to political blackmail from debtors threatening to default.

CONTINUED ON NEXT PAGE

There's one London bank that really understands Eastern Europe

The Moscow Narodny Bank has the experience, the knowledge and the connections that are essential for East-West trade to flourish. Moscow Narodny has been an integral part of the City of London since 1919 and today enjoys very close relationships with Central and Commercial Banks in the USSR and other East European countries. The bank's unrivalled experience in the finance of East-West trade makes it the ideal choice for any company or organisation entering this highly important area of world commerce.



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Handwritten note: 1/2/77

July 1977

New laws create a new climate

BEFORE LONG, foreign banks will be able to open offices in Yugoslavia. These will be representative rather than branch offices and their main function will be to maintain contacts with Yugoslav organisations and to pave the way for financial arrangements.

This is just one of several recent developments which are changing the face of Yugoslav banking and finance.

Last March also brought three laws on foreign economic relations which affect banks and banking. The first is on foreign exchange and external credit relations. The second is on international trade and services; this one authorises the federal government to set conditions for the operation of representative offices of foreign firms, banks and other financial institutions, and transport agencies.

The third, on Yugoslav economic activities abroad, has a section on banks which gives them the right to operate abroad and found their wholly owned or joint banks. Other new developments include the opening of security markets and a greater emphasis on saving institutions.



Republic Square, Belgrade.

Criticised

The general climate in which banks operate has also been changing. Where there was a shortage of liquidity a year ago there is super-liquidity now. Indiscriminate mutual credit by branch offices wherever they saw firms has been more or less eliminated. Banks are also closer to complying with the constitutional principle that they cannot pursue interests of their own but must work in the interest of their founders ("shareholders"), the basic organisations of associated labour (BOALs).

Bankers are still criticised for selling their services at high prices and living more comfortably than the production workers of the bank founders. Now, the personal incomes and other benefits of a bank's "work community" or staff, are linked to personal incomes in their "shareholding" firms. Interest rates are also under fire—even though at 8 to 12 per cent they are below the inflation rate. Critics say it is paradoxical that production firms should have to borrow what is basically their own money at high cost.

THE BIGGEST YUGOSLAV BANKS as of December 31, 1976
(Balances in Yugoslav Dinars bn.)

1. Udruzena Banka, Zagreb*	131.151	6. Stopanska Banka, Skopje	41.067
2. Beogradska Banka, Belgrade	106.455	7. Jugoslovenska Investicijska Banka, Belgrade	33.324
3. Ljubljanska Banka, Ljubljana	91.733	8. Vojvodjanska Banka, Novi Sad	28.286
4. Jugobanka, Belgrade	71.669	9. Bankos, Pristina	22.851
5. Privredna Banka, Sarajevo	66.001	10. Investicijska Banka, Titograd	19.172

Source: National Bank of Yugoslavia. Udruzena Banka (United Bank Zagreb) comprises Kreditna Banka, Zagreb; Privredna Banka, Zagreb; Rijeka Banka, Rijeka; IKB, Split; and KB i Stedionica, Osijek.

From April 1976 companies can buy only if they can pay in cash, with a bill of exchange or other instrument readily convertible into money. The Government's intention was to have bills of exchange and other securities circulate but that did not materialise. The market should help it. As far as foreign operations by Yugoslavia are concerned, banks have been criticised for not co-ordinating their activities and for borrowing money abroad irrespective of the terms and costs. In future they should co-ordinate their foreign borrowing and lending and advise their clients not to take foreign loans and credits if terms are not favourable. This will be facilitated by the improved financial position of Yugoslavia whose foreign reserves now amount to some \$2.8bn. In 1975 and 1976 the Yugoslav economy paid about \$350m. a year servicing its debt, part of which according to the governor of the National Bank, Dr. Branislav Colanovic, was due to excessive rates of interest which could have been avoided.

Aleksandar Lebl
Belgrade Correspondent

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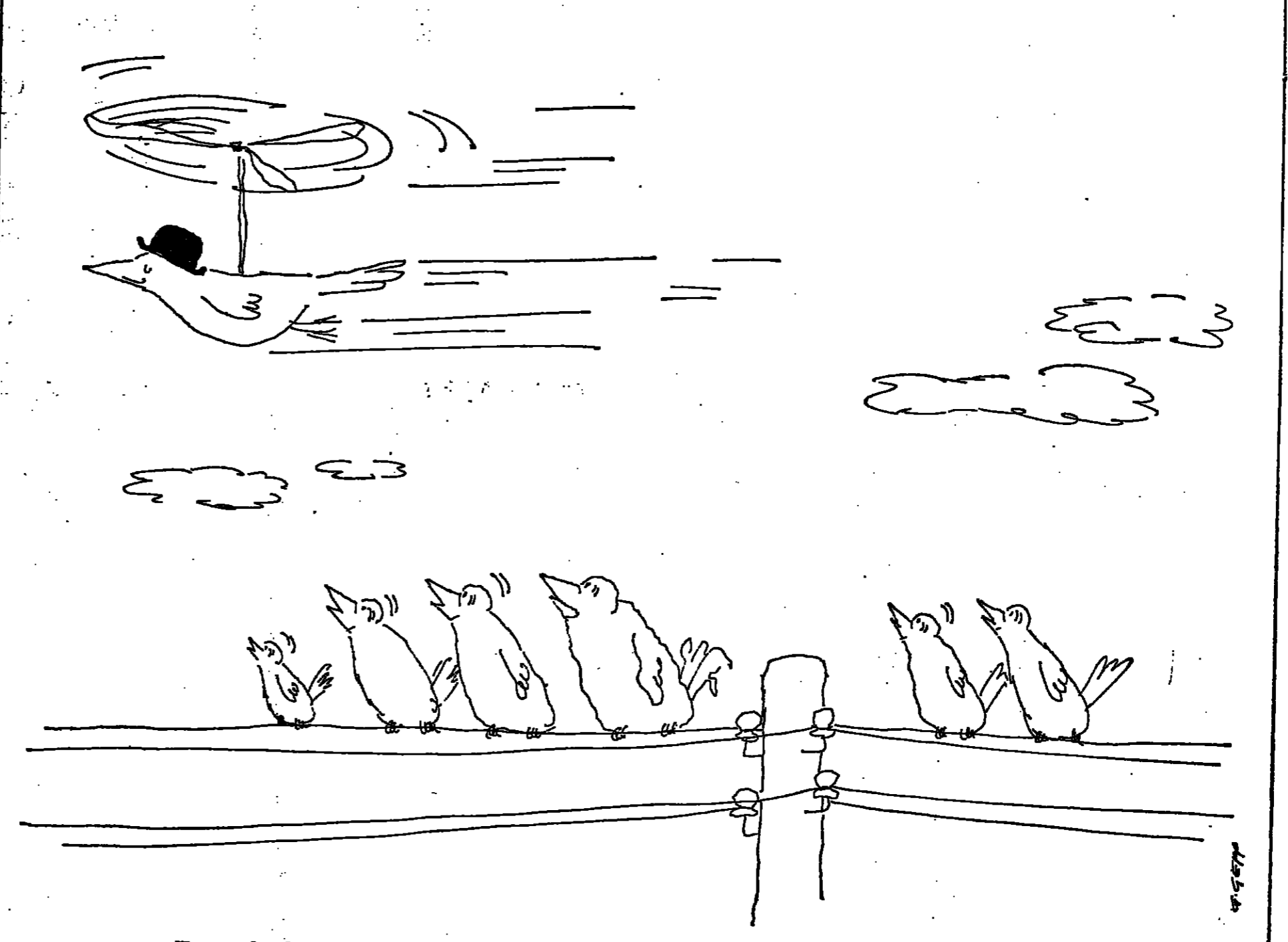
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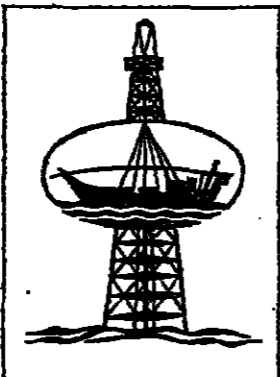
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Greater inter-regional investment

TWO INTERESTING features stand out from the rapid growth of banking and financial operations in the Arab world following the 1973-74 oil price rise. The operations of the financial centres have been directed more to their home markets and to the industrialised world than to other Arab States; notwithstanding this, there have been significant advances towards inter-Arab economic and financial co-operation.

Thus on the one hand very few of the large numbers of bond issues organised by or participated in by Arab financial centres have been to finance entities in the Arab world, while Arab investors, with some prominent exceptions, have shown a preference for the industrialised rather than the Arab world as an outlet for their funds. On the other hand organisations for inter-Arab investment, aid, monetary, financial and economic co-operation have had considerable impetus and have in some cases scored some solid achievements.

Reflection

The fact that only a relatively small proportion of the oil-producing States' surpluses has so far flowed into the deficit countries either in aid or investment is broadly a reflection of the limited absorptive capacity of these States compared with that of the industrialised world. The amount of aid that the deficit countries have received has strikingly increased (Syria, for example, says that it has received more than \$1.5bn. between 1974 and 1976 from other Arab States) but in relation to the total surplus, which in 1976 amounted to about \$350bn., the proportion appears small, though without detailed figures it is difficult to quantify it.

Commercial investment is considerably more restricted than aid. This is partly because several countries in which investment might be considered have only recently implemented laws making it sufficiently attractive; while successful commercial investment is in some extent dependent on the establishment of a reasonable infrastructure which depends on the flow and absorption of aid finance.

Nevertheless, there has been striking growth in inter-regional investment since 1973-74. Kuwait is by far the biggest investor - indeed it was virtually the only Arab country to invest in the Arab world before the oil price rise, since it had a big surplus much earlier than the other oil States. Outlets for investment at home have always been smaller than in neighbouring States and the Government decided in 1974 that as much as possible of the State General Reserve should be invested within the Arab world. In this it was following the policy agreed on at the 1974 meeting of the Council for Arab Economic Unity that as much as possible of the oil States surplus should go to the Arab world.

Kuwait's State General Reserve stood at \$11bn. at the end of 1975 and of this 16 per cent was stated to be in loans, securities and deposits in the Arab world. The Ministry of Finance deploys the funds through a variety of agencies. In property, the sector in the Arab world which it was thought would absorb funds fastest, investment operations are carried out by the Kuwait Real Estate Investment Consortium (KREIC) (set up by the privately-owned Kuwait International Investment Company - KIIC - and four private real estate companies). In 1976 KREIC, which has offices in Cairo, Damascus and Amman, was involved in six agreements in the Arab world worth about \$750m. Apart from Egypt, Syria and Jordan the consortium operates among other places in Sudan and Morocco.

Participation

Kuwait's State investment in industry and agriculture in Arab countries, which involves both equity participation and loans, is largely dealt with by the Kuwait Foreign Trading Contracting and Investment Company (KFTCIC) which is 80 per cent Government-owned and has a capital of \$85m. It owns half an investment company in Sudan, where it also has a 23 per cent stake in the Lonrho-managed Kenana Sugar Company. It also has half the capital of a recently formed Egyptian-Kuwaiti investment company.

The KFTCIC's bond issues are normally concerned with projects outside the Arab world but in June 1976 it was lead manager of the \$100m. Euroloan for the Suedes pipeline which links the Gulf of Suez with the Mediterranean. The Kuwait International Investment Company (KIIC) has been lead manager of bond and note issues for Moroccan state and private concerns.

There is little doubt that the Kuwaiti private sector organisation which has the most solid achievements in inter-regional investment is Gulf International, owned by Sheikh Sabah al Ahmed, the Foreign Minister, his son Sheikh Nasser and the Sudanese tycoon Dr. Khalil Osman Mahmoud. Its interests include about a dozen manufacturing and trading companies in Sudan (including Sudan Textile Industry and Sudan Chemical Industry), and it has a small stake in the Kenana Sugar Company.

Inter-Gulf investment by Kuwaitis is on a much smaller scale than inter-Arab. Kuwait Flour Mills owns 20 per cent of Bahrain Flour Mills, while the Kuwait Food Company has the franchise for Wimpy bars and Kentucky Fried Chicken parlours, which are springing up in the UAE, Bahrain and Saudi Arabia, as well as Egypt.

Compared with Kuwait other Arabian countries' investment within the Arab world is smaller and at a much earlier stage of development, reflecting the fact that surpluses are newer, home investment outlets greater and financial expertise less developed.

In Saudi Arabia Kamal Adham's First Arabian Corporation announced last year that it

was planning to finance a \$100m. agricultural project in Egypt. Prince Mohammed bin Faial is planning a vast ranch in Sudan, where Adnan Khazoggi's organisation Triad has interests. A Syrian-Saudi Investment Company for Agriculture and Industry has been set up, and Mr. Ghaiith Pharaon's REDEC (Research Development Corporation) has said it may invest \$1bn. in industrial projects there.

Neither the UAE nor Qatar is especially prominent in inter-Arab investment and finance, but both are big subscribers to the Arab Investment Company (AIC), formed in July 1974 to stimulate commercial development of the natural resources of the Arab world. By the end of 1976 it had committed \$37m. in loans and equity and the number of member countries reached 14 by March this year. Some \$283.5m. of its capital had been subscribed, with 40 per cent paid up.

The company, which is based in Riyadh, is interested in such fields as agro-industry (it has a 17 per cent stake in Kenana), construction materials (it has provided part of the finance for an asbestos pipe factory in Tunisia), hotels (it has a stake in the Syrian Hotels Company) and in tourism.

Triangular

In the last field it has lent Tunisia \$5m. and is contemplating negotiating a loan to Syria for the construction of a commercial and tourist complex in Damascus. The AIC tends to be closely involved with Western companies and financial institutions and its schemes tend to be "triangular": capital is supplied largely by the oil producers, invested in deficit countries, using Western expertise (western companies usually hold a small financial stake in the projects).

The AIC is involved not just in countries like Sudan, Egypt and Syria, which have been trying to attract foreign investment for varying lengths of time, but also in newer outlets: North Yemen, for example.

AIC is also important because it represents a successful attempt at inter-Arab economic and financial co-operation. Member States have made contributions to it and the company's management has acted with considerable despatch. Advances have been made in collective Arab aid giving through such organs as the Arab Fund for Economic and Social Development and through the co-ordination of the operations of other aid-giving organisations, both national and multi-national, such as the Kuwait Fund for Arab Economic Development, the Abu Dhabi Fund for Arab Economic Development and the

Saudi Development Fund, Kuwait, Saudi Arabia, Qatar and Egypt. The UAE are also members of the Gulf Organisation for Development in Egypt which has recently granted Egypt a loan of \$1.5bn. mainly for the repayment of short-term loans and supplier credits.

Contributors

Two weeks ago an Arab IMF began to take shape at a meeting in Abu Dhabi. The Arab Monetary Fund is to have an authorised capital of 250m. Arab dinars (an Arab dinar is equal to 3 SDRs, so the Fund's capital will be about \$75m.). Twenty-one States (including the Palestine Liberation Organisation) are to be members, with Saudi Arabia followed by Algeria as the two biggest contributors.

The purpose of the AMF, to which the members should now have paid up a quarter of their contributions to the capital, is to help member countries in balance of payments difficulties with loans on conditional terms: in the longer term the AMF, which is to be based in Abu Dhabi, envisages strengthening economic and monetary co-operation between States, preparing for a common Arab currency and co-ordinating the positions of Arab States on international economic and monetary problems - a hint that the Arab oil States may want a bigger say in the IMF's deployment of their surpluses.

There is, however, a substantial gap between co-operation and union and efforts to reach a common Arab currency seem certain to be very long drawn out, if the experience of the four Gulf States is any indication. Kuwait, Bahrain, Qatar and that UAE last summer put back the date for achievement of a unified currency from 1977 to 1978, and the project may have received a further setback in the wake of the run on the UAE dirham at the end of January this year.

Apart from choosing a formula for fixing the currency's parity against the dollar, the central banks of the four States have to agree on common policies for intervention, liquidity regulations, interest rates and tariffs - all of which are reminders of the differences which exist between the Gulf States as each develops different fields of financial specialisation.

James Buxton

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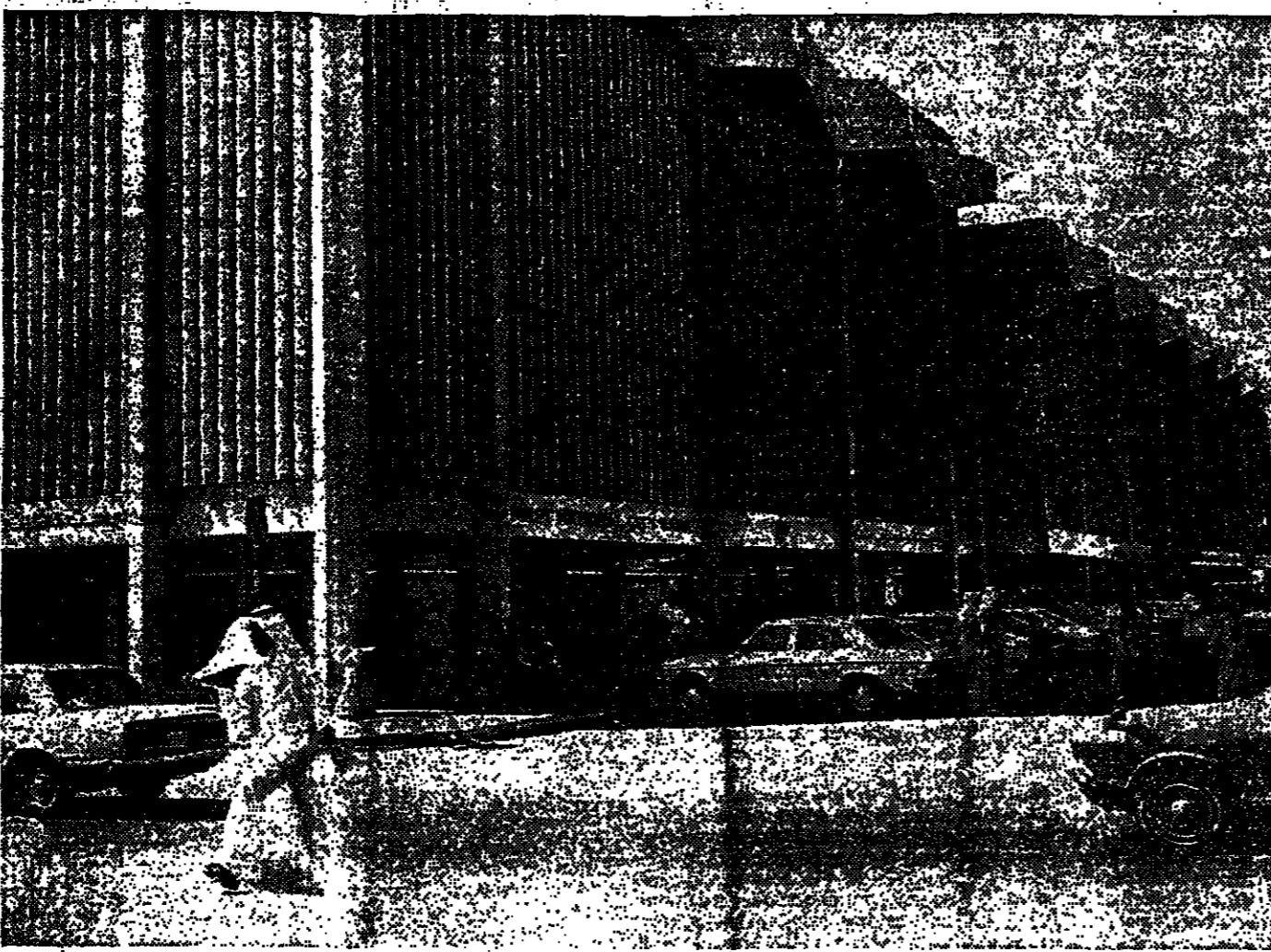
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Less Euromarket engagement

A LOT LESS of Arab institutions was seen on the Euro-markets last year. Among the top lead and co-managers of medium-term syndicated credits, the few Arab banks that featured were well down the list and they were mainly the consortium banks. In the Eurobond sector, the value of issues lead-managed by the three top Kuwaiti companies almost halved in 1976 over 1975.

This was partly because of the increase in liquidity in the Eurobond market, which made competition for business much stiffer, and partly because of the implications of the Arab boycott of Israel as applied to international financial transactions. There was also a general trend towards more investment within the Arab world.



The First National City Bank office in Bahrain.

In Eurobonds, the decline in activity by the two investment companies in which the Kuwaiti government has a stake—the Kuwait Investment Company (KIC) and the Kuwait Foreign Trading, Contracting, and Investment Company (KFTCIC)—was quite startling. In 1975 KIC lead-managed six deals worth \$209.75m, according to Eurobond-77, published by Interbond Services; in 1976, it lead-managed three issues worth \$64.89m. At the same time KFTCIC dropped from four deals worth \$77.87m to two worth \$34.12m. The contribution of the third Kuwaiti company—the wholly private Kuwait International Investment Company (KIIC)—was about the same in the two years, with six deals worth about \$110m. But overall, the value of the issues lead-managed by the three big Kuwaiti companies was down from \$396.37m in 1975 to \$210.18m in 1976.

The drop in activity by KIC and KFTCIC in the Eurobond market in 1976 was due not so much to the Kuwait Ministry of Finance's directing less of its surplus funds through them but because, in the words of a senior Ministry official, "we had some resistance from some anti-Arab companies, which tried their best to put our companies aside and not let them participate." It is undoubtedly true that leading Eurobond houses were unwilling to get involved in the Arab boycott problems that might arise if a Kuwaiti house were in the management group. And with market conditions as they were in 1976, they did not need to.

Issues

At the same time, however, Kuwait institutions began to lend more to the Arab world, as well as more in regional currencies, mostly the Kuwaiti dinar. Kuwaiti dinar issues totalled KD80m last year, having shown rapid growth from KD52.5m in 1975 and only KD15m in 1974. Of the issues led by the big three Kuwaiti houses in 1976 totalling \$210.18m, only \$35m was actually in dollars, the rest being in local currencies.

In addition, the relative newcomers from Kuwait in the Eurobond market—Arab Financial Consultants Company, Kuwait Financial Centre, National Bank of Kuwait and Kuwait International Finance Company—led issues totalling \$88.74m in 1976 all in local currencies. Nearly all these issues were in the Kuwait currency, since there have been only two UAE dirham issues so far (neither a particular success) and use of the Saudi riyal internationally is tightly controlled by the Saudi Arabian Monetary Agency.

The greater relevance to the Arab world of the Kuwaiti market is shown by the fact

that of the 13 dinar issues worth KD80m in 1976, five equivalent to KD35m were floated for Arab borrowers for financing specific development projects, according to Hikmat Nashed, manager of KIIC. "These loans complement official development assistance and the efforts of Arab aid bodies to channel surpluses to deficit Arab countries," he says.

The main problem with marketing KD or other currency issues in the Arab world is the limited range of retail outlets. The oil wealth has still not filtered very far through society in most of the rich Gulf States, except perhaps in Kuwait, where the Government has consciously tried to promote this development, and where there are a lot of wealthy individuals, as in Kuwait, they generally prefer more obvious forms of investment such as shares or property.

However, a new company has just been formed in Kuwait to improve the retailing of bonds and fixed-interest securities in Kuwait and other international currencies; and also to promote an active secondary market. This is the KDIm. (\$3.5m.) Arab Corporation for Trading Securities (ACTS), owned 66 per cent by KIC and 35 per cent by the Industrial Bank of Kuwait.

The hope is that greater activity in the secondary market will lead to more realistic pricing of new issues. This in turn will eventually attract a higher class of borrower in KD issues. Up to now most borrowers in KDs have been less than prime names from the Middle and Far East, Eastern Europe and Central America.

Parallel and related to these developments in Kuwait has been the rapid emergence of Bahrain as an intermediary in the international money markets. Forty top international banks have been allowed offshore banking units (OBUs) (30 are open), which with one exception are branches of their parent banks.

The idea is that the wealthy governments and individuals of neighbouring States can bank their money through Bahrain during their own working hours without having to wait for London or New York to open—and they can do it with the banks they would normally deal with in the traditional centres.

At the same time, the constant and growing need for foreign exchange because of the massive imports into the region can be satisfied through the creation by the OBUs of an international money dealing centre. The large official surplus oil funds have been slow to come to Bahrain: of the \$6.2bn-worth of liabilities of the 29 OBUs operating at the end of 1976, less than half—\$2.6bn.—was credited to Arab countries, compared with \$2.3bn. for Western Europe and \$900m. for other offshore centres. By currency, the deposits broke down into 70 per cent dollar and 20-25 per cent local currencies.

Awarded

But big strides have been made in the exchange dealing and rates are already as fine as in London. Trade in the Saudi, Kuwaiti, Qatari and UAE currencies is gathering pace reflecting the growing number of contracts being awarded in those currencies to foreign customers of the OBUs and their need for cover for the portion that cannot be financed in non-Arab currencies for the two to three years that the contracts run.

Restrictions placed by the Saudi Arabian Monetary Authority (SAMA) on commitments by banks in Saudi Arabia in relation to their capital and reserves have obliged many of the Saudi banks to channel some loans and guarantees for performance and advance payment bonds for their customers through banks in Bahrain, thus assisting internationalisation of this year. The release by

the Banque Exterieur d'Algerie of data on the country's ambitious gas-export programme and on debt-servicing (which projects the debt service ratio to rise to 24.9 per cent in 1982) may help to overcome the resistance developing among some banks to further Algerian borrowing.

The Ruler of Dubai has also had recourse to the market for large amounts for his development projects, and more use of the market is expected to be made by Federal bodies in the UAE in the future (a \$100m. borrowing by the telecommunications authority is in the pipeline). Qatar's first

Most recently, many of the banks with OBUs have participated in the \$20m, 7½-year loan for the Bahrain Sheraton project, co-managed by Manufacturers Hanover and UBAF. The leading investment-oriented OBU is BAII (Middle East) Inc., a separately incorporated affiliate of the Paris-based Arab/Western consortium Banque Arabe et Internationale d'Investissement (BAII). Apart from being prominent in Kuwaiti dinar and UAE Dirham issues, BAII was lead manager for the SR100m. issue for SAMIR of Morocco earlier this year.

The latest step taken to develop the Bahraini market has been the issue of bonds denominated in Bahraini dinars for external borrowers, the first of whom was the Philippines. The idea is that an active secondary market will be developed by the OBUs, even if the primary takers are elsewhere.

Although they are still as a group huge net providers of funds to the Euromarkets, the OPEC countries are increasingly coming to the markets for funds for big hydrocarbon or industrial projects. The Arab face seen most often over the past couple of years has been Algeria, with total borrowing in the Eurocredit market of \$500m. in 1975; \$583m. in 1976 through banks in Bahrain, thus and \$200m. in the first quarter assisting internationalisation of this year. The release by

Euromarket borrowing—\$350m. for seven years at a spread of 1 per cent above Libor for several major projects—has just gone into syndication.

For nearly all the Arab countries the most useful and convenient form of exposure to the workings of the international money markets is through their participation in one or more of the Arab/Western consortium banks based in Europe—the Union de Banques Arabes et Francaises (UBAF), the strongest of these banks in commercial and medium-term lending operations; BAII, more of an investment bank; Frab-Bank International; and European-Arab Holding.

Training

UBAF has affiliates in London, Rome, Frankfurt, Luxembourg, Hong Kong and New York, and branches in Tokyo and Bahrain. European Arab Holding in Luxembourg has subsidiaries in Brussels, Frankfurt and London. These ventures give Arab States a valuable training medium for their younger personnel, as well as involving their executives in management decisions.

Much the same considerations applied to the setting up in London last year by the Saudi Arabian Monetary Agency (50 per cent), the two wholly Saudi commercial banks (21 per cent each), Moroccan Guaranty (20 per cent) and four banks from Japan, Britain, France and Switzerland (5 per cent each) of the \$25m. Saudi International Bank. The Kuwaitis, of course, have long had their own consortium bank in London, the United Bank of Kuwait. The Qatar National Bank opened a branch in the City last year, and one is planned by the National Bank of Abu Dhabi.

More important in the long run, however, is likely to be the Gulf International Bank, which at present operates as an OBU from Bahrain. Set up by the Saudi, Qatari, Kuwaiti, Iraqi, Bahraini, UAE and Omani Governments, the \$100m. bank is planning a presence in all the major international financial centres.

Peter Field

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BLACK AFRICA

Increasing local stake

"HOW CAN we depend on gifts, loans and investments from foreign countries and foreign companies without endangering our independence?" asked President Julius Nyerere of Tanzania in the Arusha Declaration of January, 1967. "The truth is that we cannot." Just over a week later Tanzania nationalised all its commercial banks.

In the decade since then, the Sudan, Ethiopia and Somalia have taken the same step and many Black African Governments have moved cautiously towards greater participation in the banking sector. The most striking change in banking in Black Africa in the past ten years has been this gradual Africanisation, the increasing stake taken by Governments and local private investors in the foreign banks that dominated the field at independence.

The motive force behind this development is that expressed in the Arusha Declaration — the desire to follow political independence by economic independence. It is a situation for the most part accepted philosophically by the banks, both for reasons of enlightened self-interest and a concern to identify with the aspirations of the countries where they operate. Together with Africanisation, and to some extent as a corollary of it, banks have found their lending policies subject to increasing pressures from Governments anxious to ensure balanced growth on a continent that is essentially a primary producer.

Another notable trend has been towards a more cosmopolitan banking structure than that inherited at independence, when the foreign banks operating in each country were those of the former colonial power. Although this is still very much the rule in the commercial sector, British banks have been moving into Francophone Africa and French banks into the English-speaking countries, while U.S. merchant banks have moved forcefully into the more prosperous States.

However, this broad picture of banking in Black Africa ignores considerable differences between countries having objectives of the individual divergent political ideologies

and economic resources and, equally, between the English-speaking countries and Franco-phone States. The former French colonies of West and Central Africa still maintain strong banking ties with Paris, having decided after independence to remain inside the French franc zone. The exception was Guinea, with Mauritania and Madagascar quitting more recently. In return for French guarantees of the convertibility of the African CFA Franc, the two central banks for West and Central Africa have to keep 65 per cent. of their foreign exchange holdings in Paris.

Movement

But here again, the past few years have seen a movement towards greater African control over African resources, a development symbolised by a decision to move the headquarters of the two central banks from Paris to Africa. The head office of the bank for Central Africa began business in Yaounde last January, a move which meant a reduction in French staff and many more management jobs for Africans. The central bank for West Africa has still to move.

While the poverty of many Francophone territories suggests that considerable dependence on France will continue for the foreseeable future, it is possible that some of the more prosperous countries will move out of the CFA franc and establish their own currencies. And throughout the Franco-phone States the central banks' powers to direct economic development are increasing. Over the past two years the countries linked in the West African Monetary Union have given their central bank a greater ability to regulate total credit expansion under a two-phase reform programme.

Among other things, this has seen the introduction of a call money market and a new interest rate structure, while commercial banks are no longer allocated rediscount ceilings. Their access to central bank credit is determined annually, taking into account the economic objectives of the individual countries and the Union, and the central bank favours credit to priority economic sectors, whereas previously rediscount ceilings were allocated among banks without sectoral distribution.

It is only natural that less developed countries should wish to keep a close watch on the sectoral distribution of bank credit and equally natural that the banks will be disinclined to lend to the weaker sections of the economy, frequently the very areas that governments wish to see developed. This clash of interests has inevitably produced some friction.

One particular problem area is the provision of rural credit. Farmers' lack of capital assets and their land holding system, based on traditional usage and not legal documents, can produce collateral difficulties. Indigenous banks, most of them State-aided or State-owned, can help in this respect and also in tapping rural savings in the more remote regions that the expatriate commercial banks do not feel it is profitable to enter. The growth of mobile banks demonstrates another way of tackling this problem.

Nigeria has introduced particularly strong guidelines for the sectoral distribution of credit. The productive sector there has to receive 58 per cent. of the commercial banks' total loans and advances and the guidelines are mandatory: any bank that exceeds the ceiling on lending to the less productive sector—which includes trade finance and personal loans—suffers a financial penalty, a percentage of the excess credit being confiscated by the central bank.

With its great oil wealth, Nigeria is very much a country apart in the African banking context, but as an economic trend-setter it may well point up the direction other countries will eventually take. Since last October, all the foreign banks operating there have had to be 60 per cent. Nigerian owned, a situation that involved no shock changes for the major commer-

cial banks, which were already 48-49 per cent. locally-owned. But there had been no prior Nigerian shareholding in the foreign merchant banks, many of them recent arrivals. The move therefore caused great bitterness and one bank, First National City Bank, quit the country. Another, Bank of America, changed its name to Savannah Bank while a third, First National Bank of Chicago, is considering changing its name.

Elsewhere in English-speaking Africa, the movement for Africanisation has slowed down during the past few years and in many countries the big three—Barclays, Standard and Grindlays—still retain a majority shareholding in their subsidiaries. In some cases they have not even been required to incorporate locally. Both Zambia and Kenya at one time put forward participation plans but then thought again and pulled back. However, the Africanisation trend still continues: last year the Kenyan Government and Grindlays reached an agreement whereby the Government acquired Grindlays' 40 per cent. stake in the Kenya Commercial Bank, which was already 60 per cent. Kenyan owned.

Alongside their participation schemes, all the major foreign banks have implemented suc-

cessful schemes to speed up the training of local staff, frequently leaving only a handful of expatriates at the top of the structure. It is, however, a process that is not without problems. To have worked for a foreign bank can be an important career qualification in Africa and employees frequently use their training as a stepping stone towards better positions elsewhere. In some places, the banks' staff turnover can be as high as 50 per cent. per annum.

But pressures from African Governments, combined with the soaring cost of maintaining an expatriate staff, mean that the Africanisation of bank staff will continue apace. Africanisation of the shareholding structure is likely to proceed more slowly, but it is possible to foresee a time when largely locally owned banks might dominate the commercial sector, with foreign-owned concerns concentrating on financial advice and the vital area of international borrowing.

Martin Dickson

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CHINA

Back to centre stage

LIKE OTHER economic institutions, the People's Bank and its foreign trade arm the Bank of China must have suffered badly in the political turmoil of last year. In the first half of 1976 the premier, Chou En-lai, died and the radicals in the leadership were able to overturn the moderate economic policies which he had pursued. In the second half, came the demise of Mao Tse-tung, bringing the country to the brink of civil war and thus generating an atmosphere in which no economic work could make progress. But as soon as Mao's successor, Chairman Hua Kuo-feng, was firmly in the saddle, production and trade moved back into the centre of the stage. From then on the bank's stock must have risen again as it is the one channel through which all investment and revenue flow.

Last month a national conference on finance and banking was held in Hsiyang, a "model" county in Shansi province. This was a rare event, a mark of the new leadership's determination to press ahead with economic reforms in every sphere. While the conference was nominally devoted to studying the experience of the county in self-reliance, obviously many of the nuts and bolts of banking in China must have come under discussion.

Conference

The published report on the conference attacked the "gang of four," Chairman Mao's widow and her assistants, for their extravagance in making interest-free loans to the suburban areas of Shanghai of Yuan 104m. (about £26m.) and recommended frugality and self-reliance. How far the gang really frittered away the State's money is a moot point: what is interesting about the report is that it shows that even with a much more pragmatic leadership in power, the emphasis still has to be on self-help.

Furthermore, the report emphasised the watchdog role of the bank, which has not only to distribute the funds but look after how they are spent. And watchdogs are clearly needed: in spite of the high moral tone of most news emanating from China, it was apparently necessary to stress that bank officials should oppose "capitalism, speculation, corruption and embezzlement."

The bank will have an important role in ensuring that

ment will go to the right quarters. All lending is done by the People's Bank; a local branch presumably has to decide between conflicting claims to funds from different factories and communes. At present the general guidance is that agriculture comes first, but industry is very important indeed and the local official is probably left to make up his mind according to local circumstances.

Agricultural units, the communes and their sub-divisions, are supposed to work hard to save for their own investment, but circumstances must vary a great deal and some must be too poor to do so. The rural areas of China are so vast that no government could finance development throughout: the only alternative, whether "radicals" or "moderates" hold the reins, is the Maoist idea of self-help.

China's foreign trade bank, the Bank of China, must also have had a hard year in 1976. It was a time of stringent cut-back of imports to pay for exports, and until the "gang" CONTINUED ON NEXT PAGE

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Cutting the links with sterling

JUST BEFORE Christmas last year the Bank of Jamaica halted sales of foreign exchange by the island's commercial banking system following what it called "much uncertainty in the foreign exchange markets which has caused unusually large purchases of foreign exchange."

The "much uncertainty" which caused the run was a rumour put about by the opposition Jamaica Labour Party, which had just resoundingly lost the general election to Michael Manley's People's National Party, that the Jamaican Government would be forced to accept a large devaluation of the Jamaican dollar as a condition to obtaining an IMF loan to save the country's economy.

The devaluation never came but in January Mr. Manley unveiled a package of measures to deal with the economic crisis. The package included strict import and foreign exchange controls, higher taxes, a cut in pay for top Government officials. Unsurprisingly, Mr. Manley also said that foreign exchange transactions would be taken out of the hands of the commercial banks and placed with the central bank, the Bank of Jamaica.

Foreign exchange reserves fell in Jamaica at the end of last year to an all-time low of \$193.6m. (£124m.) as the country cut in the import bill and tightened foreign exchange policies being pursued by the Government. The Prime Minister himself estimated that \$7300m-worth of foreign exchange had been smuggled out of Jamaica since 1974.

Undaunted

Undaunted by the crisis, Mr. Manley's Government has been actively pursuing its policy of gaining control over local operations. Jamaica now has a controlling interest in the local bauxite and alumina operations of Alcoa, Kaiser Aluminum and Reynolds, and in March Barclays Bank of Jamaica became the first bank to suffer a similar fate when the Government acquired an 80 per cent. interest in it, leaving the remaining 20 per cent. of the shares in the hands of Barclays International.

Barclays is the second largest commercial bank operating in Jamaica, with 50 branches throughout the country and net deposits of \$177.4m. with advances of \$144.5m. Its paid-up share capital stands at more than \$16m. of which \$7m. was locally held. The Government has also announced its intention of purchasing the assets of two smaller banks on the island, reportedly the Jamaica Citizens Bank and the Bank of Montreal. Negotiations are understood to be in progress between the Government and

the principals of these two banks.

All eight commercial banks on the island were approached by the Government before it singled out these three for State ownership. In January the Prime Minister told Parliament that the takeovers were part of an effort to ensure that financing went to the productive sectors of the economy—particularly agriculture—rather than to consumer spending.

In Guyana Prime Minister Forbes Burnham has been pursuing similar policies with even more energy. The Government has completed the nationalisation of the bauxite and sugar industries and the handful of banks and insurance companies still operating privately are the only noticeable foreign presence in the economy. These banks—Barclays International, Bank of Barbados, the Royal Bank of Canada, Bank of Nova Scotia and Chase Manhattan—are likely to be taken over by the State shortly. Mr. Burnham has said that the Government will in the near future place the country's banking resources in the hands of the Guyanese people and control all financial resources "as part of its declared policy."

The Prime Minister has declared 1977 the "Year of Austerity" ordered a \$6100m. (£228m.) cut in the import bill and tightened foreign exchange allowances. Guyana's foreign exchange reserves, which once stood at \$78m., are now \$12m. in deficit.

In Trinidad and Tobago, however, the picture looks considerably more rosy for the banks. Banking there has traditionally been dominated by non-resident financial interests but since 1970 the Government has been endeavouring to encourage the formation of local banks and to persuade international banks to incorporate locally and to offer shares to the public. Two new local banks have been established since then and the foreign commercial banks have been striving to become more indigenous. Only three foreign banks have not yet discarded their branch status and become local corporations, and one of these—the Canadian Imperial Bank of Commerce—is likely to go local this year. The other two—First National and Chase Manhattan—have not yet announced their intentions.

Barclays, the Royal Bank of Canada and the Bank of Nova Scotia, which have incorporated locally, have made efforts to meet the Government's request

that they place at least 51 per cent. of their equity in local hands within five years of incorporation; all three expect to meet this goal this year. As Trinidad and Tobago (the Kwit of the Caribbean) has become wealthier on the basis of the oil price boom, the importance and earnings of the banks have also been increasing markedly.

Last year was a record one for bank deposits in the country. By November they had reached a level of \$171.7bn. (30.5 per cent. higher than for the whole of 1975) and the banks' principal problem has been how to deploy that money productively since the rate of loan demand throughout the year failed to match the supply of funds.

Report

A new report from the Caribbean Development Bank's headquarters in Barbados is due out in a few weeks but last year's report showed a 50 per cent. rise in the bank's total resources to \$1.146.13m. and a quintupling of disbursements to \$22.26m. A great number of approved proposals faced the bank last year and the latest report should show another sharp rise in disbursements in accordance with the bank's decision to place greater emphasis on project preparation and appraisal. In its early days the bank was accused of being reluctant to lend but this policy has now given way to a more dynamic approach—especially in agricultural financing.

In Barbados itself, the Barbados Labour Party under Mr. Tom Adams won power in the September elections and in accordance with its electoral manifesto has moved to consolidate the banking institutions under Government aegis into a National Bank of Barbados, with divisions for savings, agricultural financing, development and a commercial division. The move will not particularly affect the private banking sector—apart from making banking more competitive—and in some areas may be of benefit in channelling off from the private sector a number of borrowers whose securities and prospects are unattractive to the more conservative approach to banking.

Barbados also ended in July 350 years of association with sterling and linked the Barbados dollar to the U.S. dollar. The new alignment locally, have made efforts to meet the Government's request

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The other side of banking in the Caribbean—the offshore banking sector—has continued to flourish. In the Bahamas there were fears that Prime Minister Lynden Pindling's commitment to a \$2bn. economic development programme might lead to the introduction of income-tax and undermine the country's status as a tax haven. No official denial has been forthcoming but Government officials have privately denied that any such step is planned.

The importance of the Bahamas as an offshore centre has continued to increase. Since the end of 1973 the assets of American bank branches in the Bahamas and Cayman Islands have increased by more than 150 per cent. to comprise 31 per cent. of the assets of all foreign branches of U.S. banks. Foreign branch assets in turn amount to 40 per cent. of the total assets of the largest U.S. commercial banks which total about \$533bn.

By the end of May last year more offshore loans by U.S. banks were recorded in the Caribbean than in London. The Bahamas had 31.9 per cent. of the total, compared to London's 27.5 per cent. Only 16 months earlier loans booked in London amounted to 38.3 per cent. of the total compared to 23.4 per cent. in the Bahamas.

The quiet battle between the Bahamas and the U.S. over Bahamian bank secrecy laws continues and in September preliminary talks between the two countries on a tax treaty began. How tough any treaty will be in its final form remains to be seen but most observers believe that the Bahamas will succeed in obtaining a cosmetic agreement that gives the appearance of co-operation but leaves intact the country's strict bank secrecy laws—galling as that might be to the U.S. Internal Revenue Service in its dogged hunt for U.S. tax evaders.

John McCaughey

CHINA

CONTINUED FROM PREVIOUS PAGE

were overthrown in October introduced a couple of years ago for specialised items like carpets and fur. It also exhibited more abroad in new centres, like the Ideal Home Exhibition in London. But neither of the two Canton Fairs did spectacularly well, owing to shortages of traditional Chinese products caused by indifferent harvests.

Even with a possible small trade surplus, the Chinese were probably in financial difficulty at the end of last year. They shipped 80 tons of gold to London which according to market sources were sold during November and December. This preceded some large wheat purchases so the presumption is that funds were needed for those. With disappointing harvests and a cutback in wheat purchases last year, the probability is that the Chinese had to dip into grain reserves. Then with another drought this spring they must have been concerned about a real food shortage. These factors are bound to mean more juggling with foreign exchange, more cautious expansion in the banking area and more effort to maximise their profits from international banking.

Some of the fog that used to surround the Bank of China's operations has begun to clear as a result of its increased activity in recent years. The Registrar General's department in Hongkong keeps on file the Bank's annual balance sheet in accordance with Hongkong banking legislation. In addition the Bank for International Settlements publishes quarterly figures for aggregate assets and liabilities for all accounts with domestic banks of the reporting Group of Ten countries. Not all Chinese accounts in their books, but enough is available to indicate the nature, if not the size, of the Bank of China's operations.

These reveal that from December 1974 when the figures were first compiled, China's assets with reporting banks more than doubled from under \$500m. to over \$1bn. In December 1975 Chinese deposits in these foreign banks equalled more than 20 per cent. of the Bank of China's assets. It also shows that on the Eurocurrency market in December 1974 the Bank of China was a net borrower from reporting banks to the tune of \$358m. By December 1975 it was a net lender of \$138m. and by the end of the second quarter of 1976 it re-emerged as a net borrower of \$82m.

Stringent

Getting out of the red was the result of stringent cutting of imports and persistent pushing of exports. The main import commodities to suffer were grains and in the second half of the year machinery and equipment. Some deliveries to China were enormously up on the previous year (notably from West Germany), but Japanese and much European selling declined. The policy seemed to be the completion of existing contracts for plant but the avoidance of any new ones.

Meanwhile, Peking continued its policy of stressing exports,

continuing the "mini-fairs" it introduced a couple of years ago for specialised items like carpets and fur. It also exhibited more abroad in new centres, like the Ideal Home Exhibition in London. But neither of the two Canton Fairs did spectacularly well, owing to shortages of traditional Chinese products caused by indifferent harvests.

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Whether the Chinese will be able to continue such conservative banking policies when they have such a need for foreign goods remains to be seen. They are obviously interested in convincing foreign bankers of the soundness of their operations: the capitalisation of the Bank of China was increased from reamini 19.8bn. to 400bn. between 1974 and 1975. This was presumably designed to lower the ratio of liabilities to net worth, which by Western banking standards was extremely high. While in a sense it was hardly necessary since the Bank of China is clearly guaranteed by the People's Bank and the whole economic apparatus of the Chinese Government, the change makes its balance sheet look more respectable. The other Communist banks in Hongkong followed suit, a move which taken together with the Chinese desire to expand its banking operations abroad, in furtherance of its trade.

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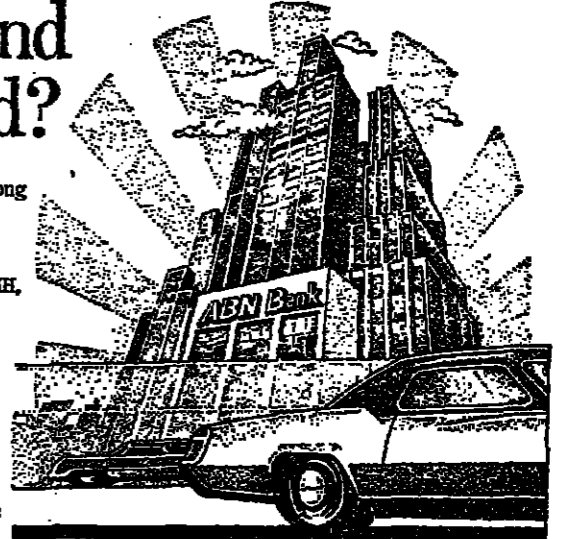
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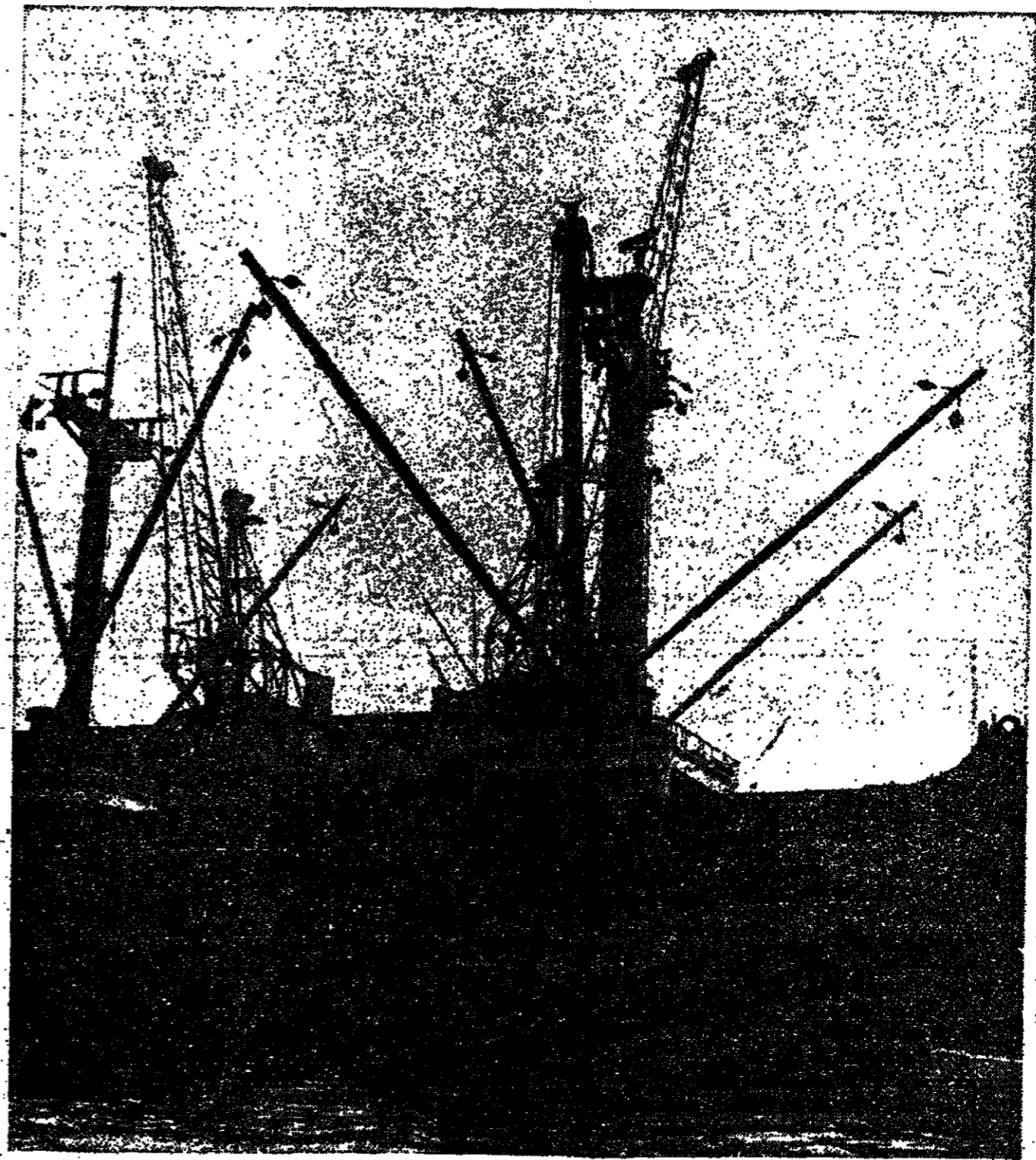
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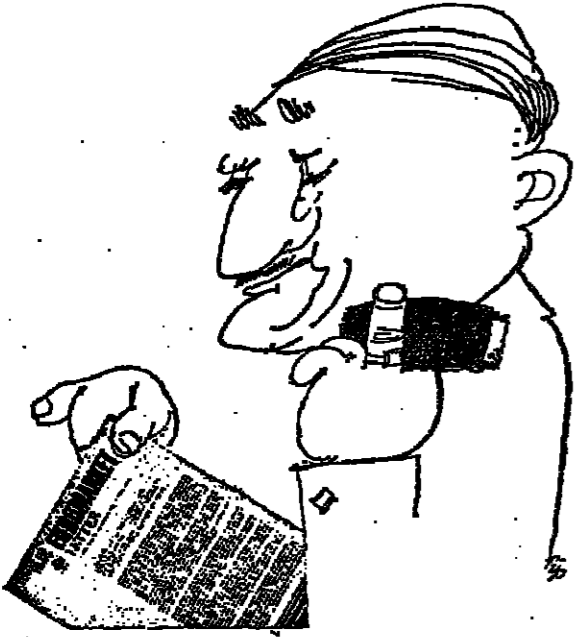
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SINGAPORE

Maintaining a policy of low interest rates



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JUDGING BY last year's performance of three of Singapore's big four banks, the republic's banking sector appears not only to have come out unscathed from the economic upheavals of 1976 but to have done relatively well.

Despite the low interest rates which prevailed throughout the whole of last year and the continuing weakness in demand for money, the three banks—Development Bank of Singapore (DBS), United Overseas Bank (UOB) and Overseas Union Bank (OUB)—were able to report substantial if not record improvements in profits.

The Singapore Government majority-owned DBS chalked up a record increase of 59 per cent in net profit for the year ended December 1976. The UOB group reported an impressive rise of 23 per cent in net profit last year, and the smallest of the "big four," Overseas Union Bank, recorded an increase of 46 per cent in net profit at the half-way stage, while its soon-to-be-announced full-year figure for 1976 is expected to show an estimated 30 per cent improvement.

True, much of the impetus for the bank's improvement in profitability came from investments, subsidiaries and other non-direct banking activities

but even after knocking off the contributions from these sectors, earnings from banking operations also showed a creditable growth.

Only in the case of the Overseas Chinese Banking Corporation (OCBC) are investors watching with trepidation, for the bank's 1976 result, which is due to be released soon. For the interim period to mid-1976, OCBC's profit figure was marginally down from the corresponding period in the previous year, and the directors' statement that the group's full-year figure will not be materially different from that of the previous year provided little cheer to shareholders.

Over the past few years interest rates in Singapore have moved in only one direction—downwards, with the average prime lending rate of the ten leading banks declining from 10.25 per cent at end-1974 to 8 per cent in June 1975, to 7.18 per cent in June last year, and now to about 6.8 per cent.

Declining

The declining rates coupled with the slower economic growth—compared with the double-digit expansion rates of the past years—and consequently, a slower growth in bank loans, have cut significantly into the banks' margins.

Thus the more conservative banks like the OCBC whose traditionally high level of liquidity brought handsome gains during peak interest periods, particularly in 1972 and 1973, are now burdened with having to service excess liquidity.

Singapore's money market is so flush with funds that bankers are expecting the low interest rate trend to continue at least for another six months or so. Reflecting this condition is the recent aggressive bidding by banks for the Government's two-year domestic bond issue. The \$80m issue was more than twice oversubscribed and the average successful tender price gave a gross redemption yield of only 4.53 per cent.

The liquid state of the market is partly due to the Government's deliberate easy-money policy to stimulate the economy. On top of this, many of Singapore's major companies—which traditionally maintain very low gearing—are themselves in a highly liquid state.

With interest rates at a low point, depositors are now flocking to the Government-owned Post Office Savings Bank (POSB), which offers 5.5 per cent tax-exempt interest on savings deposits compared to the relatively unattractive 3 1/2 per cent or so taxable interest offered by most commercial banks. An individual paying the top income tax rate of 55 per cent will thus enjoy a gross yield of about 12 per cent—a far cry from any similar alternative.

The phenomenal expansion of the POSB over the past year or so is therefore not surprising. The number of POSB depositors hit the 1m mark in March last year, while total deposits doubled from \$857.5m at the beginning of last year to just over \$1.6bn in January this year.

POSB's deposits alone account for about 11 per cent of the combined banking sector's total



Tower blocks typical of Western city skylines symbolise the sophisticated business and financial community of Singapore.

deposits of non-bank customers. The bulk of its funds have so far been applied largely to Government securities, loans to statutory bodies, housing loans, and public development projects.

The commercial banks' attitude towards competition from the POSB is somewhat of a paradox. On the one hand they are worried over the loss of potential customers to the POSB but on the other they are happy to see the POSB taking away funds which given the current state of liquidity, the banks will have a problem finding use for. Furthermore, many of these savings accounts are too small and uneconomic for an ordinary bank to service.

But on a longer term basis the POSB could be a source of trouble for commercial banks if it begins to apply an increasingly large amount of its huge deposit base to the commercial lending sector. In the offshore banking sector the Asian dollar market continued to expand impressively. Total funds in the market, according to statistics of the Monetary Authority of Singapore (MAS), rose by 34 per cent to U.S.\$16.9bn over the 12 month period to February this year, against 18.5 per cent during the corresponding previous period.

Impetus

The market is still largely dominated by interbank activities. Interbank funds, which expanded by 42 per cent, accounted for 87 per cent of the liabilities base and provided the main impetus for the expansion in the market. On the assets side interbank lending rose by 38 per cent, to U.S.\$12.5bn, and accounted for 74 per cent of total assets. Loans to non-bank customers grew by a more modest 19 per cent to U.S.\$4.1bn.

The Asian bond market also made its mark last year with a record number of flotations of the 16 Asian bond issues listed on the Singapore stock exchange, ten were floated in 1976 alone, raising a total of \$U.S.267m and DM50m.

The main borrowers were Japanese banks and industrial corporations, Singapore institutions and the European Investment Bank. What was particularly encouraging to the market was not only the appearance for the first time of the triple-A rated European Investment Bank but also the fact that the bank came to the market twice within a space of ten months.

The Asian bond market is still minuscule relative to the Euro-bond market—the ratio of new capital raised by issues on the two markets so far is perhaps in the region of 100 to 1. But if in its early days it was felt that the market was hardly more than a cosmetic exercise with so-called Asian bonds flowing back on to the traditional Euro-bond market, it is now felt that the growing quality and increasing Asian participation in new issues together with the possible expansion of capital raising activities in Singapore by non-Asian borrowers indicate that the market has progressed beyond its embryonic stage.

Committed with the increased pace of primary activity is the development of the secondary market in Asian bonds. Last year the market saw for the first time active trading in Asian bonds, with a leading Singapore broker establishing a daily two-way market in all the listed issues on the stock exchange trading board.

The development of the secondary market in Asian bonds appears to be only part of the MAS's broader-based plan to promote the republic's financial markets.

The aim to ensure sufficient depth, breadth and sophistication in Singapore's financial markets as well as the scope of financial activities and instruments to support primary activities and to enhance the Republic's reputation as a leading international finance centre.

This line of thinking is also reflected in the activation of the secondary market in Singapore dollar Singapore Government securities last year. As a result of the joint efforts of the MAS, brokers, discount houses and financial institutions, there is now an active secondary market in Singapore Government domestic bonds. For example, last year's turnover in Singapore bond transactions amounted to some \$890m, more than two and a half times the amount

achieved in 1975.

Despite their many achievements Singapore's hardworking monetary officials continue to work relentlessly to maintain the Republic's lead in the Asian financial scene. In May this year, following the successful introduction of Singapore dollar negotiable certificate of deposit (NCD), the MAS together with banks will be launching the secondary market in Asian dollar NCDs. Asian dollar NCD was first introduced in Singapore in 1970 but because of the absence of a secondary market and other reasons, it never really got off the ground.

Incentive

Besides this, the Government has also extended its tax incentive on income from Asian dollar-market operations in its 1977 budget announced in February this year. The new measure "streamlines" the tax on income derived from Asian dollar market operations—making all classes of offshore lending automatically eligible for the concessionary 10 per cent taxation rate without bureaucratic insistence on certification. The formula for determining profits from offshore operations has also been simplified.

Some bankers construe this move as a means to blunt competition from the Philippines,

which launched offshore banking late last year and taxes its offshore banking units only at 5 per cent.

Although the Philippines offshore banking units will in some way compete directly with Singapore's offshore banks, the Republic's headstart coupled with its more sophisticated financial structure and stronger external position, place it in a strong position.

Furthermore, Singapore officials feel that there is scope for multi-centre activity just as London shares leadership of the Eurodollar market with Zurich, Frankfurt, Brussels and Luxembourg. That the Republic has already made its impact in the financial world is reflected in its two successful international bond flotations in the Japanese and Swiss capital markets recently.

In December last year, the Singapore Government became the first Asian government to be allowed to borrow on the tightly regulated Japanese market with the issue of a 10bn yen bond. Just about two months ago it successfully floated a Sw.Frs. 50m issue on favourable terms, thereby becoming the second Asian country after Japan to be able to borrow on the Swiss market.

Georgie Lee



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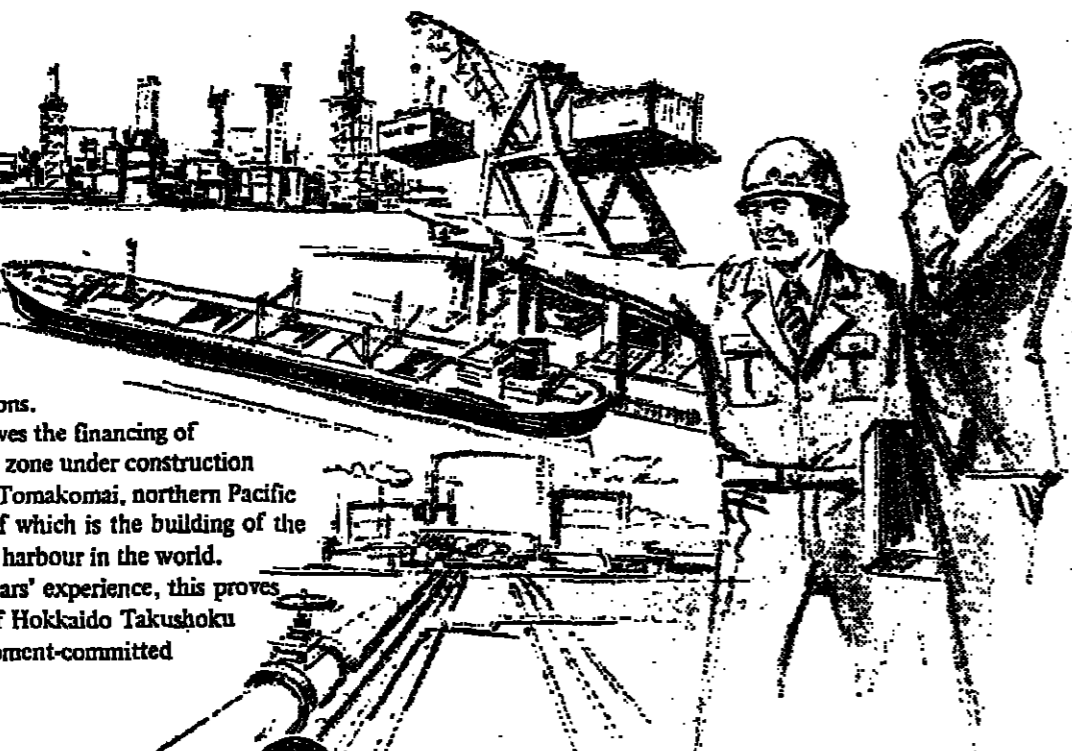
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INDIA

WORLD BANKING XXXVII

Government decisions are awaited

IN COMMON with other aspects of political and economic activity in India, there has been something unusual about banking during the 19-month period of emergency rule that ended with the defeat of Mrs. Indira Gandhi and the Congress Party in the March elections.

What was concealed is now coming into the open, and banking has inevitably had its share of the abuses of the system in the country by those in power and their minions. The abuses and the precise manner in which they were carried out have still to be documented and this will be possible by legal inquiries commissions and panels that the new Government has ordered.

A review of the past, to be meaningful, must await the outcome of these reports.

For the present, it can only be stated that the Reserve Bank will need to explain why its credit restrictions failed and led to the record increase in money supply by 14 per cent in the financial year 1976-77. This was one reason for the fresh bout of double-digit inflation of 12 per cent in the year—just when inflationary forces had been successfully brought under control.

By the time answers to this are available, the Reserve Bank will itself have undergone a shake-up. As part of its policies, the new Government is making close inquiries into irregularities in various organisations and the Reserve Bank and the banking system that it is meant to regulate will be no exception. It will particularly have to explain why it permitted selective relaxation of credit restric-

tions, to mention just one aspect of the searching probes that are to be made. Pending answers to these, it would be better to look into the future of banking in India with just a fleeting glance at past monetary developments.

It is now certain that the Reserve Bank will regain its primary role as the controller of monetary policies and banking. This was considerably diluted in the past couple of years when the Department of Banking and Revenue came under the independent charge of Mr. Pranab Mukherjee, who was defeated in the recent election. The Banking Department, separated from the Ministry of Finance, centralised guidance and formulation of monetary and credit policies within itself. This is now to be corrected and the rightful role of the Reserve Bank restored. It will then be in a position of taking to task erring banks both in the public and private sectors.

This is important since it has been recognised that monetary controls are vital in guiding the economy along desirable ways and any waywardness by commercial banks can lead to the entire policy going astray.

Yet even the previous government recognised that despite the partial reorganisation that aimed at avoiding duplication of banking functions in the same areas, the banking system had to be restructured; the system of appointing "lead banks" to specific purposes has been at best a poor beginning. Hence it appointed a new banking commission under the chairmanship of Mr. Manubhai Shah, a former Minister of Commerce, who is something of an economist but is primarily a politician. He quit this post to contest the March elections and, like most Congress members, lost his seat.

The commission is now without a head and, in any case, has not been functioning for some months. Its future is in doubt and obviously this will be determined when the Government is in a position to decide about the manner in which it wants the banking system to function. Such a decision will have to await presentation of the budget by the new Finance Minister late in May, since he will be too preoccupied with his sums to have time to examine the state of banking until then.

Opposed

As part of this, the new Government will have to decide what to do with the banking set-up. Ironically, the new Prime Minister, Mr. Morarji Desai, was dismissed as Finance Minister in 1969 by Mrs. Gandhi on the grounds that he was opposed to the nationalisation of commercial banks. That was a politically

motivated move, and Mr. Desai promptly resigned; Mrs. Gandhi just as promptly, nationalised the country's 14 largest banks.

Political though the move may have been, it meant that very nearly the entire banking system came into the public sector. Since then the 14 banks have been functioning both independently — they retain their individual identities — and also collectively under the guidance of both the Banking Department and the Reserve Bank to carry out the former Government's socio-economic policies. This has led to some good.

For example, a beginning has been made in taking banking to the rural areas, although the much-lauded rural banks scheme has to make considerable headway if it is to replace traditional sources of credit among poverty-stricken illiterate farmers. Other new programmes include lending to the "priority" sections that were hitherto ignored, and there is little doubt that the small man (for instance, taxi drivers, small shopkeepers and the like) have benefited by a part of bank credit being placed at his disposal.

Selective

In effect, therefore, Indian banking is waiting for the Government to decide on its future, and until then will continue to function as best as it can. The only certainty is that the Reserve Bank will be strengthened and it is quite possible that the once-powerful Department of Banking will either be unceremoniously wound up or wither away.

What of the past year? The credit squeeze — or as the Reserve Bank calls it "selective credit controls" — was officially continued. Something went wrong somewhere, however, because the explosion of money supply — and the recrudescence of inflationary forces — was only partly due to the unusual rise

in foreign exchange reserves (they rose by an average of more than Rs.1bn. a month in 1976-77, leading to a corresponding increase in money in circulation). There was an unusual spurt in credit despite the continued assertion that a tight money policy was being enforced.

There were continuous demands by industry for relaxation in credit restrictions but the fact is that 1976-77 witnessed an unusual expansion of bank credit at a time when not only were interest rates maintained at the high level of the previous year but curbs were reinforced by other measures such as raising of the statutory cash reserve ratio of banks from 4 per cent to 6 per cent. During the year, bank credit expanded by Rs.22,690bn, which was not only far in excess of the Rs.21bn. limit imposed by the Reserve Bank but also meant that, just as in the previous year, credit restrictions had little effect both on loans and money supply.

It is true that the unexpected spurt in foreign exchange reserves played a role in this, but the most important factor was the rise in food credit. At Rs.6.6bn, it accounted for a large part of the rise in bank credit — food credit finances the grain procurement programme of the Government and has been high because two good crops have resulted in the piling up of over 15m tonnes in stocks — but it was not as high as in the previous year, when it reached just over Rs.9bn. On the other hand, credit to the commercial sector rose by Rs.18bn, as compared to Rs.12bn. in 1976-77 and this at a time when industry has been complaining of being starved of credit because of the Reserve Bank's restrictions.

In 1976-77 bank deposits showed a remarkable rise of Rs.34bn, compared to just over Rs.23bn. in 1975-76. This was

Independent

The reported decision of the new Government to restore to the Reserve Bank its statutory role as an independent body is therefore welcome. It is hoped that it will again become the country's central bank, functioning as a bankers' bank, the main formulator and instrument of monetary policy as well as an objective critic of the economic policies of the Government. The precedent of making the Reserve Bank and monetary policy serve political ends — as shown by the relaxation of monetary discipline on the eve of the recent elections — must be rejected.

The new Government has indicated that it wants the Reserve Bank to function not as an arm of the executive but as an effective manager of monetary policies; hence the expectation that it will be freed from the control of the Department of Banking. It will assume the functions of both fitting its long-term strategy with the new socio-economic objectives of the Government in terms of the political mandate given to it by the electorate and as the conductor of short-term harmful trends. How it will do this, and what reforms the Government plans, should be known very soon.

K. K. Sharma
New Delhi Correspondent

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PAKISTAN

Economy under severe pressure

MOUNTED ON a weak economy, Mr. Zulfikar Ali Bhutto introduced a series of reforms in the economic, social and administrative fields soon after assuming office as President and Chief Martial Law Administrator in December 1971. These reforms could have brought beneficial results to the people and the country had they been implemented with proper timing and due consideration for circumstances.

But despite heavy expenditure on them these reforms have instead played havoc. Central Government expenditure (both revenue and capital) increased from Rs.11.29bn. in 1970-71 to Rs.32.35bn. in 1975-76. The present Government has spent more than the total amount spent in the 23 years by previous Governments.

Notwithstanding the heavy up-keep to 7.4 per cent in 1972-73, outlays GNP at constant factor but deteriorated steadily to 3.2 managed to increase only from Rs.32.3bn. in 1970-71 to Rs.40.2bn. in 1975-76, and per capita income from Rs.526 to Rs.584. Thus just to get addi-

tional GNP of Rs.7.9bn. the Government had to incur an extra expenditure of Rs.21.05bn. This is a very costly growth rate for a relatively poor country like Pakistan.

In the wake of the political uncertainty before the March 1977 election and virtual economic breakdown in the pre-election campaign and post-election confusion, the prospects of a rapid growth in GNP, abatement in inflationary pressures and increase in investment levels — with which the year 1976-77 had begun — appear to have dimmed considerably.

Pakistan experienced zero growth rate in 1969-72 in the wake of civil commotion; the Indo-Pakistani war and the secession of Bangladesh in 1971. The rate of growth surged to 7.4 per cent in 1972-73 but deteriorated steadily to 3.2 per cent in 1975-76, chiefly as a result of the vagaries of nature and the Tarbela tragedy which affected agricultural production, the loss of investors' confidence following economic reforms, and international economic recession. Inflation, which had remained within reasonable limits in the early years, rose sharply and ranged between 24 to 27 per cent in 1972-75.

The acute inflationary pressure was caused by increased demand stemming partly from a spurt in agricultural incomes produced by the system of high support prices of selected products and continued subsidy on a number of items and partly from sizeable investment in long-gestation projects such as the steel mill, Port Qasim, and fertiliser factories. During 1975-76 it was a hard struggle to get the inflation rate down to about 12 per cent.

Fulfillment of current investment targets will be influenced by four factors. First, the Government had fixed a deadline (August 31 1976) for the declaration of concealed income. The public declared about Rs.1.5bn., most of it now available for investment in the public sector. Secondly, the 6 per cent increase in the price of petroleum will push up the general level of prices and widen the foreign exchange gap as well.

Thirdly, with the aim of integrating the rural economy, Government nationalised cotton ginning, rice husking and flour milling units with six or more rollers, and their handling by the new management in the public sector will affect processing and distribution of these primary commodities. Fourthly, the post-election developments have been unfortunate. Besides causing loss of property and millions of manhours of work, they are likely to result in a reduced production of goods for consumption and exports.

Inflation

The most serious impact of these developments will be the price explosion. At this critical juncture, when the world economy appears to be poised for recovery and inflation is tending to fall, a general increase in prices will impair the country's competitive position.

It is estimated that the public sector programme during 1976-77 will need to be financed to the extent of Rs.1.25bn. by deficit financing. Added to this will be the burden of money creation for meeting the fall in revenues during the political turmoil in the country. According to unofficial reports in the

recent weeks, Government has resorted to deficit financing of Rs.700-750m. for meeting its non-development expenditure. This is bound to aggravate inflationary pressures.

Pakistan's trade deficit has been mounting steadily. From Rs.72.3m. in 1971-72 it went up to Rs.10.47bn. in 1974-75. During 1975-76 it registered a decline to Rs.8.87bn. The last six years' accumulated deficit amounts to Rs.24.33bn.

Deficit

Similarly the balance of payments has been deteriorating. The current account deficit increased from \$897.1m. in 1970-71 to \$1.16bn. in 1975-76. The accumulated deficit over six years amounts to \$2.73bn. To meet this deficit the Government had to resort to excessive borrowing from the traditional and non-traditional aid-giving sources.

The economy appears to be under severe pressure from two points. First, the temporary dislocation of production will create shortages and engender inflationary tendencies. Secondly, the reduced availability of goods and higher inflation will blunt the competitive edge of exports. The latter declined from Rs.6.02bn. in July 1975-January 1976 to Rs.5.92bn. in the corresponding period of the current year, a fall of 2 per cent.

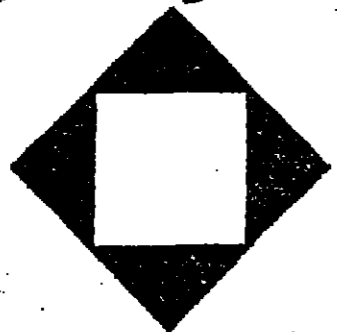
All told the outlook is depressing. The cash position in public sector industries is woeful. Those in the public sector have the advantage as they are partly financed by government and partly by the financial institutions under government guarantee. They also enjoy all facilities in the procurement of capital loans and other inputs, both indigenous and imported. However, despite all the assistance nationalised industries are in bad shape.

Government's nationalisation policy has failed to achieve desired results and the credibility gap between it and the private sector continues to grow in the absence of clear-cut economic policies.

Unless the Government gives a clear undertaking and comes out with a long-term plan, instead of relying on the annual development plans, the private and public sectors, instead of coming close, may drift apart in size and capacity to the detriment of national interests.

Iqbal Mirza
Karachi Correspondent

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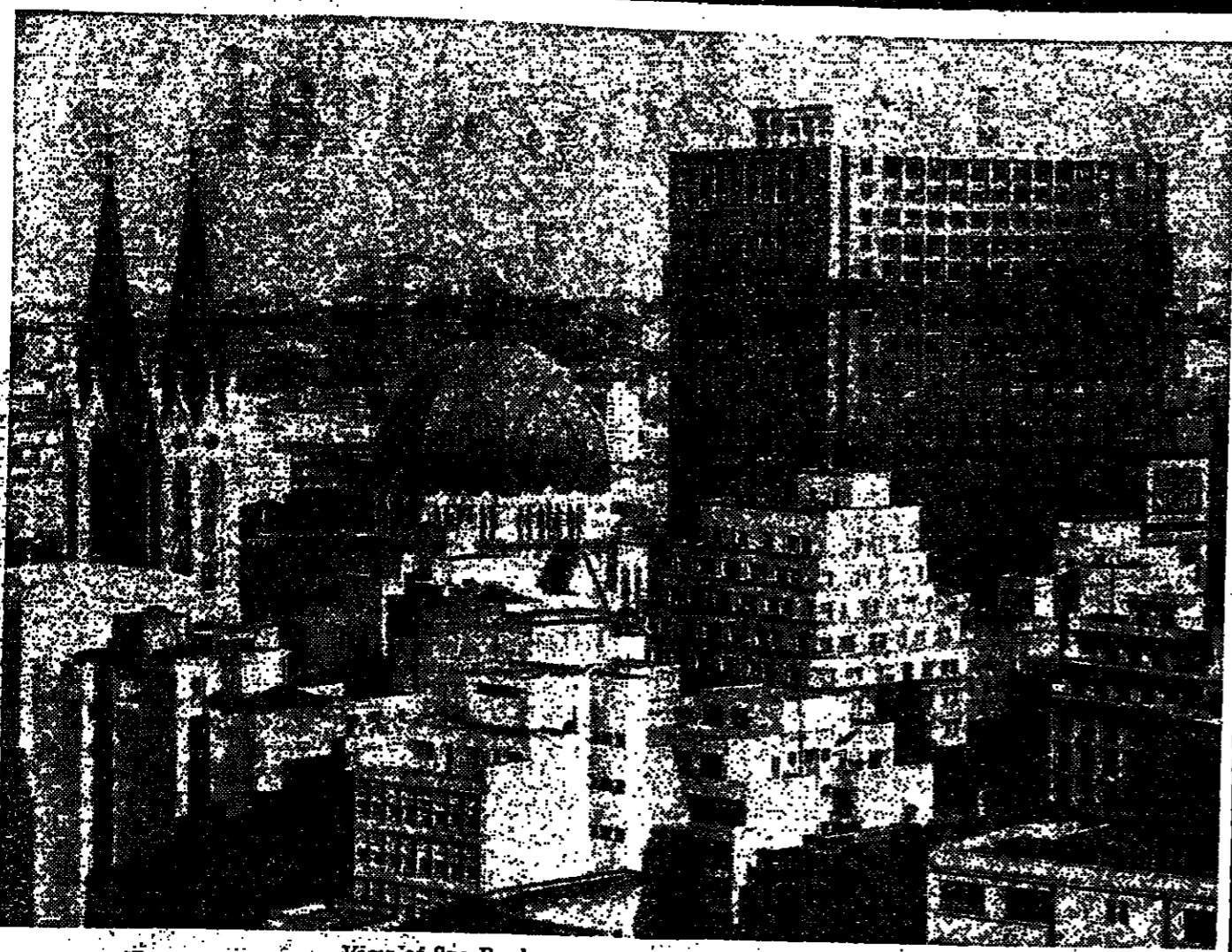
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View of São Paulo, one of Brazil's principal cities.

Some dependence on U.S. favour

THE ADVENT of Mr. Jimmy Carter to the Presidency of the U.S. has injected another note of uncertainty in the international banking scene in Latin America.

The countries of the region, oil producers and non-oil producers alike, have been active over the past year in borrowing to meet their development needs. About the creditworthiness of a borrower like Venezuela, which digested \$2.2bn. in two loans over the past 12 months, there can be no question. Ecuador, the continent's other member of OPEC, despite the erratic nature of the Ecuadorian government's policies, is generally looked on as a good credit risk. Bolivia, another oil exporter though not a member of OPEC, has had a good reception in the international money markets, a fact that is related to the slowness with which the government of General Banzer has exploited the advantage of its new oil wealth.

Hostile

After the upset and devaluation of the peso last year Mexico, Latin America's other main oil exporting country, is still getting a rather hostile reception in the money markets and lenders are still expressing caution about the accumulated foreign debt. Nevertheless the oil seems certain to flow out of Mexico's wells at a greatly increased rate for some time to come and the country's creditworthiness is virtually bound to improve. In the five quarters to the end of March it raised internationally nearly \$14bn.

It is when one turns to those countries which import oil, 1970s would bring the country notably Chile, Argentina and Brazil, that the uncertainty be-

come time it would seem that the prices Brazil will have to pay for oil are more likely to rise than to fall.

In the light of the mounting difficulties of countries such as Brazil it is hardly a surprise that private bankers are calling with increasing frequency for the problem of the financial needs of the non-oil producing countries of the developing world to be sorted out by international agreement and with recourse to the strengthened International Monetary Fund.

Goodwill

Argentina and Chile are countries which share many of the problems experienced by Brazil, though Argentina has the good fortune to be 85 per cent. self-sufficient in oil. Last year it was able to count on the goodwill of foreign lenders — indeed had to count on their goodwill — to get some sort of order into the financial mess left by the successive Peron administrations which were finally swept from office in March 1976.

Since the beginning of last year Argentina has been able to raise just over \$1bn. and would have had to declare a moratorium on its foreign obligations if it had not done so. The enormously resilient Argentine economy has also bounced back to give the country a surplus of perhaps \$1bn. on its trading account last year, as compared to a deficit of about the same amount in 1975.

Meanwhile Chile has come publicly for the first time since 1973. Directly after the coup the junta recovered a number of unpublicised loans but it was not until the beginning of March that the controversial

Hugh O'Shaughnessy
Latin America Correspondent

ISRAEL CONTINUED FROM PREVIOUS PAGE

workers, which sharply cut into earnings from the export of citrus, highlighted the state of labour relations. Whereas in 1976 the rise in wages was around 32 per cent. as compared with a leap in the consumer index of 38 per cent., much if not all of this differential has been wiped out by the wholesale concessions made by the Government to the civil service and other public bodies in the pre-election period, with the result that industrial wages will inevitably rise too. So far the industrialists have refused to negotiate new wage agreements before the present ones expire at end-1977. These wage increases are separate and additional to the automatic cost-of-living increments payable from April 1.

In fact not only wages and salaries but practically the whole of Israel's capital market is linked to the cost-of-living index, which explains why despite the drop in wages in real terms disposable personal income did not decline. It is estimated that at least half all Israeli families hold indexed Government bonds of one kind or another (some compul-

soy war/immigration loans, others bought voluntarily as a hedge against inflation) or participate in savings schemes and/or pension and provident funds fully linked to the index. As of now some IS90bn. such bonds have been issued.

The burden which this imposes (and the inflationary accelerator which it presents) is underlined by the fact that no less than 25 per cent. of the draft budget for 1977-78 (currently frozen) is earmarked for debt retirement and service (both foreign and local). The indexation system has in fact turned into a sorcerer's apprentice. The Government needs the money to finance its budgetary expenditure and is of course interested in maintaining the extraordinarily high level of personal savings.

In order to put on some sort of brake the Government cut the linkage of bonds sold to the public from 100 to 90 per cent. at end-1975 and to 80 per cent. at end-1976. The immediate reaction was a sharp fall in

Lore Daniel
Tel Aviv Correspondent



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Assets	31.12.73	31.12.74	31.12.75	31.12.76
Cash and due from banks	682.9	1,021.0	1,142.0	1,344.7
Loans	14,870.3	20,856.9	26,166.8	31,932.4
Securities	285.2	338.7	429.7	506.9
Bank premises and equipment	292.1	356.6	373.4	370.3
Other assets	499.5	663.2	1,094.4	4,772.4
TOTAL ASSETS	16,630.0	23,236.4	29,206.3	38,926.7
Liabilities				
Deposits	10,872.7	15,007.8	17,537.7	23,226.3
Demand	6,485.7	8,183.2	9,129.6	9,839.7
Time	4,387.0	6,824.6	8,408.1	13,386.6
Funds borrowed	781.9	1,147.8	1,367.4	1,504.0
Funds for refinancing	2,524.7	3,301.6	5,882.5	8,014.0
Other liabilities	1,296.8	2,070.2	1,961.2	3,493.8
Capital and reserves	1,153.9	1,709.0	2,457.5	2,688.6
TOTAL LIABILITIES	16,630.0	23,236.4	29,206.3	38,926.7

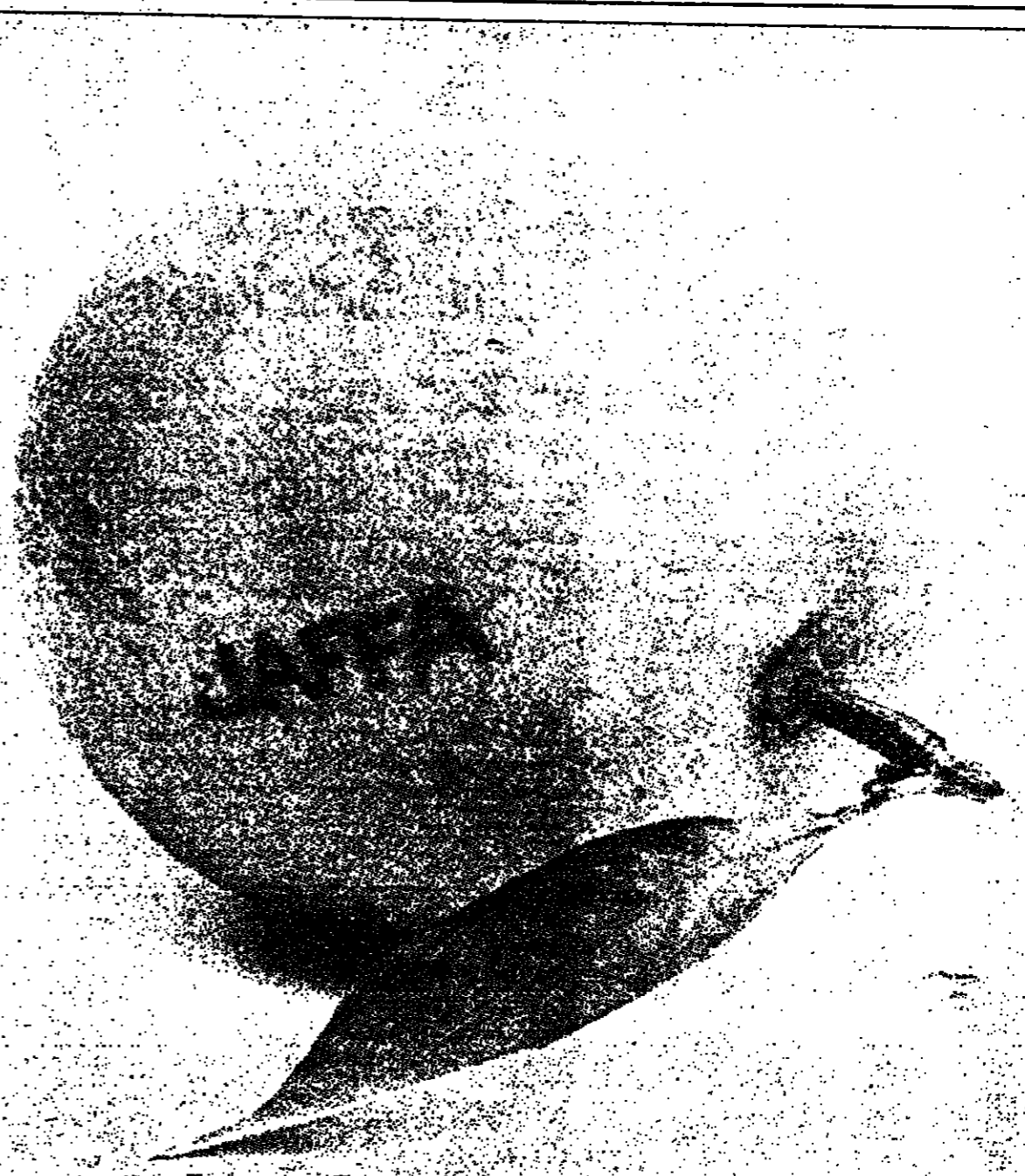
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THE SOUTH Korean banking banks which are relatively new system, largely patterned after and are limited largely to their respective areas in business jurisdiction, all South Korean ambitious development programs, operating under tight Government control.

Authority over the banking community lies technically with the central bank, the Bank of Korea. Its prime function is as they are not so much commercial or profit-oriented institutions. As one foreign banker in Seoul put it: "South Korea is, however, virtually subordinate banks have imposed on them are to the Ministry of Finance, beyond normal banking operations."

The Finance Minister chairs meetings of the Monetary Board, set up in the central bank to act

as the "supreme policy-making organ" for the Korean banking system. He can request reconsideration of decisions made by the board.

There are five city banks with national networks as the mainstay of South Korea's commercial banking. But they are partly owned by the Government, whose equity shares range from 25 per cent. to 33 per cent., enough to enable it to exercise full influence over them. The Government had once planned to sell its shares and leave all city banks in private hands. This now seems to be only a remote possibility.

In the main for extending long-term loans to industries. Of a total 4,530bn. won (equal to £5.46bn. as \$30 won equals £1) in outstanding loans at all banks as of January last, the special-purpose banks accounted for 46 per cent. Nearly 30 per cent. of the total amount, or 1,347bn. won, was in long-term loans to help industries purchase plant and other equipment.

The Korea Development Bank, which has expanded very rapidly as the major bank specialising in financing long-term development projects, was responsible for 35 per cent. of loans extended by all special banks as of January last. The next largest portion, 17.3 per cent., was furnished by the NACF, which plays a vital part in spreading wealth from the cities to the rural areas.

last grew by 35 per cent. compared with the previous January. Deposits outstanding at all deposit money banks that exclude the Korea Development Bank and the Export-Import Bank totalled 3,760bn. won (£4.53bn.).

The net increase in time deposits during the first three months of this year amounted to 389.1bn. won, a 65 per cent. gain over the comparable period of last year. This trend is expected to continue, though at somewhat slower pace, in the next few years as the total demand for domestic funds grows rapidly under the fourth five-year Economic Plan (1977-1981).

banks operating a branch each in Seoul (no branches are authorised outside Seoul). The first to open was Chase Manhattan in July 1967, and the Chartered Bank came in seven months later. Besides the only British Bank, the foreign bank branches include four American, four Japanese and two French. They are required to pay the same interest rates on deposits and charge the same rates on loans as the domestic banks (but of course exchange control is strict).

Complicated

South Korea's interest rate structure is one of the most complicated in the world. Basically the bank rate on time deposits maturing in more than a year as fixed by the Monetary Board last August is 16.2 per cent. a year. On the lending side the general rate is 17 per cent., with 19 per cent. for overdrafts.

In a move to reduce the impact of high interest on industry, a prime rate system was adopted last year under which best clients are offered rates one percentage point lower than normal.

Concessional lending rates are applied to different industries. For instance, export industries in general are entitled to short-term loans with a preferential interest rate of 8 per cent. to meet fund requirements between the time of receiving orders and the delivery. They are supplied with loans charged with a 2.5 per cent. spread over the going Eurodollar rate to finance imports of raw materials needed for export manufacturing.

A total of 16,645bn. won (£20bn.)—82.4 per cent. of what will be needed for investment during the 1977-1981 period—is planned to come from domestic savings. The country will depend on foreign loans and equity investors for the remaining 7.6 per cent.

In order to attain an annual average of 9.2 per cent. growth in the economy during the five-year period, the plan calls for returning an average 26.2 per cent. of Gross National Product to investment. The importance attached to conventional banks is manifest in the current Government drive to have them expand their capital base and their operations and gradually stretch their wings abroad.

As a Korean banking venture abroad, a group of seven Korean banks led by the Korea Exchange Bank last year, jointly set up a merchant bank in Hong Kong called Korea Associated Finance, with the capital of \$5m. On the other hand five industrial companies got together to found a joint venture with Lazard Brothers of the U.K. last year.

There are also 11 foreign

Companies building heavy and chemical industry factories have access to special loans under the National Investment Fund which bear the interest rate of 13 per cent. Farmers pay an annual interest of 13 per cent. Private house-builders can get loans at 8 per cent.

By a Correspondent



The busy market at Munggyo, Seoul, at the end of the year.

The magnitude of the five in the domestic banking community is apparent. As of the end of January last their market share in the total deposit money banks stood at 55 per cent. The 10 provincial banks took 11 per cent. of the market. The five are the Korea First Bank, the Commercial Bank of Korea, the Hanil Bank, the Choheung Bank, and the Bank of Seoul and Trust Company (a merger of two banks).

An unusual feature of the Korean banking system is the existence of special banks wholly owned by the State. Created to meet special needs in major development areas, they include the Korea Development Bank, the Korea Exchange Bank, the Export-Import Bank of Korea, the Korea Housing Bank, the Citizens National Bank, the Medium Industry Bank, the National Agricultural Co-operatives Federation (NACF) and the Central Federation of Fisheries Co-operatives.

These banks are responsible

Network

The Korea Exchange Bank set up in 1967 to deal with all foreign exchange services including the opening of letters of credit (though the five city banks also handle them now), has a wide network of overseas branches and representative offices including one in London.

It is also engaged in domestic deposit and lending operations. The Export-Import Bank, established last year, is exclusively for financing export credits.

The Citizens National Bank, created in 1961, provides small loans to workers and salaried people, while the Medium Industry Bank specialises in lending to small and medium-sized companies. The Korea Housing Bank, founded in 1967, finances private house construction with funds partly raised through sales of housing lottery tickets every week.

Although the Government is actively promoting the stock market as a relatively new way of popular investment savings, banking in Korea has achieved an impressive growth in recent years. In terms of deposits, the banks as of the end of January

Pound

CONTINUED FROM PAGE XXI

ing of gilt-edged stock appear to have been exaggerated. There does appear to have been an increase in such buying of gilts in March, though it is not yet clear how far private sterling balances have risen. The expectation of the authorities is that the ending of the tax exemption for overseas holders of new gilt issues coupled with the recent sharp fall in interest rates—narrowing considerably the differential U.S. rates—will lead to some outflow in the coming months. If this does not occur, then the Government will presumably have to consider taking more direct action.

This all ties in with the controversial issue of whether the Government should continue to hold down the exchange rate as it has now been doing—with only occasional need to intervene to support sterling—for four months. There are two broadly different views with the Government somewhere between. There are those, such as the London Business School, who argue that the pound ought to be allowed to float freely since a tight monetary policy cannot hope to succeed unless it is allowed to have its full effect on the exchange rate: an upward movement of the rate under the pressure of market forces is the most efficient way of reducing inflation. Any way if the rate is held deliberately low, the tight monetary policy will be frustrated by the inflow of funds. The present position, on this view, threatens the worst of all possible worlds with a recession and continuing high rates of inflation.

The alternative view, put forward by Mr. Wynne Godley and, in a slightly different form, by Mr. Bryan Gould, a Labour backbench MP, is that the exchange rate ought to fall further to stimulate export competitiveness and to allow the necessary restructuring of industry against the background of North Sea oil.

Calculations based on comparisons of international rates of inflation are treacherous and depend not only on the base date used but also on the exact measure adopted—relative unit wages costs, export price competitiveness or export relative profitability.

There is certainly no clearcut conclusion and the Government has taken a middle ground for the present, preferring stability after last year's upheavals, reflecting the views of many businessmen, with a longer-term commitment to preserve competitiveness. Indeed certain IMF staff now take the view that some weaker countries such as the U.K. may not have let their currencies fall far enough yet to reflect the continuing effect of the high rate of inflation.

Getting the stimulus into world markets

However and wherever a commodity or service is traded, all marketplaces have an important thing in common. It requires money to stimulate action. And, increasingly, that stimulus is an infusion of money from Mitsubishi. As an international financial consultant

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NAL MERCHANT BANKERS

The NEB's minor and major ventures

BY MARGARET REID

LEATHER, UNDER-SEA, surveys and gelatine, if not exactly Lewis Carroll's shoes and ships and sealing wax, are just a few among the rapidly increasing range of investments now held by the National Enterprise Board, whose chairman is Lord Ryder.

To many people, the State-owned NEB is best known as the controlling shareholder in British Leyland which, along with the Rolls-Royce aero-engine group, the Herbert machine tool company and a big stake in Ferranti, are its largest and most long-standing holdings.

But in the past few months, the NEB, set up by the Labour Government in 1975 to extend public ownership into profitable manufacturing industry, has branched out into an extensive range of new holdings in medium-sized and smaller companies, focusing fresh interest on its industrial investment policy.

These ventures have embraced £2.5m. backing for a joint enterprise, United Medical International, with Allied Investments for the export of "packaged hospitals" against strong world competition, and a £500,000 stake in the private Computer Analysts and Programmers.

They have also included the controversial £5m. project to participate in a joint tanning and gelatine venture with part of the existing interests of the Barrow Hepburn Group, a scheme recently unsuccessfully legally challenged by other tanners, who argued that it would breach the State-owned Board's guidelines.

After its rapid succession of smaller investments, appropriate to ask Lord Ryder (totalling over £18m., the NEB now has stakes in 23 countries, a figure which could well rise much further by the end of this year. Just how extensive are

its other activities is shown by the fact that Lord Ryder, the one-time financial journalist and former chairman of the Reed International newspaper and industrial group, estimates that British Leyland only absorbs some 20 per cent. of his time, however many headlines he captures.

But that is a fifth of a longer-than-average working day, because it is well-founded Fleet Street and Whitehall legend that Lord Ryder, who is 60, begins work around 7 a.m., at his office high up in the NEB's quiet Grosvenor Gardens premises, near Victoria Station.

Profit

This week the NEB will produce its first report and accounts for the 15½ months since its birth on November 20, 1975, until the end of 1976. It is likely that these will show for the period an operating profit before interest payments of approaching £100m., and pre-tax profit of around £50m., thanks largely to British Leyland's sizeable profit in 1976.

The NEB is also likely to figure in the rationalisation of the heavy electrical plant industry. Although it is not clear precisely what role the NEB may play in the deal being discussed between GEC and Rover, the chances are that it will emerge as a key participant in the new structure. Now that the NEB's clutch of investments in companies, some controlling holdings and some not, is so briskly expanding—and in a few cases attracting opposition—it seemed appropriate to ask Lord Ryder about his Board's strategy, particularly in the private sector. A special point of interest was how it compared with the industrial reconstruction activities of



Lord Ryder, chairman of the NEB.

the 1964-70 Labour Government's Industrial Re-organisation Corporation, which backed the emergence of the former British Leyland Motor Corporation, and of GEC in its present form.

"Strategy? There are several strategies," explained Lord Ryder. "We are not set on any course of big being beautiful, but that does not mean there are not areas of reconstruction." Clearly the whole pattern of the heavy electrical power station equipment industry up to the 1980s is a major preoccupation, as the spotlight on the Parsons-GEC situation illustrates.

Another important sector whose structure is obviously receiving the NEB's close attention, is telecommunications, where the recent lay-offs at Plessey, part of a general problem over the industry's employment, have been a symptom of the need for a very close look at the industry's situation. Certainly the opinion of experts very near to the NEB the rapidly evolving technology in telecommunications could point to a very major fall in the industry's labour force within the next few years—a prospect likely to lead to the NEB being brought closer to the situation.

Of British Leyland, for whose present course he produced the plan in the Ryder Report as the Government's industrial adviser before going to the NEB, Lord Ryder would

say: "It was always envisaged in the Report that it would be a long haul, with the two vital factors being industrial relations and the need for quite massive capital investment. Both of these still apply and no matter how much investment there is, it won't transform the situation unless industrial relations also improve."

Another important source of future business for the NEB is likely to be found in the studies of the 39 sector working parties, by industry, of the National Economic Development Council of which Lord Ryder has been a member since December 1975. The Council itself, usually chaired by the Prime Minister or the Chancellor of the Exchequer, brings together other economic Ministers, chiefs of industry (including nationalised industry), leading trade unionists, and some other experts.

Lord Ryder sees the NEB as an "action arm" to give practical effect, in certain cases, to the work of the sector studies. In four instances, it is now actively working on a suitable follow-up policy while four others are in a research phase which he calls the "library stage."

In office machinery, for example, where the NEB has already given backing to Twinkl, electronics where it has backed Sinclair Radionics, diesel engines and trucks, work is well advanced.

Hostility

What of the NEB's other smaller investments to date, in industries as varied as engineering, submarine surveys in the North Sea—and clock-making where the takeover of the recently loss-making Thwaites and Reed has led to some hostility in the trade? Is

there not something of an appearance of random selection about some of these?

Against the background of widespread political and economic concern about Britain's sluggish industrial investment—manufacturers' capital outlays fell 13 per cent. last year—Lord Ryder insists on the need for energetic stimulative action in various contexts.

"We do know this gap (the need for finance for certain companies) exists," said Eric Roll's NEDC committee has investigated it. It is not the ICLs but the small companies which have the problem. In the North West and North East—where the NEB has regional directors—"traditional industries are dying and there are not going to be major new industries growing up overnight," he said. "You have to plant a lot of acorns and hope they will grow into oaks. It is very often the private, as distinct from quoted, companies which have the need, companies which are ready to grow into the next size league but are without the necessary resources and which do not find going public as easy as formerly."

Valuation

Would it not be better to let these cases be dealt with by private sector investment institutions, such as the City's new equity bank, Equity Capital for Industry (ECI), the long-established Industrial and Commercial Finance Corporation, owned by the bank-backed Finance for Industry? Or by new bodies like Moracrest Investments, formed by the Midland Bank, Prudential Assurance and the British Gas central pension funds, precisely to back smaller companies?

"I believe we have been a real influence in getting some of these other institutions going," Lord Ryder replied. "ECI would never have been

thought of, but as a riposte to us, I don't mind who does the job of backing investment, but we just can't afford as a country that it should not be done.

"I don't believe there is any competition and I would welcome the opportunity for the equity bank and us to do something together."

At present, most of the smaller concerns in which the NEB invests are the result of applications to it for finance, though only one in some seven or eight of those who ask passes muster and gets the Board's cash backing. In accordance with the guidelines issued by the Government—requiring an appropriate rate of return—prospective income on an investment is tested by certain standards, Lord Ryder explained. As a general criterion, which may be adapted in some cases, "we take the return on the best quarter of the quoted companies in the industry in question and if we cannot see evidence of getting that on the prospective investment in two or three years, then it's not for us."

To-day's Events

Confederation of British Industry employment policy committee meets. Talks reopen on Indian strike delay to June exports. William Tyndale teachers at North London Teachers' Association meeting, Stapleton House, Holloway Road, N.7. London Chamber of Commerce and Industry, ECGD Users Seminar, 69, Cannon Street, E.C.4. "The Industrial Technologies," Sir Robin Gillett, Lord Mayor of London, receives party of members of New York Women's Bar Association, Mansion House.

You are creating new markets and it would be stupid to pretend you can be 100 per cent right.

"But the problem in this country is that the rewards of success are so limited to people so often go for caution to make enough allowance for the downside risk, against limited potential gain." In one case, it appears that the NEB is expecting to back an untried new invention in which it sees a 70 per cent. chance of success.

Another major preoccupation of Lord Ryder—and a special concern also of Mr. Lesl. Murphy, the merchant bank man who is the NEB's deputy chairman and who was formerly deputy chairman of Schroder—is Britain's relatively poor showing in world markets competing for very major, long term export orders. "I feel that international contracts now running into more than thousand million pounds are going unutilized for Britain. A big problem is that we need to allow for inflation in tendering for a three-five year contract," Lord Ryder remarked.

The NEB has been worried examining the reasons why British consortium, in which it tendered with GEC and RTI for a £100m. electrical contract in Dubai, lost by a wide margin. The Board was also a participant in a consortium, including British Rail, GKN and GEC for a very large Venezuelan rail contract, but the British partnership withdrew—a move apparently justified when the Venezuelans last month rejected all contracts which were submitted.

This field, in which the NEB has not as yet achieved much looks like being the one offering the most intractable challenge to the Board.

Letters to the Editor

The midnight hour

From Mr. D. Rickard

Sir,—In view of the extensive correspondence on the subject of taxation of overseas earnings earlier in the year I am surprised that there has been little comment on the proposals contained in the current Finance Bill on this subject.

Several points led me to believe that an employee would be entitled to a 25 per cent. tax free deduction from the proportion of his overseas earnings on duties performed overseas provided that he had been working abroad for at least 90 days of the tax year. This cannot be so since to qualify the employee must be absent from the U.K. at midnight on each day, as Michael Lafferty, in his article of April 22 made abundantly clear. The normal business day trip into Europe which usually covers a full working day would not, therefore, qualify. Likewise each trip of more than one day for tax purposes would be reduced by one day and anybody, for example, going on two-day trips into Europe would need to spend a minimum of 90 working days abroad to qualify. Inevitably the effect of this would be to reduce dramatically the numbers of people who might otherwise benefit. A further effect would be to encourage people to stay overnight rather than make the effort to return to base late at night.

The choice of midnight as the magic hour is as intriguing as it is arbitrary. Can it be that the confusion is in fact working at that time? If it really is necessary to state a specific time then surely it would be far more logical to use midday as the qualifying time. Those at the sharp end of exporting spend the minimum time abroad necessary to conduct their business and if the Chancellor is sincere in his efforts to encourage these people he should ensure that any benefits he intends to give are not whittled away by a mean interpretation of a well intended gesture.

D. C. Rickard,
Langstrath,
Queens Avenue,
Maidstone, Kent.

British Airways policy

From Sir Frank McAdzean,
Chairman, British Airways

Sir,—British Airways is accused of a "lack of finesse" in your summary of our dispute (April 25). You base this on our decisions in relation to dismissal notices; alleged management organisation of other unions to assist us in keeping the airline flying; and the belief that Left-wing elements exacerbated the dispute.

The method of disrupting the airline had been planned well in advance and men had been alerted. Failure to report for their rostered shifts would constitute a breach of contract. The action was deemed necessary to demonstrate in the best way we could that British Airways was not prepared to wait with arms folded while the airline and its passengers were disrupted at will by the unofficial activity of the AUCW men. To have acted otherwise would have been a clear abdication of our responsibilities.

To state that management organised what was unfairly labelled a "Blackleg Charter" implies that the unions are incapable of thinking for themselves. This is not so. The fact was that the trade union side of the National Joint Council was as persuaded as management at the effect of the stoppage on the job opportunities of their members. The operation of cash

Exchange rates

From Mr. W. Grey

Sir,—Why, may I ask, are Mr. Bryan Gould (April 25) and others of his persuasion fighting so shy of a rising pound when, earlier, it seems, they had quite happily acquiesced in its free fall?

Whether "our exports are now less competitive than at any time since 1972" is neither here nor there. You can take your own, very wide, choice as Samuel Brittan. Examining three different bases of comparison (April 25), has put it. What matters is whether the exchange rate should be allowed to find its own level, and to move freely in either direction, come what may.

Ultimately the only valid criterion, as well as the most effective safeguard of competitiveness, is the market place. But just as nobody should wish to "push up" the sterling rate against the market's better judgment, so not even the staunchest advocate of exchange rate stability would wish to see it pegged for bogus reasons.

W. Grey,
12, Arden Road, Fitchley, N.3.

Limits on speed

From The Principal,
Deputy Secretary,
British Medical Association

Sir,—It is difficult to see what a survey of the effects of speed limits on German autobahnen (April 27) has to do with the recent decision of the Minister of Transport to raise speed limits on general purpose single carriageway and dual carriageway (not motorway) roads in the country.

The effects of the imposition of existing limits on these roads in December, 1974, have been subjected to a detailed statistical analysis, as a result of which "significant" reductions were found in the injury accident rates. It is therefore important to appreciate that the decision to increase the limits on these roads can be justified on grounds that they have not been as effective as might have been expected in conserving fuel, which is, of course, the reason why the limits were imposed in the first place.

The arguments deployed by his Minister to show that his decision will not adversely affect the injury accident rates are based on experience gained in

Incomes policy and added value

From Mr. B. Rutherford

Sir,—The rise of added value as a tool of social engineering has been remarkable indeed. It began life as a means of explaining, though not actually calculating, national income, and for many years this was its only use. Some time ago it was introduced as a base for indirect taxation, and recently it has been proposed as a base for, variously, a new system of management accounting, a national income, and for reporting and an improved method for providing labour incentives.

Now Dr. F. E. Jones and Mr. J. Curry (April 27) advocate an income policy based on added value. Specifically, they argue that the larger the proportion of a company's added value that is taken by labour, the lower the rate of increase in wages that would be justified. The question of what is meant by added value, such a scheme would seem to imply that all physical units of labour (man hours) produce equal quantities of added value, expressed in money terms. It would thus follow that differences in the proportions of added value going to labour between different companies would reflect differences in bargaining power. It might be equitable to allow weaker groups to become better off. Questions of efficiency in the generation of added value would not arise since all workers are by definition equally efficient, no matter in what jobs they find themselves.

The world, of course, is not like this. The proportion of added value which is taken by a company's workforce will depend, at least in part, on the degree of labour intensity. Suppose, for example, a company finds that it can sack half its employees and replace them with machinery, so that its added value does not alter. There is no reason to suppose that the reduced workforce should receive larger wages than that of the company now in operation which continues to use old technology. Indeed the return on the additional capital employed may exceed the savings from dismissals. In short, the proportion of a firm's added value which is taken by wages is neither a measure of economic efficiency nor of social justice.

Perhaps I might mention some of the problems in establishing the meaning of added value, Dr. Jones and Mr. Curry do not define it, although they do assert that it provides a "true

Parliamentary Business

House of Commons: Debates on rural transport and on the construction industry. Redundancy Rebates Bill, remaining stages. House of Lords: Administration of Justice Bill, second reading. Construction of Roads (Time Limit) Bill, second reading.

Official Statistics

Building Society house prices and mortgage advances (first quarter).

Company Results

British Home Stores (full year). Mothercare (full year). Tootal (full year).

Company Meetings

See Week's Financial Diary on Page 40.

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COMPANY NEWS + COMMENT

Laird tops £8m. after better second half

SECOND-HALF rally by Laird Group lifted pre-tax profit in 1976 from £5.54m. to £8.00m. on sales headed by £22.31m. at £110.87m. This followed a lower profit at half-time of £3.04m. against £3.33m.

Looking ahead to 1977 Sir Ian Morrow, the chairman, states that steel seems set for another difficult year but there are good opportunities for continued growth.

Group cash and net assets should be significantly improved by the receipt of compensation or the subsidiaries Scottish Aviation and Cammell Laird Shipbuilders, which have been nationalised. Negotiations over the compensation are now in progress.

On a current cost accounting basis profit would have been reduced to £3.7m. by elimination of stockholding gains of £1.4m. and additional depreciation of £1.4m.

Stated earnings per 25p share were better at 14.59p (10.49p) and forecast net final dividend of 1.32p lifts the total to 2.63p (2.39p).

Net cash balance for the year was down £2.55m. (up £5.38m.). At year-end capital commitments totalled £3.1m. (£2.95m.) for which £2.06m. (£1.49m.) was authorised but no contracts placed.

Prudential Assurance Company holds a 10.53 per cent. interest in the group.

Three of the group's four divisions produced substantially higher profits with the subsidiary in West Germany and France contributing over one-third of total profit. Those more than made good the setback in metal industries, the chairman states.

An analysis of sales and profit shows in £m.: metal industries £21.58 (£20.54), 10.14 (£9.11); transport engineering, £23.22 (£22.81), £2.74 (£1.81); motor components and other engineering £22.81 (£20.74), £4.8 (£2.5), ship-repairing £9.97 (£9.69), £0.39 (£0.36).

Introduction of new products has been particularly significant in the motor components and other engineering division.

Largely due to the growing world demand for minerals there have been increased opportunities for the supply of the company's low-distance conveying systems. New subsidiaries have been opened in the U.S. and Australia and the current year will see further increase in U.K. capacity.

Orders worth £110m. have been taken for the supply of rapid transit trains and cars for the Hong Kong and Tyne and Wear systems. Worldwide developments in this field over the next few years will provide further opportunities, Sir Ian says.

Over £1m. has been allocated for the development of two new buses. Orders have already been taken for the new double decker and sub-tanial expert sales are expected for the single decker.

BOARD MEETINGS

The following companies have notified dates of Board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividend. Official indications are not available whether dividends concerned are interim or final and the sub-divisions shown below are based mainly on last year's timetable.

TODAY
Interims—Borden and Southern Stockholders Trust, C. R. Dawes.
Finals—Bishopsgate Trust, British Home Stores, Chase Securities, Corinthal Holdings, Lake View Investment Trust, Mothercare, William Pickles.

FUTURE DATES

Belvoir Holdings	May 4
Parco (C. N.) (Contractors)	May 4
Paxton's (Scarborough)	May 4
Whessoe	May 4
Boots	May 11
Dunlop	May 11
Guardian Investment Trust	May 11
J. B. Holdings	May 11
Phonix (London)	May 11
Randalls Group	May 11
Sabah Timber	May 11

Liden looks to recovery

DRASTIC ACTION to reduce the level of operating expenses has been taken over the last eight months in the whitewood manufacturing division of Liden, the chairman, states. This action will continue in an effort to restore profitability to the group, he adds.

Mr. Clothier goes on to say that he believes the worst will be over within this year. Looking to the future, he can see both the plastics and the timber companies holding their current level of profit with the real possibility that both will reach six figures in 1977, he says.

The whitewood company broke even in the month of March, members are told, and the chairman says that 1977 could prove to be the year of the turnaround of the group as a whole.

In 1976, group pre-tax loss increased from £45,057 to £228,800, and as before no dividends were paid (as reported on April 8).

Timber and plywood importing and distribution made a profit of £72,327, and plastic injection moulding made £47,494, but whitewood furniture and accessories, which accounts for 33 per cent. of group turnover, lost £37,591. Mr. Clothier says that the directors are very concerned with the size and continuity of the losses on whitewood and they are doing everything possible to contain and even eradicate them.

The group is still burdened with the costs of maintaining the Tottenham premises, which were vacated in March last year, says the chairman. Overall, property costs in terms of rents, rates, light, heat and insurance came to just over £300,000 on turnover of £3.3m. Mr. Clothier says that this is a millstone around the neck of a manufacturing group such as Liden.

There was a bank overdraft of £173,111 (nil) at the year end, and cash at bank and in hand fell from £103,376 to £2,780.

Meeting, Leyton, E., May 25 at noon.

Good start by Boosey and Hawkes

THIS YEAR has started well for Boosey and Hawkes and Mr. R. P. Barker, the chairman, forecasts, subject to the usual reservations, a satisfactory outcome.

As reported on April 5, taxable profit for 1976 was 25 per cent. better at £2.13m. on sales up £4.6m. at £17m. The gross dividend was lifted to 5.99p (6.85p).

At year end total bank borrowings showed a net increase of £0.44m. (down £0.37m.) and stood at £0.22m. The directors plan to have group properties professionally valued at December 31, 1977. The last valuation at December 31, 1974, indicated a surplus of £3m. over the book value of £1.61m.

Carl Fischer Inc. holds a 49.24 per cent. interest and the trustees of Ralph Hawkes Will Trust 17 per cent.

Mr. Barker says that while profit from music publishing was satisfactory, sheet music does not yet bring an adequate return on funds. A fresh look is being taken at the needs of the educational market and a three-year programme has been introduced to extend activities in the music publishing division on a wide front.

A separate company called Boosey and Hawkes (Contracts) has been set up to handle the group's substantial contract operations the bulk of which are overseas.

The Australian company, which had disappalling performance in 1976, is expected to do much better in the current year. In Canada where both companies also produced disappointing results efforts are being made to establish an adequate return on funds employed, he says.

Meeting, Cafe Royal, W., on May 25 at noon.

Scottish Ontario

Gross revenue was £149,581 better at £1.91m. for Scottish Ontario Investment Company in the year to March 31, 1977. Earnings per 25p share were up from 1.12p to 3.7p and as forecast at half-way, a net final dividend of 2.5p lifts the total to 3.5p against 2.5p.

● **comment**
A jump of a quarter in reported profits from Boosey and Hawkes is largely representative of the basic performance because of the increased contribution from Hammond following the purchase of the other 50 per cent. holding last April. However the overall result is well up to scratch considering the disruption to the instrument division caused by the fire at Edgware, though B and H has recovered its productive capacity within the year. The U.K.'s contribution to trading profits remained steady at 88 per cent., but within the overseas operations there was a change of emphasis away from Australia and America towards Europe, while Africa came up with a £153,000 turnaround into the black. The return on capital employed remains very high at 36 per cent. (taken in funds at the beginning of the year) but a significant part of income is derived from royalties on copyrights which are in the books at a nominal £1. At 0.1 the yield is 7.2 per cent. while the p/e is 4.

Manchester Liners

Though all its ships are trading profitably Manchester Liners needs a higher level of freight rates to obtain the necessary resources to provide reserves for future shipbuilding Mr. Robert

RCF midway decrease to £73,000

Pre-tax profits of hand tool manufacturers and distributors RCF Holdings fell from £118,000 to £73,000 for the six month period ended January 31, 1977.

Turnover was up at £5,933m. against £5,222m.

The directors say that the level of incoming orders had risen progressively in recent months, both from home and overseas markets.

Manchester Liners

Though all its ships are trading profitably Manchester Liners needs a higher level of freight rates to obtain the necessary resources to provide reserves for future shipbuilding Mr. Robert



Sir Ian Morrow, chairman of the Laird Group.

Revertex sees steady progress

FURTHER steady progress is expected during 1977, says Dr. E. F. Brookman, chairman of Revertex Chemicals in his annual statement.

The company enters the year with output and sales continuing at a high level, although margins in the U.K. remain under pressure.

The diversity of the company's activities has increased and the chairman is confident that this augurs well for the future development of the group.

During 1976 the company expanded the technology of the group into the new product areas of glass fibre reinforced plastics, specialist chemical plant contracting and also the supply and application of additional chemical based protective products.

Dr. Brookman adds that the profit forecast, contributing £198,000 to pre-tax profits, he looks forward to a profitable and expanding future for this company.

An important part of the group's policy is to expand in Europe and in 1976 it acquired a compounding company in Belgium, which will provide a sound base for further expansion into a wide range of products and markets.

As reported on April 9, pre-tax profits, including the 12 months results of Prodorit, rose by 16 per cent. to a record £3.3m. for 1976 and turnover rose by 51 per cent. to £44.8m.

The dividend total is increased from 3.82p to 4.96p.

On a current cost accounting basis, profit before tax would be £1.73m. and the net surplus on revaluation of assets £1.69m.

There was a net cash outflow of £2.51m. (inflow £2.74m.)

Meeting, Harlow, on May 24 at noon.

Fisons in strong position

A PROFESSIONAL revaluation of land and buildings held by Fisons in the U.K., Australia and South Africa, showed a surplus over book value at the end of 1976 of £8m., the directors state in their annual report.

It has however been decided not to incorporate the surplus into the accounts until the final requirements on inflation accounting have been agreed, they state.

At December 31, 1976 net book value of freehold and leasehold buildings totalled £45m.

As reported on March 9, pre-tax profit for 1976 expanded from £18,582m. to £18,642m. on sales up at £238.33m. (£215,15m.) with the export and overseas sales content showing a 26 per cent. rise to £110m.

On a current cost accounting basis profit would have been £10.8m. by £4.3m. additional depreciation and £3.7m. additional cost of sales.

The net dividend is raised to 11.515p (10.46p) on increased capital.

Though the total activity profit of the fertilizer division was reduced to 19.7 per cent. (28.5 per cent.) of total activity profit the group total grew 9 per cent. thus demonstrating the growing strength of other parts of the business, the directors comment.

Expenditure on new plant and increased working capital during the year led to a net outflow of £11.1m. (£15.5m.) during the year excluding the £19.9m. raised by the April rights issue. The latter enabled borrowings to be reduced and at year end short term net borrowings were £14.2m. (£17.8m.) and medium term loans were £10m. (£18.2m.) including £12.2m. (£9.8m.) drawn from the multi-currency facility.

Investment in research rose to £5.1m. (£6.6m.) and the very significant increase in profit from the agrochemical and pharmaceutical divisions was largely based on the success of the research programme, the directors say.

Meeting, The Dorchester, W., on May 24, at 11.30 a.m.

MIXCONCRETE

Mr. John MacKness, chairman of Mixconcrete (Holdings) said at the AGM that in view of a predicted downturn in demand for

ALWEN HOUGH JOHNSON (HOLDINGS) LTD.
announce the formation of a new subsidiary from 1st May 1977:
HOLMES JOHNSON LESSITER LTD.
This company will specialise in bankers and ancillary insurances.

Rotork Limited

Valve actuators, Sea Trucks and specialised steel vessels, instrumentation design and engineering and electronic instruments for banded service location

1976 - a year of further progress

£m	1972	1973	1974	1975	1976
Turnover	4.26	5.88	8.50	11.37	12.09
Profit before tax and extraordinary items	0.20	0.39	0.95	2.36	3.30
Tax	0.10	0.19	0.51	1.35	1.48
Profit before extraordinary items	0.10	0.20	0.44	1.01	1.82
Extraordinary items	—	—	0.13	0.13	0.08
Profit after extraordinary items	0.10	0.20	0.31	1.14	1.74
Earnings per share	1.3p	2.6p	5.7p	13.0p	20.5p
Dividend per share	0.350p	0.371p	0.410p	0.445p	2.115p

Extracts from review by the Chairman, Jeremy Fry:

Once again, the Actuator Division was the mainstay of the Group. Italy, France, Canada and the United States, all traded successfully, producing over £1m towards Group pre-tax profit for the first time in our history. Approximately three-quarters of Group turnover came from direct exports and sales by the overseas companies.

Our businesses throughout the world are generating a healthy cash flow and in the year under review we raised approximately £1m from a successful rights issue. Currently we are stepping up our research and development programmes and putting more effort into evolving new products. In addition, we are well able to finance the expected substantial growth this year in the activities of our Marine Division.

1977 has started well. Order levels are above the recent average and ample resources are available to take advantage of an upturn in trade.

Copies of the annual report are available from
The Secretary,
Rotork Limited,
Bath BA1 3UQ.

Encouraging signs of upturn at BPC

WHILE IT IS hazardous to make a net surplus of £6.4m. (or 21p a share), the net asset value per share is raised by 25p to 105p. 1977, there are encouraging signs of increased activity in many of the printing companies which suffered due to the recession, says Mr. Peter Robinson, the chairman of British Printing Corporation.

Packaging results so far are excellent, and the directors also expect another good year in publishing particularly overseas, though exchange benefits seem unlikely to arise again in 1977.

Mr. Robinson points out that the consequence of bringing the Swedish Publishing Company in line with BPC is to push the peak selling period into BPC's second half rather than the first half. This will exaggerate the swing in the second half and make the interim figures less representative of the year as a whole, he adds.

The directors believe that with a further improvement in the economic climate the group should be able to benefit from the re-organisation and investment that have taken place in recent years.

Pre-tax profit improved from £3.32m. to £4.76m. in 1976, and the dividend total was maintained at 3.125p net per 25p share (as reported on April 7).

The packaging and paper products division was the first to be affected by the recession early in 1976, and under-valuation continued through the first quarter of 1976. Mr. Robinson says. The second half of the year saw a significant upsurge, leading to profits 93 per cent. higher than 1975.

By contrast, the printing companies maintained a high level of utilisation until the last quarter of 1976, but this was followed by a sharp and severe downturn which continued throughout 1976, resulting in a reduction in profits of 71 per cent., members are told.

Some of the U.K. publishing companies were not affected by the decline in the economy, Mr. Robinson says, but others performed well. Overseas publishing operations are particularly responsible for the major profit contribution in this division, and in 1976 there was a further considerable advance in profits assisted by exchange benefits, he adds.

Year-end earnings per 25p share are 9.2p, compared with 8.7p—the net dividend total is 3.3p (3p) with a final of 2.2p.

Lowland Drapery down to £131,765

For 1976, profits of wholesale and retail textile warehousemen, Lowland Drapery Holdings fell from £165,250 to £131,765 before tax. At half-way profit was down by £14,400 to £76,600.

The final net dividend is maintained at 2.375p to make a 3.159p total.

After tax of £71,223 (£50,765) net profit emerged at £60,543 (£85,061).

Extraordinary losses were £8,736 (£19,605).

Firmin holds profit at £0.26m.

Profit before tax steady at £262,863 against £262,863, is announced by Firmin and Sons for 1976, after £0.14m. (£0.12m.) at mid-way. The company makes baddees, etc.

Year-end earnings per 25p share are 9.2p, compared with 8.7p—the net dividend total is 3.3p (3p) with a final of 2.2p.

Turnover	1,287,207	1,218,174
Trading profit	228,715	238,437
Investment income	37,231	29,185
Profit before tax	266,946	268,622
Taxation in the division	147,889	138,893
Net profit	119,057	129,729
Dividends	22,330	39,827
Retained profit	96,727	89,902

FT share information service

The following security has been added to the Share Information Services appearing in the Financial Times:—
Banco Industrial del Mediterraneo (Section, Overseas—Spain).

SIMCO MONEY FUNDS	
Satum Investment Management Co. Ltd.	
Rates for deposits of £1,000 and upwards for w/e 15.7.77	
7-day Fund	9.2p
Mon.	8.44p
Tues.	8.42p
Wed.	8.22p
Thur.	8.28p
Fri./Sun.	8.15p
3-Month Fund	
Wed.	7.62p

● **comment**
Thanks to a property revaluation at British Printing, throwing up

Richards & Wallington Industries Limited

W. R. Richards, A.I.O.B., Chairman, reports:—

	1976	1975
Group turnover	30,787	32,032
Group trading profit	1,811	2,694
Basic earnings per share	8.87p	10.82p
Ordinary dividends paid and proposed	4.04p	4.04p

● The year under review has been difficult and the results do not reflect the assiduous efforts that have been made. It must be pointed out that but for the exceptional losses of approaching £1m suffered on two particular activities affected by the construction industry recession, and high interest rates, a near record result would have prevailed.

● Crown Cranes, our new crane manufacturing company in which Clark Equipment of the United States is an equal partner, got full scale production under way during the year. Our joint venture companies with Hoesch Rothe Erde-Schmidag AG of West Germany, for the manufacturing and sale of large diameter anti-friction bearings came into full operation and production commenced in the new factory at Peterlee, Co. Durham, in the closing weeks of 1976. Profit contributions from these joint ventures will be enjoyed for the first time during 1977 and indications from their management accounts for the first quarter are, without doubt, most encouraging.

● It must be remembered that great effort and management time has been devoted to our overseas companies and the upward momentum of their profit contributions will continue.

● We look forward to the coming years with eagerness and optimism and substantial improvements can be expected in profitability during 1977 with a return to the levels of previous performance.

THE NATION'S LEADER IN CRANE HIRE AND CONSTRUCTION EQUIPMENT

FFI TERM DEPOSITS

Deposits of £1,000-£25,000 accepted for fixed terms of 3-10 years. Interest paid gross, half-yearly. Rates for deposits received no later than 6.5.77.

Terms (years)	3	4	5	6	7	8	9	10
Interest %	11	11½	11½	11½	12	12½	12½	12½

Rates for larger amounts on request. Deposits to, and further information from, The Chief Cashier, Finance for Industry Limited, 91 Waterloo Road, London SE1 8XP (01-925 782). Ext. 244. Cheques payable to "Bank of England, a/c FFI". FFI is the holding company for ICF and FCI.

BRITISH PRINTING CORPORATION

"There are encouraging signs of increased activity in Printing. Packaging results so far are excellent and we also expect another good year in Publishing, particularly overseas."

Points from the review of the Chairman, Mr. Peter Robinson.

PROSPECTS: With further improvement in the economy BPC should be able to benefit from the re-organisation and investment of recent years.

TRADING PROFITS before interest increased from £7.2m to £8m.

DIVIDEND: An unchanged dividend is recommended—final of 2.1825p following interim of 1p.

1975	1976	
£'000	£'000	
127,518	143,594	Sales
3,315	4,756	Profit before taxation and extraordinary items
4.6p	6.0p	Earnings per ordinary share
80p	105p	Net tangible assets per ordinary share

Copies of the Annual Report and Accounts may be obtained from The Secretary, The British Printing Corporation Ltd., Print House, 41 Great Queen Street, WC2B 5AS.

By 10.15.70

OVERSEAS MARKETS

EUROBONDS

Riding over the Chiasso affair

THE ACCELERATING concern over the implications of the Credit Suisse affair early last week—particularly the announcement of the Sw.Frs.3bn. standby credit over Monday night—will be a market where trading had already slackened off and where the tendency was for prices to be marked down following the \$350m. worth of new issue announcements the previous weekend.

to the issues in the table is a wisdom of handling their affairs in this way. Let it be emphasised then that, as yet anyway, there seems to be no sign of any significant run on the Swiss banks' fiduciary business. It appears that there was some movement away from Credit Suisse itself—perhaps with pressure from a few customers to charge lower fees—but whether or not because other business, such clients were apparently back at Credit Suisse.

for banking secrecy in remains unchanged as in general does the Swiss banks' reputation for placing funds with prime quality names. In these circumstances, fears of having their funds misdirected into less than prime quality investments look relatively insignificant, and customers will lose over the Chiasso affair.

CURRENT EUROBOND ISSUES

Table with columns: Borrowers, U.S. DOLLARS, Amount, Maturity, Av. life, Coupon, Price, Lead manager, Offer yield %.

CANADIAN DOLLARS

Table with columns: Borrowers, Amount, Maturity, Av. life, Coupon, Price, Lead manager, Offer yield %.

GERMANY

Table with columns: Borrowers, Amount, Maturity, Av. life, Coupon, Price, Lead manager, Offer yield %.

JOHANNESBURG

Table with columns: Borrowers, Amount, Maturity, Av. life, Coupon, Price, Lead manager, Offer yield %.

AMSTERDAM

Table with columns: Borrowers, Amount, Maturity, Av. life, Coupon, Price, Lead manager, Offer yield %.

COPENHAGEN

Table with columns: Borrowers, Amount, Maturity, Av. life, Coupon, Price, Lead manager, Offer yield %.

BRUSSELS/LUXEMBOURG

Table with columns: Borrowers, Amount, Maturity, Av. life, Coupon, Price, Lead manager, Offer yield %.

STOCKHOLM

Table with columns: Borrowers, Amount, Maturity, Av. life, Coupon, Price, Lead manager, Offer yield %.

AUSTRALIA

Table with columns: Borrowers, Amount, Maturity, Av. life, Coupon, Price, Lead manager, Offer yield %.

PARIS

Table with columns: Borrowers, Amount, Maturity, Av. life, Coupon, Price, Lead manager, Offer yield %.

VIENNA

Table with columns: Borrowers, Amount, Maturity, Av. life, Coupon, Price, Lead manager, Offer yield %.

OSLO

Table with columns: Borrowers, Amount, Maturity, Av. life, Coupon, Price, Lead manager, Offer yield %.

SWITZERLAND

Table with columns: Borrowers, Amount, Maturity, Av. life, Coupon, Price, Lead manager, Offer yield %.

MILAN

Table with columns: Borrowers, Amount, Maturity, Av. life, Coupon, Price, Lead manager, Offer yield %.

Indices

NEW YORK - DOW JONES

Table with columns: Apr. 29, Apr. 28, Apr. 27, Apr. 26, Apr. 25, Apr. 24, Apr. 23, Apr. 22, Apr. 21, Apr. 20, Apr. 19, Apr. 18, Apr. 17, Apr. 16, Apr. 15, Apr. 14, Apr. 13, Apr. 12, Apr. 11, Apr. 10, Apr. 9, Apr. 8, Apr. 7, Apr. 6, Apr. 5, Apr. 4, Apr. 3, Apr. 2, Apr. 1.

STANDARD AND POORS

Table with columns: Apr. 29, Apr. 28, Apr. 27, Apr. 26, Apr. 25, Apr. 24, Apr. 23, Apr. 22, Apr. 21, Apr. 20, Apr. 19, Apr. 18, Apr. 17, Apr. 16, Apr. 15, Apr. 14, Apr. 13, Apr. 12, Apr. 11, Apr. 10, Apr. 9, Apr. 8, Apr. 7, Apr. 6, Apr. 5, Apr. 4, Apr. 3, Apr. 2, Apr. 1.

N.Y.S.E. ALL COMMON

Table with columns: Apr. 29, Apr. 28, Apr. 27, Apr. 26, Apr. 25, Apr. 24, Apr. 23, Apr. 22, Apr. 21, Apr. 20, Apr. 19, Apr. 18, Apr. 17, Apr. 16, Apr. 15, Apr. 14, Apr. 13, Apr. 12, Apr. 11, Apr. 10, Apr. 9, Apr. 8, Apr. 7, Apr. 6, Apr. 5, Apr. 4, Apr. 3, Apr. 2, Apr. 1.

MONTREAL

Table with columns: Apr. 29, Apr. 28, Apr. 27, Apr. 26, Apr. 25, Apr. 24, Apr. 23, Apr. 22, Apr. 21, Apr. 20, Apr. 19, Apr. 18, Apr. 17, Apr. 16, Apr. 15, Apr. 14, Apr. 13, Apr. 12, Apr. 11, Apr. 10, Apr. 9, Apr. 8, Apr. 7, Apr. 6, Apr. 5, Apr. 4, Apr. 3, Apr. 2, Apr. 1.

TORONTO

Table with columns: Apr. 29, Apr. 28, Apr. 27, Apr. 26, Apr. 25, Apr. 24, Apr. 23, Apr. 22, Apr. 21, Apr. 20, Apr. 19, Apr. 18, Apr. 17, Apr. 16, Apr. 15, Apr. 14, Apr. 13, Apr. 12, Apr. 11, Apr. 10, Apr. 9, Apr. 8, Apr. 7, Apr. 6, Apr. 5, Apr. 4, Apr. 3, Apr. 2, Apr. 1.

JOHANNESBURG

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AMSTERDAM

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COPENHAGEN

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BRUSSELS/LUXEMBOURG

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STOCKHOLM

Table with columns: Apr. 29, Apr. 28, Apr. 27, Apr. 26, Apr. 25, Apr. 24, Apr. 23, Apr. 22, Apr. 21, Apr. 20, Apr. 19, Apr. 18, Apr. 17, Apr. 16, Apr. 15, Apr. 14, Apr. 13, Apr. 12, Apr. 11, Apr. 10, Apr. 9, Apr. 8, Apr. 7, Apr. 6, Apr. 5, Apr. 4, Apr. 3, Apr. 2, Apr. 1.

OVERSEAS SHARE INFORMATION

NEW YORK

Large table listing various international stocks with columns for High, Low, Stock, and April 29 price.

AMSTERDAM

Large table listing various international stocks with columns for High, Low, Stock, and April 29 price.

COPENHAGEN

Large table listing various international stocks with columns for High, Low, Stock, and April 29 price.

BRUSSELS/LUXEMBOURG

Large table listing various international stocks with columns for High, Low, Stock, and April 29 price.

STOCKHOLM

Small table listing various international stocks with columns for High, Low, Stock, and April 29 price.

Handwritten note: 100 1.50

AUTHORISED UNIT TRUSTS

OFFSHORE AND OVERSEAS FUNDS

Main table listing various unit trusts and offshore funds with columns for fund names, managers, and performance metrics.

FINANCIAL TIMES STOCK INDICES

Table showing stock indices for various sectors like Government, Industrial, and Financial, with columns for current and previous values.

HIGHS AND LOWS S.E. ACTIVITY

Table showing high and low stock prices and S.E. activity for various sectors.

FT-ACTUARIES INDICES

Table showing actuarial indices for various categories like Industrial Group and Dividend Yield.

HONG KONG SINGAPORE STOCKS

Table listing stock prices for Hong Kong and Singapore markets.

Mercury Fund Managers Ltd.

Table listing Mercury Fund Managers Ltd. funds and their details.

Manila Unit Trust Managers Ltd.

Table listing Manila Unit Trust Managers Ltd. funds and their details.

National and Commercial

Table listing National and Commercial funds and their details.

National President Inv. Mgrs. Ltd.

Table listing National President Inv. Mgrs. Ltd. funds and their details.

National Westminster (a)

Table listing National Westminster funds and their details.

NEL Trust Managers Ltd.

Table listing NEL Trust Managers Ltd. funds and their details.

Stewart Unit Trust Managers Ltd.

Table listing Stewart Unit Trust Managers Ltd. funds and their details.

Barclays Life Assurance Co. Ltd.

Table listing Barclays Life Assurance Co. Ltd. funds and their details.

Bealife Life Assurance Co. Ltd.

Table listing Bealife Life Assurance Co. Ltd. funds and their details.

Canada Life Assurance Co.

Table listing Canada Life Assurance Co. funds and their details.

Central Assurance Co. Ltd.

Table listing Central Assurance Co. Ltd. funds and their details.

Commercial Union Group

Table listing Commercial Union Group funds and their details.

Confederation Life Assurance Co.

Table listing Confederation Life Assurance Co. funds and their details.

General Portfolio Life Ins. Co. Ltd.

Table listing General Portfolio Life Ins. Co. Ltd. funds and their details.

Gresham Life Ass. Sec. Ltd.

Table listing Gresham Life Ass. Sec. Ltd. funds and their details.

Guardian Royal Exchange

Table listing Guardian Royal Exchange funds and their details.

Hamro Life Assurance Limited

Table listing Hamro Life Assurance Limited funds and their details.

Imperial Life Ass. Co. of Canada

Table listing Imperial Life Ass. Co. of Canada funds and their details.

Life Assur. Co. of Pennsylvania

Table listing Life Assur. Co. of Pennsylvania funds and their details.

Lloyds Ek Unit Tr. Mgrs. Ltd.

Table listing Lloyds Ek Unit Tr. Mgrs. Ltd. funds and their details.

INSURANCE, PROPERTY, BONDS

Solar Life Assurance Limited

Table listing Solar Life Assurance Limited funds and their details.

Target Life Assurance Co. Ltd.

Table listing Target Life Assurance Co. Ltd. funds and their details.

Transatlantic and Gen. Secs. Co.

Table listing Transatlantic and Gen. Secs. Co. funds and their details.

Trustee Executors and Administrators

Table listing Trustee Executors and Administrators funds and their details.

Wellington Assurance Co. Ltd.

Table listing Wellington Assurance Co. Ltd. funds and their details.

Windsor Life Assur. Co. Ltd.

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INSURANCE BASE RATES

Table showing insurance base rates for various policies.

NOTES

Notes section providing additional information and disclaimers regarding the data and services.

THE LAIRD GROUP LIMITED

Results 1976

	Year to 31 December 1976 £'000	Year to 28 December 1975 £'000
Turnover	110,874	88,561
Profit before Tax	8,061	6,844
Tax	(2,158)	(3,082)
Profit after Tax and before extraordinary items	5,903	3,762
Extraordinary items	(402)	—
Profit available for Ordinary Stockholders	5,501	3,762
Dividends	(1,042)	(947)
Retained Profit	4,459	2,815
Earnings per Ordinary Stock Unit	14.89p	9.49p
Net Dividend per Ordinary Stock Unit	2.63p	2.39p
Dividend Cover	5.7	4.0
Net Assets per Ordinary Stock Unit	90.53p	76.29p

The Report and Accounts for the year to 31 December 1976 were posted to stockholders on 30 April 1977

GA expects break-even on U.K. underwriting

THE UPSWING in the insurance cycle is believed to have begun but its progress is slower than expected. However, barring undue natural or other disasters, General Accident Fire and Life Assurance Corporation could well break even or possibly make an underwriting profit in the UK in the current year. Mr. E. I. Stuart Black, the chairman, says in his annual statement.

This situation may be harder to achieve in the U.S. although the company will look for a continued and steady, but perhaps slow, fall in its operating ratio. In spite of the substantial recovery in the U.S. during 1976 it produced the industry's third worst underwriting experience ever, and major underwriting problems remain to be overcome particularly in liability business and in automobile assigned risks. Added to this the changed political scene may also bring its problems and makes prediction particularly hazardous, he says.

After many problems of recent years in Canada the trading result was considerably better with an underwriting account at almost break-even. Elsewhere in the world the company's experience is generally improving. As reported on March 24, pre-tax profit expanded 163 per cent. to £42.5m. for 1976 with investment income 41.8 per cent. ahead at £50m. After allowing for exchange gains the improvement in investment income was 28 per cent. of which £1m. was derived from investment of the proceeds of the September rights issue. The balance reflected a healthy cash flow the chairman says. The underwriting loss was cut from £27.7m. to £7.8m.

The net dividend is lifted to 7.25p (5.81p) on increased capital. During the year the company was more successful in its kind of financing growth from retained

earnings despite the unprecedented rise of almost £150m. in premium income and apart from a dividend increase of 25 per cent. At £18.5m. retained earnings represented 12.5 per cent. of premium growth compared with the current minimum solvency margin requirement of 10 per cent. he says.

Non-life investments at December 31, 1976, showed a surplus over book value of £12.7m. This was £108.5m. higher than the year before. The total surplus on investments at year end was over £350m.

In the U.K. during 1976 the company's losses by theft from private houses exceeded losses by house fires which themselves have not decreased. Employers' Liability and Public Liability business continue to present severe underwriting problems. Although premium rates have been raised substantially the trend in court awards for personal injuries makes assessment of rates especially difficult, Mr. Stuart Black says.

The directors feel it would be premature and even misleading to produce inflation adjusted accounts according to ED 78. Several of the proposals, and in particular the proposed treatment of net monetary assets as liabilities, are somewhat controversial and have to be thoroughly developed in the context of the special factors affecting insurance company accounts, he states.

Commenting on the Bullock Report he says that implementation of the majority of the report or, in some respects, the minority proposals, could only have a serious and negative effect upon industrial relations and investment in the U.K.

Of the possibility of nationalisation he says that Government control over the investment of policyholders' funds is no solu-

tion to the country's basic economic problems.

Meeting, Perth, on May 25 at 11.30 p.m.

Further growth at NPI

NEW ANNUAL premiums received by National Provident Institution more than doubled to £9.95m. to £11.92m. in 1976. At the year end investments, including an investment reserve held at £10.2m., totalled £234.3m. against £209.17m.

During the year overseas Ordinary holdings were reduced by £12m. Just under £2m. was invested in U.K. equities and a similar amount in property. A total of £37m. was invested in gilts, offset by reductions of £11m. in other fixed interest securities, and nearly £2m. in mortgages and house loans and almost £3m. in deposits.

The growth of new business enabled the company to offset the higher costs due to inflation. The benefit was a maintained level of bonus rates, says Mr. John Harvey, the chairman.

The company's Employed Retirement Plan continued to be a market leader and there has been increasing interest in the Capital Pension Plan, he adds.

At December 31, 1976 Ordinary long term insurance funds stood at £197.41m. (£165.17m.). During the year £1.4m. was distributed in interim, terminal and vesting bonuses.

Meeting, 48, Gracechurch Street, EC, on May 17 at 12.15 p.m.

Blackwood Hodge aims

THE SHORT-TERM objective of Blackwood Hodge, following a 10-year period of expansion, is to improve market penetration and profitability in the territories in which the group now operates, says Mr. W. A. Shapland, the chairman. Market surveys indicate the very substantial growth potential in these countries, he adds.

Group profits in 1977 are expected to be in excess of the £12.71m. (£11.66m.) achieved in 1976, on sales £63.86m. higher at £248.96m. (as reported on April 14). Mr. Shapland says that all possible steps continue to be taken to reduce inventory levels in order to minimise borrowing costs. Overheads are also under review, he adds.

The chairman says that 1976 was a record year in the U.K. but a loss of £44,000 was incurred in Europe despite a sales increase of 34.33 per cent. He attributes the loss to difficult trading conditions.

The reduction in trading profit in North America was due to a general loss of confidence in the Canadian economy and reduced activity in the construction and timber industries, members are told.

A geographical analysis of sales and trading profit shows (£000s omitted) U.K. £63,088 (£58,463) and £9,914 (£4,503), Europe and £44,925 (£33,453) and £444 loss (£41,364) profit, Africa £80,077 (£41,364) and £10,261 (£8,574), Australia £28,696 (£21,441) and £1,080 (£1,061), and Asia £2,169 (£2,884) and £282 (£2,432), and North America £31,009 (£48,878) and £1,736 (£2,276) loss.

Group net assets employed at the year-end amounted to £86.7m., an increase of £17.3m. The increase was made up of retained profits of £4.4m. and the net amounts attributable to minority shareholders of £1.5m., unrealised exchange surpluses on properties of £1.6m., an increase in deferred tax of £3m., and the net proceeds of the Rights issue of £6.2m., it is stated.

Liabilities to bankers amounted to £62.4m., an increase of £16m. Net bank indebtedness increased to £11.5m. compared with an increase of £10.6m.

Accounts prepared on the

current purchasing power basis show pre-tax profit of £10.31m. against £12.71m. on a historical cost basis.

Deferred tax stands in the balance sheet at £12.22m. (£7.03m.), and Mr. Shapland says that this amount, mainly attributable to the U.K., is unlikely to become payable within the foreseeable future.

Meeting, Dorchester Hotel, W., on May 25 at 12.30.

Peak £1.9m. by Jas. Shipstone

NOTTINGHAM-BASED brewing group James Shipstone and Sons reports an advance from £1.65m. to a record £1.91m. in pre-tax profit for 1976, on a turnover of £12.94m. against £11.16m. The dividend is raised from 7.52p to 8.27p, with a final of 5.64p.

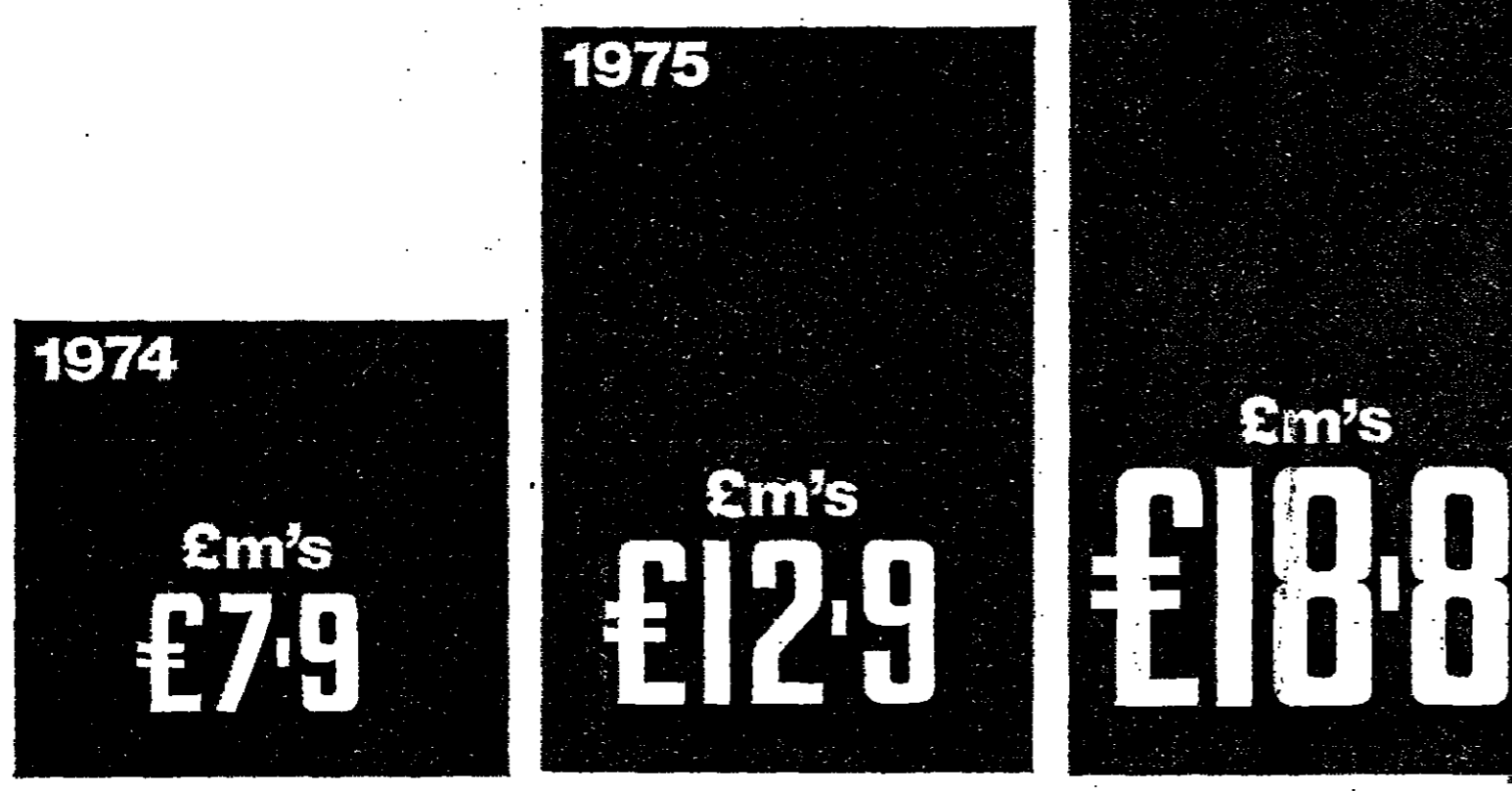
Mr. R. H. Pykett, chairman, says that these increases reflect the buoyancy of trading throughout the year, although there were indications towards the end that the rate of growth experienced in the last few years was decreasing.

Of six licensed premises being constructed last year one was completed and opened. Of the others, one at Northampton is in the new development area there and provides a base for further expansion in the region. Another two sites at Rainworth and Edwinstowe are in mining areas designated for development. It is hoped to open all of them this year and they should make a valuable contribution to the led estate trade.

After tax the year's profit emerges at £994,488 against £902,462 and earnings per £1 share are 19.2p compared with 16.2p.

At December 31 there was an increase in short-term deposits of £440,000 (£310,000) and they stood at £1.3m.

Hepworth Ceramic pre-tax profits grow 138% in three years.



Record results in 1976 for HCH

"In conditions which affected, one way or another, each and every division of this Company we have had little to help us in 'the market' - nevertheless, we have continued to prosper."

Mr. John F. Booth, Chairman

The Annual General Meeting will be held on May 18 in London. The following are extracts from the circulated statement of the Chairman, Mr. John F. Booth.

The markets in which we operate speak for themselves: the housing, building and construction industry is, through Government policy, in a most deplorable condition. The steel industry has been in one of its cyclical troughs and has suffered a dramatic downturn on a world-wide basis. In these conditions which affected, one way or another, each and every division of this company we have had little to help us in "the market".

Nevertheless, we have continued to prosper. We have in 1976 as in the past invested in research and development for what we believe that we must operate in a world-wide market and that to do this we must not only have absolutely top-class products, preferably better than any of our competitors, but also we must continually update them and keep abreast of technological change.

In addition, we have spent a great deal of money in updating our plant in this country. In building new plant and taking every step we consider should be taken to enable us to be highly competitive.

We have for a number of years now operated in the United States of America through our subsidiary company, Dependable-Forth Inc. and for a greater length of time had a 50% holding in the Dolomite Brick Corporation of America. Your Board decided that they should expand their American interests and accordingly we made a bid for and ultimately acquired the W. S. Dickey Clay Manufacturing Company, a well-established clay pipe company and a well-managed concern consisting of ten modern tunnel kiln operations. They have a substantial share of the market and their technology and ours is interchangeable.

DIVIDEND Your Board recommends a final dividend of £1.12839p per share which together with the interim dividend brings the year's total up to 2.12839p per share against a total of 1.9349p per share paid last year. Under existing legislation this is the maximum dividend which your Board can recommend.

CLAYWARE What little impetus was gained in the housing market in the early months of 1976 completely collapsed by mid-year and we are once again faced with a position of maximising our profitability in a bad market with all the difficulties that this entails. Against this, however, some progress is being made in the export market. In the Middle East we have had very considerable success and we have in Europe mounted a most intensive effort over the last three years so that in addition to selling from our two plants in Europe we are also exporting pipe to them from the U.K. There is no doubt about the market in Europe and there is no doubt either about the fact that we shall obtain our share of it. These export markets are extremely valuable to us and I hope will in the future offset the present decline in our U.K. business.

REFRACTORIES This company has had to operate in a market which the downturn was on a world-wide basis. With this in view I think that this division put up a most remarkable performance.

INDUSTRIAL SANDS & MINERALS Last year the Industrial Sands division diversified into mineral processing. Tremendous efforts have been made by British Industrial Sand Limited in their minerals division and though in the overall picture there has been no great increase in their sand business in the U.K., they have through their diversification and by their efforts in selling special types of sand in Europe achieved a very worthwhile result.

PLASTICS The Plastics Division showed a significant increase in profitability on 1975 which was in itself a very significant increase on the profitability contributed by the Division in 1974. As this division operated in very much the same markets as the Clayware Division there is no doubt that the profitability has come out of efficiency and an engaged in it have put up a very good performance over the last two years.

FOUNDRY RESINS & EQUIPMENT This division has had a difficult year operating as it does in the foundry industry and

business has been very much less than buoyant. I have always expected it to do better than it has done since we acquired it. We have however run into a number of difficulties of one sort or another over which the management has had by and large little or no control. I rather think that we have put most of these behind us now.

ENGINEERING & MISCELLANEOUS These small companies when put together make a significant contribution to the Group's profitability. They are well managed and generally over the years they have performed very well and they are making a very satisfactory return on the capital employed by them in their various activities.

FINANCE I have for some years now taken the view that this Company, and indeed the country as a whole, can with a little effort and the application of a great deal of common sense from those who from time to time govern us go forward in ever-increasing strength, and the results of this would be such as to bring benefits to the people of this country beyond anything of which they have ever dreamed. It is our tragedy that we either fail to see the main chance or quite foolishly put obstacles in the way of those who would attempt to achieve it.

RESULTS	1976	1975
Turnover ended 31st December	1976	1975
	£000's	£000's
Turnover	162,423	137,371
Profit before taxation	5,732	5,081
Clayware	5,029	3,466
Refractories	4,605	1,888
Industrial Sands & Minerals	1,989	936
Plastics	675	691
Foundry Resins & Equipment	1,816	705
Engineering & Miscellaneous	18,846	12,877
Taxation	9,809	6,543
Profit after taxation	9,037	6,334
Extraordinary item	—	254
Dividends	9,037	6,080
Profit retained	2,133	1,917
Earnings per share	9.01p	6.37p
Dividends per share	2.12839p	1.9349p
Number of U.K. employees	10,700	10,900

HEPWORTH CERAMIC HOLDINGS LTD

HCH Leaders in refractories, industrial sands and clayware and prominent in plastics, foundry resins & equipment, engineering, etc.

PROVIDENT LIFE ASSOCIATION OF LONDON LIMITED
Established 1877 PROVIDENT HOUSE 266 BISHOPSGATE LONDON EC2M 4QP

Extracts from the Statement by the Chairman, Mr. R. J. W. Crabbe on the Group Results for 1976

In 1976 we continued the successful sales promotion efforts which resulted in increases of over 30 per cent. in both new sums assured of long-term business and general insurance premium income.

The high inflation rates of the last few years have made increased cover a necessity to those who wish to protect their families. In particular we believe that our with profits life assurance policies on which the bonus rates have been improved provide the best method of countering inflation, and also give an opportunity to share in the fortunes of the company. We are, therefore, actively encouraging our clients to effect with profits policies in all cases except those where without profits policies are clearly appropriate for financial or other reasons.

The last few years have seen a constant flow of legislation of increasing complexity which affects our business at all levels and yet more is in prospect. Most of this is either directly harmful or superfluous to an industry which, in the 100 years since we were founded, has achieved a world-wide reputation for integrity and for innovation based on a degree of freedom from official interference unmatched outside the Commonwealth. The cumulative effect of a long list of such enactments is a serious erosion of our staff's ability to plan and execute desirable developments in our business—a waste of skilled manpower which is matched by a similar waste in the Departments which have to administer the legislation. The problem is aggravated by the congestion which precluded adequate examination of these enactments by the legislature.

LONG-TERM BUSINESS

New sums assured were £207 million compared with £156 million in 1975 and £74 million in 1974. New annual premiums of £2.4 million were at the same level as in 1975 owing to a change in the composition of the business which produced an increased volume of whole life business but less of the shorter term pensions business carrying a high rate of premium. The increases in our rates of compound bonus, to £4.25 per cent. for life policies and to £3.50 per cent. for pensions policies by annual premium, have made these very attractive.

The premium income of the year was £10.8 million compared with £9.6 million in the previous year. The gross rate of interest earned on the long-term funds was £7.05 per cent., a considerable improvement over the rate of £6.49 in 1975.

and we look forward to a further improvement in the coming year.

The annual valuation carried out by the Actuary revealed that the surplus emerging in 1976 was £1,932,000. The valuation basis used in 1975 has been maintained, subject to two adjustments to accommodate the heavy initial strains that would have occurred as a result of the rapid increase in new business.

GENERAL INSURANCE BUSINESS

The results of the United Standard Insurance Company Limited were affected by adverse experience in the Property and Accident and the Marine accounts and by the extra costs of moving their Head Office during the year.

The Motor Account had a satisfactory year. The measures taken in the Property and Accident Account to ensure that the premiums charged for household and retailers business reflect changing experience and to bring sums assured into line with inflated property values were beginning to take effect in the second half year. As a further measure treasury reinsurance and foreign business accounts were closed to new business at the end of the year. We have ceased to write new business under the Marine account and the reserves held are mainly in respect of business more than two years old. In the Profit and Loss account of the subsidiary the loss after tax, but including group relief, was £22,000 compared with £248,000 in 1975.

SHAREHOLDERS' FUND

The combined profits of the Group for 1976 after taxation were £401,000 compared with £116,000 in the previous year.

The recommendation for the final dividend for 1976 on the "A" and "B" Ordinary shares is in such a form that the maximum permitted increase will be payable, by providing for a payment of 4.013p per share on the 27th May, 1977, and for an additional amount if the tax rate changes.

CENTENARY YEAR

1977 marks the 100th anniversary of the founding of the Company, and we have prepared a brochure, "The Provident Life Story" which gives a short history of the Company. This traces the expansion of our business which has been made possible by successive generations of management and staff and we are grateful to them and for the support of our agents and policyholders.

The Annual General Meeting will be held on Wednesday, 25th May, 1977, at 12 noon in the Suffolk Room, Abercorn Rooms, Liverpool Street, London, EC2P 2AN. Copies of the Report and Accounts for 1976 can be obtained from the Secretary.

SHARE DISCLOSURE
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SHARE DISCLOSURES

17% stake in Hammerson

A HOLDING of 17 per cent. by Standard Life Assurance Company... The stake, amounting to 813,000 shares... Standard Life Assurance Company... Hammerson Property and Investment Trust... Standard Life Assurance Company... Hammerson Property and Investment Trust... Standard Life Assurance Company... Hammerson Property and Investment Trust...

KIO holdings

A FURTHER MAJOR holding by the Kuwait Investment Office in a UK company has been disclosed. The company is AIFund, an investment trust with the stated intention of investing predominantly in the Ordinary shares of other UK resident investment trusts. The KIO holds 390,000 income shares, which represents 16.25 per cent. Sale Tilley and Co. Mr. F. A. P. King has bought 354 Ord. shares. G. Dew and Co. Mr. G. Dew has disposed of 6,000 Ord. shares and Mrs. P. A. J. Dew has disposed of 1,500 Ord. shares. Deamont Properties: London and Manchester Ass. Co. holds 785,000 Ord. shares and their subsidiary Welfare Ins. Co. holds 75,000 Ord. shares. Ferry Pickering Grp. Britannic Ass. Co. holds 242,000 Ord. shares (8.24 per cent.) and Sun Alliance and London Ins. Grp. holds 260,000 (6.7 per cent.). Williamson Tea Hldgs: Romal Tea Hldgs has purchased a further 5,000 Ord. shares and now holds a total of 575,000 (85.13 per cent.) Ord. shares. Brown and Tawse: Mr. S. D. Rae, a director, holds 654,714 Ord. shares (8.5 per cent.). Hancock (Holdings): J. F. Alcock, a director, holds 71,433 Ordinary shares (5.85 per cent.) and G. D. Gawthorpe, also a director, holds 131,550 (10.96) Ordinary shares beneficially and 70,000 (5.83 per cent.) as a trustee. Mrs. G. O. Alcock holds 92,743 Ordinary shares (7.74 per cent.) and Mrs. M. B. Gawthorpe holds 61,160 (5.1 per cent.) Ordinary shares. Trust Union Prudential Assurance Company holds 1,212,354 (5.2 per cent.), Industrial Assurance Corporation holds 8,522,480 (70.2 per cent.) and The Trustees of the Corporation holds 1,392,480 (8.4 per cent.) Ordinary shares. London Show Property Trust: Eagle Star Life Fund holds 608,332 (4.26 per cent.) Ordinary shares. Eagle Star Investments holds 135,914 (1.15 per cent.) and British Crown holds 10,000 (0.08 per cent.) Ordinary shares. In addition, the Eagle Star Group's Widows Benefit Scheme holds 15,500 Ordinary shares. Farnham: Mr. P. G. Hammond

per cent.), Throgmorton Street Guardian Royal Exchange Ass. 850,000 (8.44 per cent.) Ordinary shares. Nominess holds 192,500 (8.5 per cent.) and Sun Alliance and London Ins. Group holds 11,000 (5.5 per cent.) Ordinary shares. Senior Engineering Group: Mr. C. Stead and Simpson: John Blundell holds 351,146 shares, H. E. G. Gee holds 120,000 shares, G. S. Gee holds 145,887 shares and Mrs. M. Mitchell, Newton Years, Doland Sheard Hunt and James Ian Mitchell hold 87,100 shares. Louis C. Edwards and Sons (Manchester): Mr. C. M. Edwards has purchased 180,000 Ordinary shares from Mrs. M. Edwards, a director. Hellenic and General Trust: Britannic Ass. Company holds per cent.) Buckley Brewery: Britam Ass. Co. holds 675,000 (6.33 per cent.), Whitbread and Co. hold 704,000 (8.5 per cent.) and Wh bread Wals holds 1,188,666 (11.88 per cent.) Ordinary shares. Lead Industries Grp.: Lond R. C. Tomlinson holds 280,023 Ordinary shares (11.78 per cent.), Indemnity and General Ins. (Indemnity and General Ins. Co.) holds 70,000 4.9 per cent. pr Allied Insulators: Prudential Group holds 470,830 Ordinary shares (5.23 per cent.) and 1,846,785 Ordinary shares (5.5 per cent.).

BANK OF SEUL AND TRUST COMPANY, SEOUL, KOREA

have pleasure in announcing the opening of their London Representative Office on Monday, 2nd May, 1977 at 65-66 QUEEN STREET LONDON, EC4R 1EB Chairman of the Board of Directors & President : Yoon-Sup Hong Representative : Yang-Mokk Sohn Assistant Representative : Hang-Bae Kong

City Investing reports on first quarter 1977 results

City Investing Company's first quarter 1977 results reflected further growth of all of City Investing's principal businesses: manufacturing, international, housing and insurance.

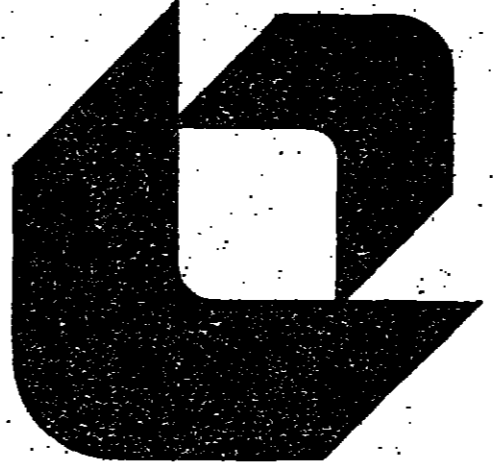
Highlights

- City Investing Company's total revenues rose 21% to \$688 million.
• City Investing's net income increased 28% to \$11.5 million.
• The Board of Directors recently increased City's quarterly dividend to \$0.20 per share, payable May 1, 1977, to shareholders of record April 1, 1977.

Manufacturing, International and Housing Domestic manufacturing operations showed revenues and earnings gains on generally increased unit volume. Particularly strong performance was shown in water heaters, containers and magazine printing.

International manufacturing sales and profits advanced further, highlighted by gains from City Investing's container operations. City's housing group reported substantially increased earnings, reflecting recovery in shipments of mobile homes, improved margins on single-family home sales and improvement in occupancy and average-room rates of our budget motel operations.

Insurance and Financial Property and casualty insurance underwriting losses were substantially reduced from last year.



Basic Businesses Filling Basic Needs

City Investing is the world's largest manufacturer of water heaters and steel shipping containers. And a leading U.S. manufacturer of heating and air conditioning equipment for residential and commercial use.

City is also the nation's largest printer of newsstand publications; one of the country's largest home builders and mobile home manufacturers; operates the largest chain of budget motels in the U.S. and is one of the major property and casualty insurers in the United States.

To learn more about City Investing, contact: Jerome Hanan, V. P. City Investing S.A., Stockerstrasse 38, 8002 Zurich, Switzerland.

Table with 4 columns: SUMMARY RESULTS, First Quarter Ended March 31 (Unaudited), 1977, 1976, % Increase (Decrease). Rows include Revenues, Operating income, Net investment gains, Preferred dividends of City Home Corporation, Net income, Primary net income per share, Net income per share assuming full dilution.

Average primary shares were 21,824,000 and 20,549,000 for the three months ended March 31, 1977, and 1976, respectively. Average shares assuming full dilution were 36,272,000 and 34,998,000 for the same respective periods.

City Investing Company Manufacturing | Housing | Insurance

767 Fifth Avenue, New York, New York 10022

LABOUR NEWS

Move to modify worker-director Post Office plan

BY CHRISTIAN TYLER, LABOUR CORRESPONDENT

THE GOVERNMENT is seeking to modify a scheme for putting worker-directors on the Post Office Board, agreed between the PO and its unions, following Liberal Party pressure. Liberal MPs, whose influence on proposed legislation is formally recognised by the Lib-Lab pact, have warned they will not support the Government on a Bill to reconstitute the PO Board, promised for this session, without two prior assurances. The first is that there must be at least five independent members—the present plan is for four—of whom two must be "genuine consumer representatives" appointed after consultation with the Secretary for Prices and Consumer Protection. The second is that the two-year experiment must not be allowed to run beyond that period without another vote in Parliament. Liberals say that assurance has been given. The Department of Industry is expected to tell the unions possibly at a tripartite meeting this week—that instead of six management directors, worker-directors and four independent members, the numbers should be increased to 7-7-5. There would still be provision for an extra seat for an independent chairman, making 20 seats in all instead of 17. According to Mr. Richard Watright, Liberal spokesman on industry yesterday, the Liberals had not specified who the consumer representatives should be. But the Department is said to be thinking of the Post Office Users' Council for one seat. When the Union-PO agreement was reported, POUNC protested vigorously. Meanwhile, the Carter committee on PO structure, which is recommending that the post and telecommunications divisions be split, has protested—with Liberal backing—that the industrial democracy plan should have waited until their report was presented. That report is expected to go to Ministers this week.

Civil servants' bid for moderate chief

BY DAVID CHURCHILL, LABOUR STAFF, IN SOUTHPORT

A BID to recapture for the be closely watched in Whitehall "moderates" the presidency of the largest civil service union, the 230,000-member Civil and Public Services Association, will be made today at the union's annual conference in Southport by former incumbent Mrs. Kate Losinska, a Right-winger. Mrs. Losinska, a Right-winger, was ousted from the key post of president at last year's conference after a bitter wrangle with the union's executive over a magazine article she had written. This alleged that extreme Left-wing political activists were attempting to infiltrate and subvert the Civil Service. The result of the election—in which Mrs. Losinska will attempt to unseat the present Left-backed president, Mr. Len Leaver—will

NEWS ANALYSIS - BRISTOW HELICOPTERS

Digging in for the battle

BY NICK GARNETT, LABOUR STAFF

THE NORTH SEA helicopter dispute looked like a two-day wonder when it began early in April. It is now in its third week, and has all the makings of a long and bitter union recognition battle that could go far wider than Bristow Helicopters of Aberdeen.



Mr. Alan Bristow: Penchant for Rolls-Royce and horse racing.

Certainly, Mr. Alan Bristow, the company's tough-talking boss, is digging in for a battle of principle with the British Airline Pilots Association. The dispute began with the dismissal of a pilot, Captain Peter Royston, amid claims and counter-claims of contract-breaking. The issue now is the company's attitude not to Captain Royston but to the other pilots on strike.

But it goes further than that to embrace Bristow Helicopters' views about unionisation among North Sea flight services generally. What is happening to Bristow and the British Airline Pilots Association cannot be divorced from the wider issue of unionisation of North Sea operations, still virtually virgin territory for unions and companies alike.

Even if that issue could be sorted out with the help of the Advisory, Conciliation and Arbitration Service—whose officials Mr. Bristow has now agreed to meet—the immediate problem has moved a stage further. Bristow claims that the oil companies served by the firm work so shakily that the possible effects of a collapse in the helicopter service that they instituted a flight rationalisation programme which, being cheaper, they will now retain. It says it will never recover the work that has been lost. The result, the company adds, is that there is no longer work for all 52 pilots dismissed in the dispute.

Mr. Bristow himself says that under no circumstances will all the pilots be taken back.

"They've just cut their own throats." Mr. Bristow, a forthright, abrasive man with a penchant for Rolls-Royces, horse "buggy" racing and good food, says he is not anti-union, but accuses BALPA of trying to get full unionisation in North Sea flight services.

The Aberdeen-based inter-union offshore committee which includes about a dozen unions interested in North Sea recognition has for long been trying to mobilise union power in the North Sea.

If the Bristow dispute drags on, it could act as a catalyst on what so far has been a relatively peaceful and diplomatic campaign nursed along by Mr. Anthony Wedgwood Benn, Energy Secretary.

Bristow claims it is operating all the flights asked of it—thanks to non-union pilots and at least 10 BALPA members at Aberdeen pilots from its other centres on the east coast, and a mysterious supply of aviation fuel, the source of which Mr. Bristow refuses to identify.

Miners 'will shun Ashfield Tory'

BY OUR CHESTERFIELD CORRESPONDENT

NOTTINGHAMSHIRE miners may give the cold shoulder to Mr. Timothy Smith, Conservative victor of the Ashfield by-election, if he tries to meet them. The warning came from Mr. Len Martin, secretary of the 34,000-strong Nottinghamshire Area of the National Union of Mineworkers, on the eve of Mr. Smith's debut at Westminster today. He said: "We want nothing to do with him. As far as the miners are concerned we would prefer it if he stayed well away from us."

majority of 23,000 in the Ashfield by-election, and won by 364 votes. Many of the 19,000 miners in the constituency abstained from voting, apparently in protest at the Government's social contract. Mr. Martin said: "We knew it would be a close thing but we didn't think for a minute that I would take over Ashfield. I doubt that any miner will ever want to meet him."

and always will be. The last thing we want in a Tory coming to the colliery." Mr. Smith does not believe there will be difficulties in his relationship with the miners. He said at the weekend: "I visited Pye Hill colliery during my election campaign, met the miners and went down the pit, and I was given a very warm welcome. I am quite aware of any problems and grievances the men may have, and I will be doing my best to sort them out. Thousands of miners here must have voted Conservative—the results prove it—so I don't believe all the men are anti-Tory."

Rubbish strike called off in Liverpool

WORK WILL start in Liverpool today on moving about 20,000 tons of rubbish which has accumulated during a three-week unofficial strike by 1,000 dustmen and street sweepers over bonus payments. About 600 of the men decided at a week-end mass meeting to return to work. They were voting on a deal which provides the binmen with a £1-an-hour bonus for the next five weeks. The street sweepers will get the extra £1 for only a fortnight. The men had claimed an additional £1.25 an hour bonus for the next eight weeks.

HOME NEWS

Car rental groups in commission war

BY ARTHUR SANDLES

CAR RENTAL rates may have to be increased as a result of a commission war which has broken out between the major groups in the European market. Late last week Avis increased its commission to a basic 20 per cent from 15 per cent.

This matches a move earlier in the week by Hertz, which not only increased its commission to 20 per cent, but also increased its commission on reservations above a given target. The move gives Green Shield stamps to its travel agents. The battle was started by the European two weeks ago. The French company announced that it would be paying its travel agents 20 per cent commission, out of a 30 per cent commission on reservations above a given target.

available car rental commission. In spite of these brave words—their seems little doubt that Hertz is not enthusiastic about a price and commission war. Certainly this is true of Avis. Mr. David Longridge, group vice-president international operations for Avis said: "This may be good news for the travel agent, but in the long term it may not be best for the consumer."

There is a clear view in some quarters of the industry that the only way the car rental companies can afford such a war is to build the increased commission into rental rates. Some companies fear that if increased commission is paid to travel agents many business houses will insist on their own discounts, normally 10 per cent, but in the long term it is possible for travel agents or travel managers within companies.

EEC farm policy reform urged by Hattersley

A MAJOR change in the way the Common Market determines farm prices was urged on Saturday by Mr. Roy Hattersley, the Prices Secretary.

Operation of the Common Market Agricultural Policy was nothing more than a bizarre said the Minister. A "severe fundamental" change was needed to make the market work for its 250m. people. Mr. Hattersley told the National Federation of Young Farmers' Clubs at Blackpool that the butter mountain and wine lake were merely visible symptoms of an inadequate policy. He said it was basically wrong that the EEC should go on creating such surpluses, and encouraging surplus production, by keeping support prices unnaturally high. It was "preposterous" that within the EEC prices of produce almost permanently in surplus should be put up so much that

Gatwick cargo shed opens

The first shed of a new 101,000 square feet cargo terminal at London's Gatwick Airport goes into action today. It is operated by Gatwick Handling. Farmers were encouraged to produce more. And it was absurd that surplus produce, which was exported, should almost always cost above the average to grow. Mr. Hattersley, one of Labour's pro-marketters "from the very beginning" said that nothing had happened to make him change his mind that Britain's future lay within the EEC. "But playing a full and active part entitles us to criticise those institutions which are in desperate need of change," he said.

WEEK'S FINANCIAL DIARY

The following is a record of the principal business and financial engagements during the week. The Board meetings are mainly for the purpose of considering dividends and official indications is based mainly on last year's time-table.

Table with columns for Date, Company Name, and Details of meetings and events.

Businessman's Diary

U.K. TRADE FAIRS AND EXHIBITIONS

Table listing trade fairs and exhibitions with columns for Date, Title, and Venue.

OVERSEAS TRADE FAIRS AND EXHIBITIONS

Table listing overseas trade fairs and exhibitions with columns for Date, Title, and Venue.

Parliament

Table listing parliamentary business with columns for Date, Commons, and Lords.

Sumitomo Chemical Company, Limited. 6 3/4% Guaranteed Sinking Fund Debentures Due 1979. NOTICE IS HEREBY GIVEN that, pursuant to the provisions of the Indenture dated as of December 1, 1964, under which the above designated Debentures were issued, Citibank, N.A. (formerly First National City Bank), as Trustee, has selected for redemption through the operation of the Sinking Fund, on June 1, 1977 (the "redemption date") at 100% of the principal amount thereof (the "redemption price"), together with accrued interest to the redemption date, \$44,400 principal amount of said Debentures bearing the following distinctive numbers:

BUSINESS AND MANAGEMENT CONFERENCES. To-day Department of Industry: Terotechnology 77- Profit Through Care (cl. May 6) Grosvenor House, W.1. May 4-5 Association of Mining, Electrical & Mechanical Engineers: Extraction, Transportation and Utilisation of Minerals Resources Wilmshaw, Cheshire. May 4-6 Seminar Services International: Tax Planning Conference Montreux. May 5 Business Seminar: The Implications of Devolution or Independence for Business in Scotland Albany Hotel, Glasgow. May 5-6 Business & Industrial Training, Vehicle Recovery Wembley Conf. Centre. May 6-11 International Association of Financial Exchanges—World Congress Dublin. May 6-12 Inbusco: Improving Industrial Relations Arabtec: Marketing Research; Building, Construction and Civil Engineering in Arabtec, Construction and Civil Engineering for London: Finance to Latin America St. Andrews, W.1. May 10-11 Junior Chamber of Commerce for London: Finance to Latin America Cumbarland Hotel, W.1. May 11 Marchmont Conferences: The 1977 Finance Bill Explained Inn on the Park, W.1. May 11-12 Financial Times: Tax, The Finance Bill and Britain's Prospects Royal Lancaster Hotel, W.2. May 12 Legal Studies & Services: Rent Reviews Problems; World Trade Institute: Doing Business in the United States World Trade Centre, E.1. May 16-18 P-E Consulting Group: Production Management; Arabxas: Synthesis-Innovative Skills; Staniland Hall Associates: Economic Forecasting & Business Planning Models 68, Churchway, N.W.1. May 18 The Henley Centre for Forecasting: Energy Costs—Forecast for the next decade Carlton Tower Hotel, S.W.1. May 19 Wheatland Journals: Asbestos Removal West Midlands Productivity Association: The Legal Implications of Quality London Tara Hotel, W.8. May 20-23 The International Management Centre: Managerial Finance Stratford-upon-Avon. May 23-25 Brunel University: Investment for Production Rournemouth. May 24 British Shippers' Council: Air Cargo—New Concepts Uxbridge. May 24 Institute of Purchasing & Supply: Chemical Purchasing in Today's Economic Climate; Institute of Chartered Accountants: Implementing Current Cost Accounting Cafe Royal, W.1. May 24-25 European Association for Industrial Marketing Research: Annual Conference—New Patterns of Int. Trade & Impacts on Marketing Research Sudbury House, E.C.1. May 26 P-E Consulting Group: Solving Problems by Simulation Helsinki. May 26-27 Financial Times: The Banker, Foreign Research: The Management of Foreign Exchange Risks Dorchester Hotel, W.1. May 27 British Institute of Management: Credit Control Management House, W.C.2. May 31-June 1 Financial Times: Aerospace Daily, Air et Cosmos, Aviation Daily: World Aerospace in 1977 Imperial College: International Finance Paris Exhibition Road, S.W.7.

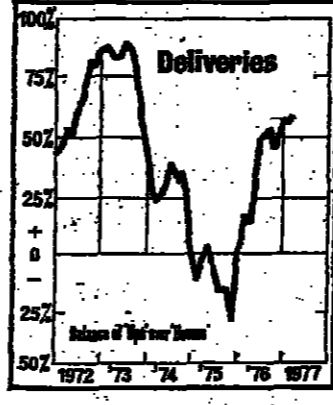
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LONDON'S BRITISH THEATRE

FT Monthly Survey of Business Opinion

GENERAL OUTLOOK Generally more optimistic

THE IMPROVEMENT in optimism both about the economy as a whole and about the prospects for individual companies has continued this month. But since comparisons are still with the period of pessimism and uncertainty at the end of last year a better guide may be provided by next month's survey when respondents will be comparing their attitudes with those held last January.



upward trend in demand. The budget appears to have had a neutral effect, if only because of the virtual absence of references to it—the main exception being one company which referred favourably to the effect of the tax relief on middle management.

GENERAL BUSINESS SITUATION 4 monthly moving total April 1977

Table showing business outlook percentages for 'More optimistic', 'Neutral', and 'Less optimistic' across months from Jan-Apr to Nov-Feb.

EXPORT PROSPECTS (Weighted by exports)

Table showing export outlook percentages for 'Higher', 'Same', and 'Lower' across months from Jan-Apr to Nov-Feb.

NEW ORDERS 4 monthly moving total April 1977

Table showing new orders trends for 'Up', 'Same', and 'Down' across months from Jan-Apr to Nov-Feb.

PRODUCTION/SALES TURNOVER 4 monthly moving total April 1977

Table showing production-sales turnover expectations for 'Rise over 20%', 'Rise 15-19%', etc., across months from Jan-Apr to Nov-Feb.

STOCKS 4 monthly moving total April 1977

Table showing stock market expectations for 'Raw materials and components over the next 12 months will: Increase, Stay about the same, Decrease, No comment' across months from Jan-Apr to Nov-Feb.

FACTORS CURRENTLY AFFECTING PRODUCTION 4 monthly moving total April 1977

Table showing factors affecting production such as 'Home orders', 'Export orders', 'Executive staff', 'Skilled factory staff', etc., across months from Jan-Apr to Nov-Feb.

LABOUR REQUIREMENTS (Weighted by employment) 4 monthly moving total April 1977

Table showing labour requirements expectations for 'Increase', 'Stay about the same', 'Decrease', 'No comment' across months from Jan-Apr to Nov-Feb.

CAPITAL INVESTMENT (Weighted by capital expenditure) 4 monthly moving total April 1977

Table showing capital investment expectations for 'Increase in volume', 'Increase in value but not in volume', 'Stay about the same', 'Decrease', 'No comment' across months from Jan-Apr to Nov-Feb.

COSTS 4 monthly moving total April 1977

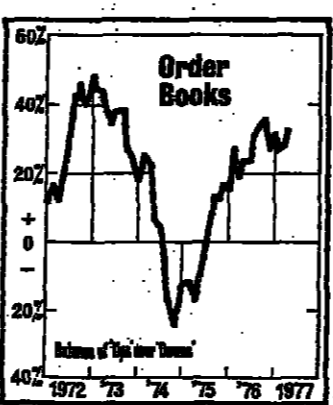
Table showing cost expectations for 'Wages rise by: 0-4%, 5-9%, 10-14%, 15-19%, 20-24%', 'Unit cost rise by: 0-4%, 5-9%, 10-14%, 15-19%, 20-24%', 'No answer' across months from Jan-Apr to Nov-Feb.

PROFIT MARGINS 4 monthly moving total April 1977

Table showing profit margin expectations for 'Improve', 'Remain the same', 'Contract', 'No comment' across months from Jan-Apr to Nov-Feb.

ORDERS AND OUTPUT Activity picking up

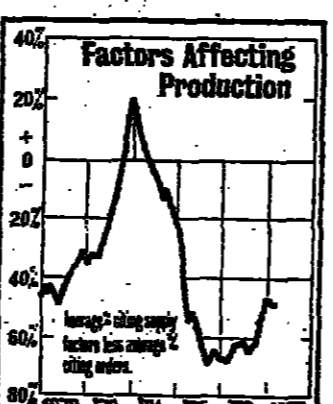
A STEADY RECOVERY in economic activity is indicated by the replies to both the order and production questions. All three sectors are expecting higher median increases in production/turnover during the next 12 months.



just over three-fifths of the sample reporting a rising trend of new orders in the last four months. But this indicator might have shown an improvement if one of the largest companies interviewed in the paper and connected industries had not reported lower order levels as a result of reduced demand from local authorities.

CAPACITY AND STOCKS Demand still the main limit

THE UPTURN in activity has to date been so modest that production is still mainly constrained by demand rather than by supply factors; this indicator is unchanged. A feature this month is, however, the increase in the number of companies mentioning a shortage of executive staff, though this does not appear serious at present.



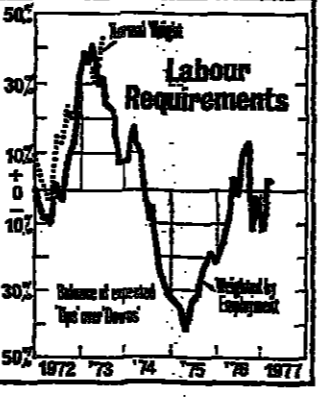
time of year and this indicator continues to show little change. All three sectors are now more inclined to expect their level of stocks to increase than they had been last December, and the indicator for all three types of stock, therefore, has shown a further improvement.

CAPACITY WORKING 4 monthly moving total April 1977

Table showing capacity working percentages for 'Above target capacity', 'Planned output', 'Below target capacity', 'No answer' across months from Jan-Apr to Nov-Feb.

INVESTMENT AND LABOUR Capital spending growing

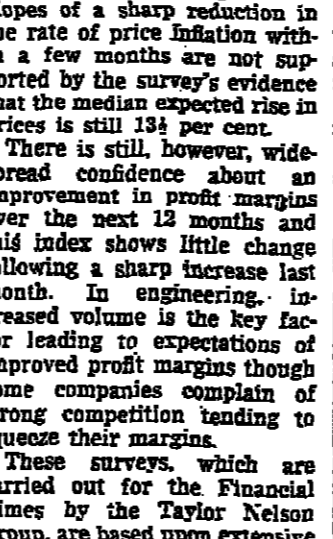
ONE OF the most encouraging features of the survey is the continued increase in the number of companies expecting a rise in capital spending in volume terms over the next 12 months—now nearly three-fifths of the all-industry sample.



for labour is less clearcut. The improvement shown in last month's survey in the balance of companies expecting a rise in their labour force over the next 12 months compared with a fall has been maintained this month.

COSTS AND PROFIT MARGINS Inflation remains high

A CONTINUING high rate of inflation over the next year is indicated by the replies on wages, costs and prices. The median expected rise in wages over the next 12 months is 10.7 per cent, the highest level since late last spring.



and has remained at around its recent level of 18 per cent. Hopes of a sharp reduction in the rate of price inflation with the rate of price inflation within a few months are not supported by the survey's evidence that the median expected rise in prices is still 18 per cent.

There is still, however, widespread confidence about an improvement in profit margins over the next 12 months and this index shows little change following a sharp increase last month.

CLASSIFIED ADVERTISEMENT RATES
Industrial and Business Premises 3.75
Businesses for Sale/Wanted 3.75
Residential Property 1.25
Appointments 3.50
Business & Investment Opportunities 4.50
Production Capacity 4.50
Education Notices, Contracts & Tenders, Personnel, Gardening, Hotels & Travel 2.75
Book Publishers 2.50
Premium positions available (Minimum size 40 column cms) £1.00 per single column cm extra

FT SHARE INFORMATION SERVICE

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BRITISH FUNDS

Table of British Funds with columns for Name, Stock, Price, Last, Bid, Offer, Yield, and Dividend.

INTERNATIONAL BANK

Table of International Bank shares with columns for Name, Stock, Price, Last, Bid, Offer, Yield, and Dividend.

CORPORATION LOANS

Table of Corporation Loans with columns for Name, Stock, Price, Last, Bid, Offer, Yield, and Dividend.

COMMONWEALTH & AFRICAN LOANS

Table of Commonwealth & African Loans with columns for Name, Stock, Price, Last, Bid, Offer, Yield, and Dividend.

LOANS (Miscel.)

Table of Miscellaneous Loans with columns for Name, Stock, Price, Last, Bid, Offer, Yield, and Dividend.

FOREIGN BONDS & RAILS

Table of Foreign Bonds & Rails with columns for Name, Stock, Price, Last, Bid, Offer, Yield, and Dividend.

AMERICANS

Table of American shares with columns for Name, Stock, Price, Last, Bid, Offer, Yield, and Dividend.

CANADIANS

Table of Canadian shares with columns for Name, Stock, Price, Last, Bid, Offer, Yield, and Dividend.

BANKS AND MIRE PURCHASE

Table of Banks and Mire Purchase with columns for Name, Stock, Price, Last, Bid, Offer, Yield, and Dividend.

BEERS, WINES AND SPIRITS

Table of Beers, Wines and Spirits with columns for Name, Stock, Price, Last, Bid, Offer, Yield, and Dividend.

CINEMAS, THEATRES AND TV

Table of Cinemas, Theatres and TV with columns for Name, Stock, Price, Last, Bid, Offer, Yield, and Dividend.

DRAPERY AND STORES

Table of Drapery and Stores with columns for Name, Stock, Price, Last, Bid, Offer, Yield, and Dividend.

BUILDING INDUSTRY, TIMBER AND ROADS

Table of Building Industry, Timber and Roads with columns for Name, Stock, Price, Last, Bid, Offer, Yield, and Dividend.

BUILDING INDUSTRY—Continued

Continued table of Building Industry with columns for Name, Stock, Price, Last, Bid, Offer, Yield, and Dividend.

CHEMICALS, PLASTICS

Table of Chemicals and Plastics with columns for Name, Stock, Price, Last, Bid, Offer, Yield, and Dividend.

DRAPERY AND STORES—Continued

Continued table of Drapery and Stores with columns for Name, Stock, Price, Last, Bid, Offer, Yield, and Dividend.

ENGINEERING—Continued

Continued table of Engineering with columns for Name, Stock, Price, Last, Bid, Offer, Yield, and Dividend.

DRAPERY AND STORES—Continued

Continued table of Drapery and Stores with columns for Name, Stock, Price, Last, Bid, Offer, Yield, and Dividend.

ELECTRICAL AND RADIO

Table of Electrical and Radio with columns for Name, Stock, Price, Last, Bid, Offer, Yield, and Dividend.

ENGINEERING, MACHINE TOOLS

Table of Engineering, Machine Tools with columns for Name, Stock, Price, Last, Bid, Offer, Yield, and Dividend.

FOOD, GROCERIES, ETC.

Table of Food, Groceries, Etc. with columns for Name, Stock, Price, Last, Bid, Offer, Yield, and Dividend.

ENGINEERING—Continued

Continued table of Engineering with columns for Name, Stock, Price, Last, Bid, Offer, Yield, and Dividend.

HOTELS AND CATERERS

Table of Hotels and Caterers with columns for Name, Stock, Price, Last, Bid, Offer, Yield, and Dividend.

Main table of Industrial shares with columns for Name, Stock, Price, Last, Bid, Offer, Yield, and Dividend.

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Handwritten note: 10/10/10

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INDUSTRIALS - Continued. Table listing various industrial companies with columns for Stock, Price, and other financial metrics.

MOTORS, AIRCRAFT TRADES. Table listing companies in the motor and aircraft sectors with columns for Stock, Price, and other financial metrics.

PROPERTY - Continued. Table listing real estate and property-related companies with columns for Stock, Price, and other financial metrics.

TRUSTS - Continued. Table listing trust and investment companies with columns for Stock, Price, and other financial metrics.

TRUSTS - Continued. Table listing trust and investment companies with columns for Stock, Price, and other financial metrics.

MINES - Continued. Table listing mining companies with columns for Stock, Price, and other financial metrics.

CENTRAL AFRICAN. Table listing Central African companies with columns for Stock, Price, and other financial metrics.

AUSTRALIAN. Table listing Australian companies with columns for Stock, Price, and other financial metrics.

TINS. Table listing tin-related companies with columns for Stock, Price, and other financial metrics.

COPPER. Table listing copper-related companies with columns for Stock, Price, and other financial metrics.

MISCELLANEOUS. Table listing various miscellaneous companies with columns for Stock, Price, and other financial metrics.

RUBBERS AND SISALS. Table listing rubber and sisal companies with columns for Stock, Price, and other financial metrics.

TEAS. Table listing tea companies with columns for Stock, Price, and other financial metrics.

Sri Lanka. Table listing Sri Lankan companies with columns for Stock, Price, and other financial metrics.

MINES. Table listing mining companies with columns for Stock, Price, and other financial metrics.

CENTRAL RAND. Table listing Central Rand companies with columns for Stock, Price, and other financial metrics.

EASTERN RAND. Table listing Eastern Rand companies with columns for Stock, Price, and other financial metrics.

FAR WEST RAND. Table listing Far West Rand companies with columns for Stock, Price, and other financial metrics.

O.F.S. Table listing O.F.S. companies with columns for Stock, Price, and other financial metrics.

FINANCE. Table listing finance companies with columns for Stock, Price, and other financial metrics.

SHIPPING. Table listing shipping companies with columns for Stock, Price, and other financial metrics.

SHOES AND LEATHER. Table listing shoe and leather companies with columns for Stock, Price, and other financial metrics.

SOUTH AFRICANS. Table listing South African companies with columns for Stock, Price, and other financial metrics.

TEXTILES. Table listing textile companies with columns for Stock, Price, and other financial metrics.

NOTES. Text providing additional information and notes regarding the market data.

Recent Issues and Rights. Table listing recent issues and rights of companies.

REGIONAL MARKETS. Text providing information on regional markets.

OPTIONS. Table listing options data.

INSURANCE. Table listing insurance companies with columns for Stock, Price, and other financial metrics.

PROPERTY. Table listing property companies with columns for Stock, Price, and other financial metrics.

TRUSTS. Table listing trust companies with columns for Stock, Price, and other financial metrics.

FINANCE. Table listing finance companies with columns for Stock, Price, and other financial metrics.

DIAMOND AND PLATINUM. Table listing diamond and platinum companies with columns for Stock, Price, and other financial metrics.

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Engineers put pay policy to the test

THE PAY policy will face one of its most important and unpredictable tests this week when the national committee of the Amalgamated Union of Engineering Workers engineering section meets here.

Soviets seek \$400m. loan in the West

THE EAST European International Investment Bank is seeking to raise a Western loan of \$400m. in finance sections of the Orenburg gas pipeline linking gas deposits in the southern Urals to Eastern Europe.

Ulster strike

and the livelihood of ordinary people. I am determined to be firm and resolute in giving to the unions and workers my full support in keeping industry and commerce going in and carrying on with their jobs.

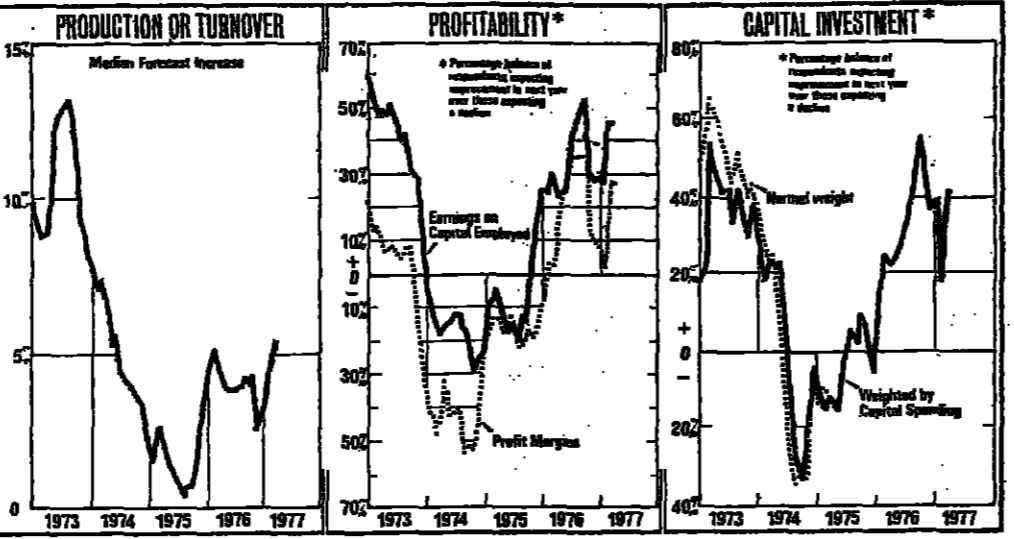
Weather

SUNNY intervals and showers. London, S.E. S.W. N.W. Cent. S. N. England, Midlands, Channel Is. Wales

Table with columns for HOLIDAY RESORTS and BUSINESS CENTRES, listing various locations and their weather conditions.

FT Monthly Survey of Business Opinion Industrial output set to rise with inflation still high

A STEADY rise in output over the next 12 months, together with a recovery in investment, but a continuing high rate of inflation are indicated by the latest Financial Times monthly survey of business opinion.



EARNINGS ON CAPITAL table showing 4 monthly moving total for April 1977, with columns for Jan., Feb., Mar., Apr., May, Jun., and Paper %.

Concessions on Namibia reported from conference

SIGNIFICANT CONCESSIONS have been made by the South African Government in its talks on the future of Namibia (South West Africa) with the five Western member states of the UN Security Council, according to Western diplomats.

Norway faces new row on oil

allocation of 15 blocks under a fourth round of licensing. The areas are designed to show the potential of the Statfjord field, along with offering an assessment of the economic feasibility of building two possible pipeline systems.

THE LEX COLUMN Interest rates and sterling

Since the Bank of England fixed Minimum Lending Rate at 12 per cent for a five-week period in February and March it has allowed a further sharp fall in short term money rates.

According to economic theory, lower interest rates will stimulate the growth of the money supply. The lower cost of borrowing boosts demand for bank lending, and the lower return on investment depresses purchases of gilt-edged securities.

Renown A few eyebrows would be raised if a medium-sized UK company with a turnover of £250m. and net income of £8.5m. were to return to the equity market for £15m. only nine months after it had raised another £9.0m. from the same source.

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Vertical text on the right edge of the page, including 'TREVOR', 'London', 'cks to', 'm.', 'shot dead', 'can urea', 'found', 'CHANGES VEST', and 'Registered at the Post Office'.